



UNIVERSITY OF MICHIGAN
HEALTH-SPARROW
MICHIGAN MEDICINE

University of Michigan Health-Sparrow Clinton
Community Health Improvement Plan
FY 2025 – 2027

Approved by Hospital Leaders in April 2025.

Created by:

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Hospital Information

University of Michigan Health-Sparrow Clinton is located in St. Johns, Michigan and has been open since 1927. It is an acute care hospital with an active swing bed program and a Level IV Trauma Designation offering 24/7 emergency care. Sparrow Clinton is an accredited critical access hospital offering a variety of services including diagnostic imaging, surgical services, heart and cancer care, primary care, physical therapy and a fitness center. Clinton is active in community involvement with monthly food distribution programs, scholarship programs, and various health-related partnerships and sponsorships. Sparrow Clinton has also been recognized for being nationally ranked overall 5-star quality rating.

Our mission, vision and values reflect our legacy, shared purpose with University of Michigan Health, and stake a bold expectation of our future.

Our Mission

To advance health to serve Michigan and the world.

Our Vision

Our discoveries change care. Our care changes lives.

Our Values

- Caring: We will treat everyone with dignity, kindness and respect, promoting the well-being of self and others.
- Innovation: We will promote a culture of creativity, flexibility and curiosity that inspires new ideas and ways of thinking, behaving and improving the world.
- Inclusion: We will foster an environment where every individual has a sense of belonging, a voice that is heard and the opportunity to achieve and thrive.
- Integrity: We will adhere to the highest ethical standard, demonstrating courage, truth and transparency in our words and actions.
- Teamwork: We will work together with a shared purpose rooted in equity and fairness where diversity is celebrated, respected and valued.

Community Health Needs Assessment

The Affordable Care Act requires non-profit hospital systems to conduct a Community Health Needs Assessment (CHNA) every three years. This is followed by a Community Health Improvement Plan (CHIP) or action plan to address the identified health needs. These requirements ensure that health systems are investing in population health, while showing that efforts are community-driven and based on the most recent data.

A CHNA was conducted by Healthy! Capital Counties collaborative in 2024. This collaborative is made up of hospital systems and health departments within the tri-county area.

Hospital partners include:

- Eaton Rapids Medical Center
- McLaren Greater Lansing
- University of Michigan Health-Sparrow

Health Department partners include:

- Barry-Eaton District Health Department
- Ingham County Health Department
- Mid-Michigan District Health Department

This partnership was created to achieve greater improvements in health outcomes in the tri-county region by conducting a joint CHNA initiative alongside community partners. The Healthy! Capital Counties CHNA surveys Clinton, Eaton, and Ingham counties. This collaborative process includes data collection, analysis of health indicator data, conducting focus groups for communities experiencing inequities, conducting a provider survey, creating an asset inventory, and prioritization of health needs.

To review the 2024 Healthy! Capital Counties CHNA:

Scan the QR code or:

[Click here to access the 2024 CHNA](#)



Identification Of Community Health Needs

The Healthy! Capital Counties collaborative had a steering committee that identified the top 8 health issues that were found through the data, focus group themes, and were feasible for the community partners to create positive impacts on the community. The steering committee was used to mitigate potential biases by using Strategy Grids and consensus building to determine the following 8 possible priority issues:

- Housing
- Healthcare Access
- Mental Health
- Substance Use
- Access to Healthy Foods
- Social Connection
- Safety
- Child Health

The steering committee determined two priority areas: Access to Care and Behavioral Health. The committee could not come to a consensus about the following two priority areas: Housing and Food Access, so they brought in a larger stakeholder group and community partners for a Data Party to determine a final vote. The following were selected as the final list of health priorities:

- Access to Care
- Behavioral Health
- Housing

Addressing Priorities

These findings were presented to the UM Health-Sparrow Clinton executive leaders for review and approval. After careful consideration regarding the needs of the community and strategic deployment of resources to yield the greatest impact on health outcomes, UM Health-Sparrow Clinton will focus on the following health needs:

- Access to Care
- Access to Healthy Food

Determining Priorities, Strategies, and Outcomes

Upon the release of the 2024 Healthy! Capital Counties CHNA, top priorities and the corresponding data were reviewed and compared to internal hospital data. Stakeholders were brought in to identify key strategies to meet the needs identified in the 2024 report. Following stakeholder planning sessions, identified strategies were reviewed for feasibility and synthesized into a matrix and brought before stakeholders and leaders for final review and approval. The University of Michigan Health-Sparrow Clinton CHIP report was approved and adopted in April 2025.

