

## 2018 - 2020

# Community Health Needs Assessment and Action Plan

Hayes Green Beach Memorial Hospital 321 E. Harris Street | Charlotte, Michigan



### Hayes Green Beach Memorial Hospital

Mission

To enhance the overall health and vitality of the people and communities we serve.

Vision

As the partner of choice for healthcare experiences, be the trusted leader in community health transformation.



## Table of Contents

IntroductionPage	4
HGB Service AreaPage	7
Indicators by GeographyPage	8
Municipality GroupingsPage	9
Tri-CountyPage	10
Eaton CountyPage	12
Farms and FieldsPage	14
Indicator SectionPage	16
2018 IndicatorsPage	18
IncomePage	20
Income DistributionPage	23
Quality of Primary CarePage	26
Access to Primary CarePage	29
Access to Health InsurancePage	32
Communicable DiseasePage	35
Communicable Disease Prevention - ImmunizationsPage	37
Chronic Disease - DiabetesPage	39
Chronic Disease – CardiovascularPage	42
Mental Health - AdultsPage	45
Mental Health - AdolescentsPage	48
Obesity - AdultsPage	50
Obesity - AdolescentsPage	53
Speaking of HealthPage	56
Focus GroupPage	57
Concept Map of Focus Group FindingsPage	77
Community InputPage	80
Community SurveyPage	82
Provider SurveyPage	87
Youth PhotovoicePage	91
Asset InventoryPage	99
Next StepsPage	106
Prioritization: Setting a Shared CoursePage	107
Prioritization: Voting ResultsPage	109
Strategic Plan: Top Three PrioritiesPage	111
Goals: Health Care Access and QualityPage	112
Goals: Chronic DiseasePage	114
Goals: ObesityPage	116
Moving ForwardPage	118



#### Vision

The vision of the Healthy! Capital Counties Community Health Improvement Process is that all people in Clinton, Eaton and Ingham counties live:

- In a physical, social and cultural environment that supports health
- In a safe, vibrant and prosperous community that provides many opportunities to contribute and thrive
- With minimal barriers and adequate resources to reach their full potential

#### **About The Project**

#### PURPOSE

The purpose of this Community Health Profile is to describe the health status of the population, key health behaviors, describe determinants of health outcomes and behaviors and examine root causes of ill health and health inequalities. A community health assessment and improvement plan is a collaborative, systemic process of collecting and analyzing data and information, mobilizing communities, developing priorities, garnering resources and planning actions to improve the population's health.

#### PROCESS

The Healthy! Capital Counties project began as a partnership between the four hospital systems and the three local health departments serving Ingham, Eaton and Clinton counties in December 2010. The 2010 Patient Protection and Affordable Care Act requires non-profit hospitals to conduct or participate in a "community health needs assessment," partner with public health and the community and to develop an action plan to address health needs identified in the assessment.

The public health departments, while accredited at the state level in Michigan, must conduct a high-quality Community Health Assessment and Community Health Improvement Plan as a prerequisites to apply for voluntary national accreditation through the Public Health Accreditation Board. Building on a regional history of cross-hospital system and cross-health department collaboration, the entities decided to partner collaboratively on this project to conserve and enhance the local capacity to do this work.

In June 2012, the Healthy! Capital Counties project published the first Community Health Profile and Needs Assessment, with a key findings section added in August 2012. The second round of the community health improvement process was started in October 2014, which resulted in the 2015 Profile and Needs Assessment, published in October 2015. The third cycle of the Healthy! Capital Counties project began in August 2017, leading to this publication.

#### **COMMUNITY ENGAGEMENT**

The Healthy! Capital Counties project is unique in its multi-agency, collaborative structure and it philosophical promise to integrate and apply a health equity perspective to its processes and data interpretations. Health equity is defined as the economic and social conditions that influence the health of individuals, communities and jurisdictions as a whole.<sup>1</sup>

The project included one main workgroup, which is made of hospital system and health department representatives to provide guidance to the project staff, as well as to assist with project visioning, indicator selection, identification of key focus group populations, promotion, communications and media.