Access to Care

Specific needs identified in the CHNA:

- In 2023, 3.4% of adults 18-64 years old in Clinton County had no health insurance. This decreased from 4.0% in 2022.
- In 2023, there was 730 residents per 1 mental health provider in Clinton County, which has decreased from 850 residents per provider in 2021 and 760 residents per provider in 2022.
- Clinton County had 3,309 residents per 1 primary care provider in 2021, similar to previous years of 3,316 residents per provider in both 2019 and 2020.
- "I tried to renew it and they said my income was too much. And I'm like ... I'm part time. That was kind of stressful. And it ended up actually leading me and my family to being homeless."
- "But we can't even get in the door because we just don't even have \$55 to cover the appointment copay."

Access to Healthy Food

Specific needs identified in the CHNA:

- In 2019, Clinton County had 6.6% of its population that lives in a USDA-defined food desert. This decreased from 11.9% in 2015.
- In the 2023-2024 school year, 16.7% of high school students in Clinton County ate 5 or more servings per day of fruits and vegetables during the past 7 days.
- "People [have to] choose between like any getting the cheaper meal versus the healthier meal"
- "They'll tell you about the food banks. And I was like, okay, even those things don't have grain for your gluten free things that really that makes my son sick."

Other Needs Identified, Not Addressed

University of Michigan Health-Sparrow Clinton did not address behavioral health or housing which were two priorities within Healthy! Capital Counties CHNA.

Monitoring of Implementation Strategy and Tracking of Outcomes

The Office of Community Health Advancement & Patient Experience will approve the strategies for implementation alongside hospital leadership. Further, each anticipated outcome has a mechanism for measurement. The implementation strategy that includes strategies and outcomes will be updated and distributed at the end of each year for the 2025-2027 cycle. Pending results, adjustments or changes will be made to strategies or anticipated outcomes as deemed appropriate.

Implementation Strategy

University of Michigan Health-Sparrow Clinton

FY 2025-2027

Last updated April 22, 2026.

Access to Medical Care:

Goal:

Increase availability and access of specialty services for Clinton County.

Strategy:

Extend office hours earlier and later, adjusting panel size, and increase number of visits per provider.

Measurable Outcome:

Number of additional patients served.

Updates:

Extended Hours:

Clinton Primary Care has extended hours Monday through Friday, open from 7:00am-5:15pm. Phones also stay open during noon hours. A sixth day of MRI services was added increasing the use of these services during the weekend.

Increasing Specialty Services:

Urology has expanded to the Owosso Clinic location.

Increasing panel size:

Panel size has increased by 409 in 2025. As of 1/1/2026, APPs are now able to build their own panels. Currently two FP providers are building their panels. Overall visits increased in FYTD26 by 997 (as of Feb. 2026).

Access to Healthy Food:

Goal:

Increase availability of fresh healthy foods to Clinton County.

Strategy:

Providing support for local food banks and food pantries at local churches, offer lunch and learn sessions around educational topics, and hold a community event around food access and/or education.

Measurable Outcome:

Number of events held.

Updates:

Grant Submission:

Submitted a Hub grant application for Clinton County regarding improving nutritious food (fruit and vegetables) for children. Will find out at the end of March if the application is accepted.

The grant was declined for UMH-Sparrow Clinton, however the organization is continuing to move forward on this project without the grant funding.

Lunch and Learn:

Planned nutritional learning for team members in March for Nutrition Month.