Input from the community was sought through several mechanisms. First, suggestions and comments on the proposed indicator table for the quantitative data were solicited through the Healthy! Capital Counties workgroup. Second, six focus groups were held in various locations across the three counties to gather input from traditionally underserved populations. Online surveys were also distributed to both the community at large and the health care providers of the participating hospital systems to obtain perspective on the health issues and needs currently existing in the tri-county area. In addition, local youth

shared their perspectives through the Youth Photo Project.

Three stakeholder meetings were held in November 2017, February 2018, and July 2018 to provide community organizations, partners, stakeholders, and the public the opportunity to give feedback on many aspects of the project, including the quantitative indicator table, asset mapping, questions for the focus group participants, the community survey, and a preview of quantitative and qualitative results. These meetings were critical to engaging the community in the community health assessment process. The next task for the project includes promotion and participation in an event to determine the community health priorities, consisting of numerous representatives, such as: community members, elected officials, cross-sector agency representatives, and leaders from each of the three counties, in addition to members of the workgroup. Development of the Community Health Improvement Plan will then be based on the priorities selected.

1. Dennis Raphael, Social Determinants of Health; Toronto: Scholars Press, 2004

#### **DEFINITIONS\***

**Community Health Improvement Process:** A comprehensive approach to assessing community health and developing and implementing action plans to improve community health through substantive community member and local public health system partner engagement. The community health improvement process yields two distinct yet connected deliverables: a community health assessment presented in the form of a community health profile and a community health improvement plan.

**Community Health Assessment** (CHA): A process that engages with community members and partners to systematically collect and analyze qualitative and quantitative health-related data from a variety of sources within a specific community. The findings of the CHA are presented in the form of a community health profile and inform community decision-making, the prioritization of health problems and the development and implementation of community health improvement plans.

**Community Health Improvement Plan** (CHIP): An action-oriented plan outlining the priority community health issues (based on the community health assessment findings and community member and partner input) and how these issues will be addressed, including strategies and measures, to ultimately improve the health of a community. The CHIP is developed through the community health improvement process.

\*From the NACCHO Demonstration Site Project Requirements, Required CHA/CHIP Characteristics

#### JURISDICTION

Many persons living in Clinton, Eaton and Ingham counties view themselves as residents of a greater "Capital Area," which is centered around the urban core of Lansing/East Lansing. These capital counties include a wide variety of communities — from East Lansing, home to Michigan State University, to downtown neighborhoods in Lansing, to inner suburban communities surrounding the urban core, to small towns and villages scattered through the countryside. The hospital systems serving the area range from small community hospitals to large tertiary care centers. The need to establish a process that would simultaneously look broadly at the region as a whole and at the county level, while also viewing smaller communities more closely, was essential. The jurisdiction covered by this Community Health Profile includes all of the residents living in Clinton, Eaton and Ingham counties.

#### MODEL

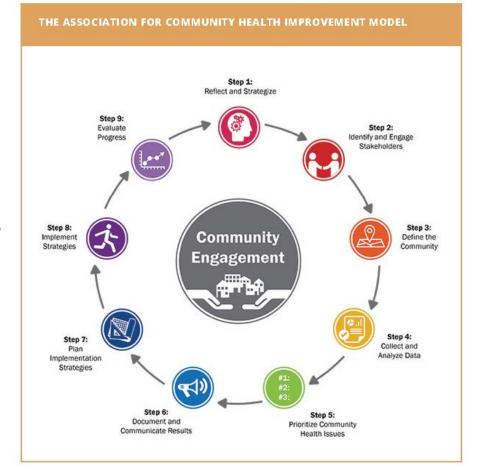
•

We used the Association for Community Health Improvement's model for our Community Health Assessment and Improvement Planning project. Constructed by a team of professionals working in both hospital and public health settings, this model fit both the nature of our project as well as the timeframe. The website for the model is www.assesstoolkit.org.

Steps in this model were modified in order to meet PHAB accreditation standards and to enhance community engagement.

Health equity principles were also applied in the framing of the project. The workgroup and project staff outlined a plan that would allow for:

- The inclusion of social determinants of health – defined as the physical, economic, and social environment in which people live; and
- The participation of communities that are traditionally marginalized; and
- Community engagement activities.



### **HGB Service Area**

Hayes Green Beach Memorial Hospital's (HGB) mission is to enhance the overall health and vitality of the people and communities we serve. That isn't limited to the patients who receive medical care from the staff at our facilities. It also means reaching out to the individuals, businesses and organizations in the areas where we live and work.

Throughout the year, HGB provides education, staff resources and financial support to many people and places to broaden the impact of our mission.

Hayes Green Beach Memorial Hospital primarily serves the Greater Charlotte community within Eaton County, including Potterville, Eaton Rapids, Bellevue, Nashville and Olivet (ZIP codes: 48813, 48876, 48827, 49021, 49073 and 49076). The service area consists of small cities and rural populations, specifically "Farms and Fields." We also serve a small percentage of community members from other regions within the tri-county area including Grand Ledge, South and West Lansing, Battle Creek, Marshall, Mason and Holt.

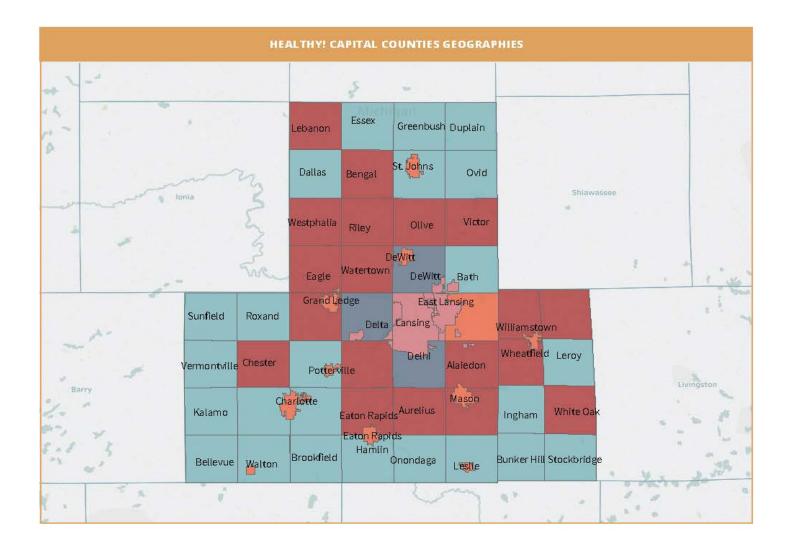


# Indicators by Geography

This section presents data by geographic group, with all of the data on available indicators for a given area presented together.

2 The local

## Municipality Groupings for Healthy! Capital Counties Non-Urban Areas



#### **HICC TRI-COUNTY GEOGRAPHIES**



- Countryside Suburbs
- Inner Suburbs

Farms & Fields

Small Cities

Urban

## **Tri-County Region**



POPULATION	ESTIMATE
Population in 2000	447,728
Population in 2010	463,602
Population in 2015 (estimate)	468,737
AGE GROUP	ESTIMATE
Under 5 years old	5.6%
5-17 years old	15.7%
18-24 years old	15,7%
25-64 years old	50.0%
65-74 years old	7.5%
75+ years old	5.5%
RACE/ETHNICITY	ESTIMATE
White, non-Hispanic/Latino	81.2%
Black/African American	8.5%
Hispanic/Latino	6.5%
American Indian/Alaskan Native	0.4%
Asian	4.1%
Pacific Islander	0.0%
Other	1.5%
Multi-racial	4.3%

#### (Clinton, Eaton, and Ingham counties)

LANGUAGE	ESTIMATE
Only English	91.3%
Language other than English	9.5%
SCHOOL ENROLLMENT	ESTIMATE
Pre-school	2,3%
Kindergarten	5,2%
Grade 1 - 4 (Elementary school)	24.8%
Grade 5 - 8 (Middle school)	25.2%
Grade 9 - 12 (High school)	9.8%
College, undergraduate	19.1%
Graduate/professional school	13.7%
HOUSING	ESTIMATE
Occupied housing units	182,907
Owner-occupied housing	64.5%
Renter-occupied housing	35.5%
EMPLOYMENT	ESTIMATE
In the labor force	241,003
Unemployment rate	8.3%
Private, for-profit wage/salary worker	64.0%
Private, not-for-profit wage/salary worker	11.7%
Local government	6.1%
State government	11.9%
Federal government	1.2%
Self-employment	5.2%

OPPORTUNITY MEASURES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Gini coefficient of income inequality	0.45	ı <b>b</b> r	$\rightarrow$

SOCIAL, ECONOMIC, & ENVIRONMENTAL FACTORS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of households below ALICE threshold	37.6%	ı 🖆	NA
% of adults 25 years old or older with a Bachelor's degree or higher	33.3%	ı <b>6</b>	~
% of adolescents who know adults in the neighborhood they could talk to about something important	47.0%	NA	~
Rate of violent crimes	data not available for this geography		
% of households who spend more than 30% of income on housing	26.1%	ı <b>(</b>	$\sim$
Rate of Ambulatory-Care Sensitive Hospitalizations (Preventable)	193.1	ı <b>\$</b>	~
% of children < 6 years of age with elevated blood lead level	data not available for this geography		
Projected number of future extreme heat days	data not available for this geography		
% of the population that lives in a USDA-defined 'food desert'	19.6%	<b>9</b> 1	~

BEHAVIORS, STRESS, & PHYSICAL CONDITIONS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of the adults who are obese	33.6%	<b>-</b>	~
% of adolescents who are obese	15.3%	ı <b>6</b>	~
% of adults who currently smoke	23.0%	<b>4</b> 1	~
% of adolescents who smoked cigarettes during the past 30 days	3.8%	ı <b>6</b>	×
% of adults who binge drank during the past 30 days	19.6%	<b>4</b> 1	~
% of adolescents who binge drank during the past 30 days	9.7%	16	~
Rate of the number of opioid prescriptions filled per person	data n	ot available for this geo	graphy
% of adolescents who took painkillers without a doctor's prescription during the past 30 days	4.5%	NA	~
% of adults engaging in no leisure time physical activity	20.5%	ı <b>£</b> r	~
% of adolescents who were physically active for a total of at least 60 minutes per day on five or more of the past seven days	52.7%	16	~
% of adults who consume ≥ 5 servings of fruits and vegetables per day	35.7%	ı <b>6</b>	~
% of adolescents who ate five or more servings per day of fruits and vegetables during the past seven days	21.9%	NA	~
% of adults with no primary care provider	19.6%	<b>9</b> 1	~
% of adults 18-64 years old without health insurance	9.9%	ı 🖆 👘	5
Rate of non-medical immunization waivers granted for schoolchildren	data not available for this geography		graphy
% of adults with poor mental health	14.5%	ı <b>£</b>	~
% of adolescents with symptoms of depression in past year	39.8%	<b>9</b> 1	~

HEALTH OUTCOMES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Rate of preventable asthma hospitalizations among youth < 18 years	data not available for this geography		graphy
Rate of preventable diabetes hospitalizations	data not available for this geography		graphy
Rate of chlamydia cases	572.1	<b>4</b> 1	~
Rate of preventable congestive heart failure hospitalization among adults ≥ 65 years old	data not available for this geography		graphy
Life expectancy	78.8	<b>9</b> 1	$\rightarrow$
Rate of infant mortality	data not available for this geography		
Rate of deaths due to cardiovascular disease	180.0	1	~
Rate of deaths due to accidental injury	40.4	1	5

NA = Not available for this measure

## **Eaton County**



POPULATION	ESTIMATE
Population in 2000	103,655
Population in 2010	108,002
Population in 2015 (estimate)	108,341
AGE GROUP	ESTIMATE
Under 5 years old	5.5%
5-17 years old	16.7%
18-24 years old	8.9%
25-64 years old	53.0%
65-74 years old	9.2%
75+ years old	6.5%
RACE/ETHNICITY	ESTIMATE
White, non-Hispanic/Latino	87.1%
Black/African American	6.4%
Hispanic/Latino	5.1%
American Indian/Alaskan Native	0.4%
Asian	2.0%
Pacific Islander	0.0%
Other	1.4%
Multi-racial	2.6%

LANGUAGE	ESTIMATE
Only English	93.5%
Language other than English	6.5%
SCHOOL ENROLLMENT	ESTIMATE
Pre-school	5.5%
Kindergarten	5.2%
Grade 1 - 4 (Elementary school)	19.2%
Grade 5 - 8 (Middle school)	20.9%
Grade 9 - 12 (High school)	22.5%
College, undergraduate	22.2%
Graduate/professional school	4.4%
HOUSING	ESTIMATE
Occupied housing units	43,632
Owner-occupied housing	71.2%
Renter-occupied housing	28.8%
EMPLOYMENT	ESTIMATE
In the labor force	87,504
Unemployment rate	7.8%
Private, for-profit wage/salary worker	66.7%
Private, not-for-profit wage/salary worker	10.4%
Local government	6.1%
State government	10.3%
Federal government	1.4%
Self-employment	5.0%

OPPORTUNITY MEASURES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Gini coefficient of income inequality	0.41	ı <b>fe</b> r	~

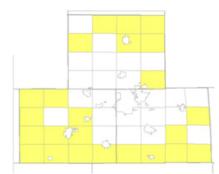
SOCIAL, ECONOMIC, & ENVIRONMENTAL FACTORS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of households below ALICE threshold	29.0%	ı <b>b</b> r	$\sim$
% of adults 25 years old or older with a Bachelor's degree or higher	25.2%	<b>9</b> 1	~
% of adolescents who know adults in the neighborhood they could talk to about something important	44.0%	NA	$\sim$
Rate of violent crimes	279.0	ı <b>\$</b>	~
% of households who spend more than 30% of income on housing	26.1%	ı <b>6</b>	~
Rate of Ambulatory-Care Sensitive Hospitalizations (Preventable)	197.2	ı 🖆 👘	~
% of children < 6 years of age with elevated blood lead level	1.7%	ı <b>6</b>	~
Projected number of future extreme heat days	-15.0	NA	~
% of the population that lives in a USDA-defined 'food desert'	6.8%	ı <b>t</b>	$\sim$

BEHAVIORS, STRESS, & PHYSICAL CONDITIONS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of the adults who are obese	35.0%	<b>9</b> 1	~
% of adolescents who are obese	15.4%	ı <b>£</b> r	$\sim$
% of adults who currently smoke	26.6%	<b>9</b> 1	~
% of adolescents who smoked cigarettes during the past 30 days	5.0%	ı 🖆	$\sim$
% of adults who binge drank during the past 30 days	16.1%	ı <b>£</b> r	~
% of adolescents who binge drank during the past 30 days	10.7%	ı <b>£</b> r	~
Rate of the number of opioid prescriptions filled per person	952.0	<b>9</b> 1	$\sim$
% of adolescents who took painkillers without a doctor's prescription during the past 30 days	5.1%	NA	~
% of adults engaging in no leisure time physical activity	20.2%	16	~
% of adolescents who were physically active for a total of at least 60 minutes per day on five or more of the past seven days	53.1%	16	~
% of adults who consume ≥ 5 servings of fruits and vegetables per day	35.1%	16	$\sim$
% of adolescents who ate five or more servings per day of fruits and vegetables during the past seven days	20.6%	NA	~
% of adults with no primary care provider	22.3%	<b>9</b> 1	~
% of adults 18-64 years old without health insurance	9.9%	ı <b>£</b> r	~
Rate of non-medical immunization waivers granted for schoolchildren	43.0	<b>9</b> 1	~
% of adults with poor mental health	12.2%	16	~
% of adolescents with symptoms of depression in past year	40.4%	<b>9</b> 1	~

HEALTH OUTCOMES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Rate of preventable asthma hospitalizations among youth < 18 years	5.1	ı <b>6</b>	$\sim$
Rate of preventable diabetes hospitalizations	22.2	ı <b>6</b>	~
Rate of chlamydia cases	448.0	16	~
Rate of preventable congestive heart failure hospitalization among adults ≥ 65 years old	82.7	16	NA
Life expectancy	79.8	ı <b>b</b>	~
Rate of infant mortality	7.0	<b>4</b> 1	~
Rate of deaths due to cardiovascular disease	153.1	16	~
Rate of deaths due to accidental injury	49.4	<b>4</b> 1	~

NA = Not available for this measure

## Farms & Fields



POPULATION	ESTIMATE
Population in 2000	58,333
Population in 2010	60,473
Population in 2015 (estimate)	60,709
AGE GROUP	ESTIMATE
Under 5 years old	5.4%
5-17 years old	18.1%
18-24 years old	7.7%
25-64 years old	53.1%
65-74 years old	4.8%
75+ years old	5.5%
RACE/ETHNICITY	ESTIMATE
White, non-Hispanic/Latino	93.9%
Black/African American	0.4%
Hispanic/Latino	3.2%
American Indian/Alaskan Native	0.3%
Asian	0.3%
Pacific Islander	
Other	
Multi-racial	1.9%

LANGUAGE	ESTIMATE
Only English	96.0%
Language other than English	2.9%
SCHOOL ENROLLMENT	ESTIMATE
Pre-school	6.1%
Kindergarten	5.0%
Grade 1 - 4 (Elementary school)	22.3%
Grade 5 - 8 (Middle school)	45.3%
Grade 9 - 12 (High school)	24.8%
College, undergraduate	18.8%
Graduate/professional school	1.4%
HOUSING	ESTIMATE
Occupied housing units	27,062
Owner-occupied housing	86.8%
Renter-occupied housing	13.1%
EMPLOYMENT	ESTIMATE
In the labor force	36,003
Unemployment rate	4.9%
Private, for-profit wage/salary worker	68.7%
Private, not-for-profit wage/salary worker	8.1%
Local government	7.2%
State government	8.0%
Federal government	1.5%
Self-employment	6.3%

OPPORTUNITY MEASURES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Gini coefficient of income inequality	0.36	<b>4</b> 1	$\rightarrow$

SOCIAL, ECONOMIC, & ENVIRONMENTAL FACTORS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of households below ALICE threshold	30.7%	ı <b>Ér</b>	NA
% of adults 25 years old or older with a Bachelor's degree or higher	16.8%	<b>9</b> 1	~
% of adolescents who know adults in the neighborhood they could talk to about something important	data not available for this geography		
Rate of violent crimes	data not available for this geography		
% of households who spend more than 30% of income on housing	23.7%		$\sim$
Rate of Ambulatory-Care Sensitive Hospitalizations (Preventable)	data not available for this geography		
% of children < 6 years of age with elevated blood lead level	data not available for this geography		
Projected number of future extreme heat days	data not available for this geography		
% of the population that lives in a USDA-defined 'food desert'	7.3%	ı <b>Ér</b>	~

BEHAVIORS, STRESS, & PHYSICAL CONDITIONS	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
% of the adults who are obese	data not available for this geography		
% of adolescents who are obese	data not available for this geography		ography
% of adults who currently smoke	data not available for this geography		ography
% of adolescents who smoked cigarettes during the past 30 days	data no	ot available for this geo	ography
% of adults who binge drank during the past 30 days	data not available for this geography		ography
% of adolescents who binge drank during the past 30 days	data not available for this geography		ography
Rate of the number of opioid prescriptions filled per person	data not available for this geography		ography
% of adolescents who took painkillers without a doctor's prescription during the past 30 days	data not available for this geography		ography
% of adults engaging in no leisure time physical activity	data not available for this geography		ography
% of adolescents who were physically active for a total of at least 60 minutes per day on five or more of the past seven days	data not available for this geography		
% of adults who consume ≥ 5 servings of fruits and vegetables per day	data not available for this geography		ography
% of adolescents who ate five or more servings per day of fruits and vegetables during the past seven days	data not available for this geography		
% of adults with no primary care provider	data not available for this geography		
% of adults 18-64 years old without health insurance	9.8%	1	~
Rate of non-medical immunization waivers granted for schoolchildren	data not available for this geography		
% of adults with poor mental health	data not available for this geography		
% of adolescents with symptoms of depression in past year	data not available for this geography		ography

HEALTH OUTCOMES	GROUP ESTIMATE	COMPARISION TO THE STATE	TREND
Rate of preventable asthma hospitalizations among youth < 18 years	data not available for this geography		Pography
Rate of preventable diabetes hospitalizations	data not available for this geography		
Rate of chlamydia cases	data not available for this geography		
Rate of preventable congestive heart failure hospitalization among adults ≥ 65 years old	data not available for this geography		
Life expectancy	79.0	<b>*</b> 4	$\rightarrow$
Rate of infant mortality	data not available for this geography		
Rate of deaths due to cardiovascular disease	230.1	<b>9</b> 1	~
Rate of deaths due to accidental injury	43.8	<b>*</b> ,	~

NA = Not available for this measure

## Indicator Section

This section presents data indicator-by-indicator, with all of the available data for a given topic presented together.

## **Indicator Section**

This section presents data indicator by indicator, with all of the available data for a given topic presented together.

The data was collected over a multi-year period and acquired by the Healthy! Capital Counties team for the purpose of identifying key areas of health needs in the local mid-Michigan communities.

Those indicators with the most significant impact on the HGB Service Area are:

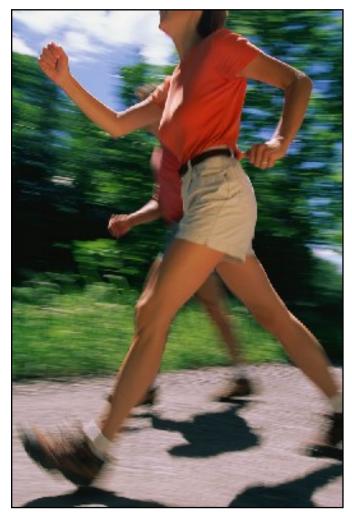
#### Upstream

- Behavioral health
- Health care access and quality\*
- Obesity\*
- Financial stability and economic mobility
- Chronic disease\*

Downstream

- Behavioral health
- Health care access and quality
- Obesity
- Chronic disease
- Financial stability and economic mobility

\*HGB priorities



## 2018 Indicators



Healthy!CapitalCounties<sup>™</sup> a community approach to better health

DOMAIN INDICATOR INDICATOR MEASURES SOURCE GROUP OPPORTUNITY Income Income Gini coefficient of income inequality ACS Distribution MEASURES Social & Economic SOCIAL, ECONOMIC, Income Percent of households below ALICE threshold United Way & ENVIRONMENTAL Factors Education ACS Percent of adults ≥ 25 years old with a Bachelor's degree or higher FACTORS Social Connection Percent of adolescents who know adults in the neighborhood they could talk to about MIPHY & Social Capital something important Community Safety Rate of violent crimes FBI/U.S. DOJ Affordable Percent of households who spend more than 30% of their income on housing ACS Housing Quality of Primary MDHHS Rate of ambulatory-care sensitive (ACS) or preventable hospitalization Care Environmental Environmental Rate of elevated blood lead levels among children < 6 years old MDHHS Quality (Indoor) Factors Environmental Projected number of extreme heat days NEPHTN Quality (Outdoor) **Built Environment** USDA Percent of the population living in a food desert BEHAVIORS. Health Behaviors Obesity Percent of adults who are obese BRFS & Physical STRESS, Condition MIPHY Percent of adolescents who are obese & PHYSICAL CONDITION Tobacco Use BRFS Percent of adults who currently smoke Percent of adolescents who smoked cigarettes during the past 30 days MIPHY Alcohol Use BRFS Percent of adults who binge drank during the past 30 days MIPHY Percent of adolescents who binge drank during the past 30 days Substance Abuse CDC Per resident rate of opioid prescriptions filled Percent of adolescents who took any painkillers not prescribed to them during the past MIPHY 30 days Physical Activity Percent of adults who participated in leisure time physical activity BRFS Percent of adolescents who were physically active for  $\ge$  60 minutes per day on five or MIPHY more of the past seven days Nutrition BRES Percent of adults who consume ≥ 5 servings of fruits and vegetables per day Percent of adolescents who consume  $\geq$  5 servings of fruits and vegetables per day MiPHY **Clinical** Care Access to Care BRFS Percent of adults with no primary care provider Percent of adults 18-64 years old with no health insurance ACS Communicable Percent of non-medical immunization waivers granted MCIR Disease Prevention Stress Mental Health BRFS Percent of adults with poor mental health Percent of adolescents with symptoms of depression in past year MIPHY HEALTH Health Outcome Child Health MDHHS Rate of preventable asthma hospitalization among youths < 18 years old Illness (Morbidity) Chronic Disease Rate of preventable diabetes hospitalization MDHHS Communicable Rate of chlamydia cases MDHHS Disease Adult Health Rate of preventable congestive heart failure hospitalization among adults ≥ 65 years old MDHHS Deaths (Mortality) **Overall Mortality** Life expectancy MDHHS/ACS Maternal & Child Rate of infant mortality **MDHHS** Health Chronic Disease Rate of deaths due to cardiovascular disease MDHHS Safety Policies Rate of deaths due to accidental injury **MDHHS** and Practices

ASC: American Community Survey, conducted by the U.S. Census Bureau

BRFS: Behavorial Risk Factor Survey, conducted by local health departments

CDC: Centers for Disease Control and Prevention

MCIR: Michigan Care Improvement Registry MDHHS: Michigan Department of Health and Human Services

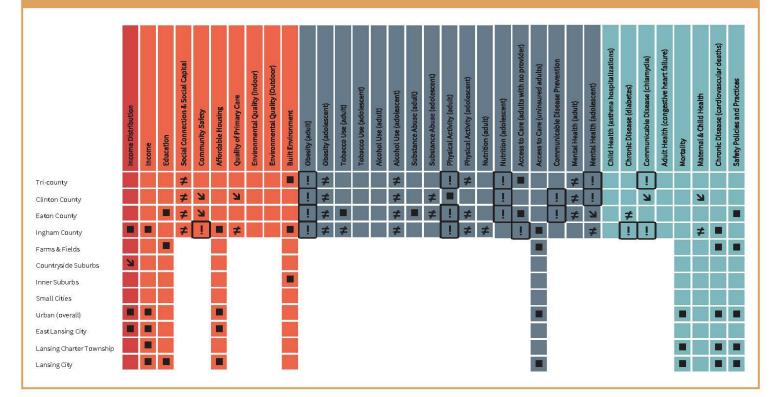
MIPHY: Michigan Profile for Healthy Youth Survey

MSP: Michigan State Police

NEPHTN: National Environmental Public Health Tracking Network

USDA: United States Department of Agriculture

#### INDICATORS OF CONCERN FOR EACH GEOGRAPHIC AREA



KE	ΞY

Comparison
≠ Disparity
➤ Trend
! 2 or more

Comparision: In comparison to statewide or Tri-county data, a significant negative difference was found.

Disparity: The data indicated racial, ethnic, gender, or age disparities within a geographic area.

Trend: Data for this indicator were trending in a negative direction (at least three data points in the same direction).

2 or more: The data met the criteria for two or more of the above indicators (disparity, comparison, trend).



#### MEASURE

Percent of households below the ALICE Threshold

#### DATA SOURCE

2017 Michigan United Way ALICE Report

YEARS 2010-2015

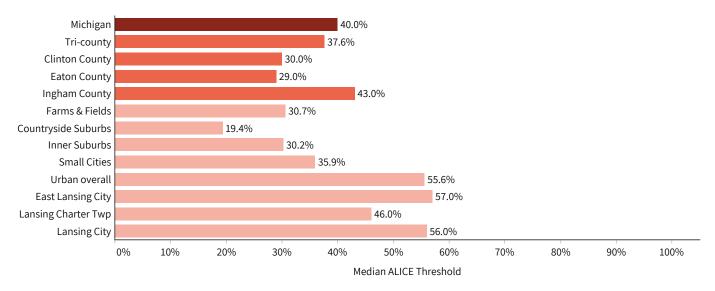
#### **REASON FOR MEASURE**

ALICE stands for Asset Limited, Income Constrained, and Employed. ALICE households have incomes above the Federal Poverty Level, but below the basic cost of living for their area. The basic cost of living includes necessities like housing, childcare, food, healthcare, and transportation. It does not include savings, entertainment, dining out, or leisure activities. ALICE households may appear to be middle-class and have members who have a college education and are steadily employed. However, because they are making just enough to meet their expenses, they are at risk of financial difficulties and poverty if they experience an unforeseen financial expense (e.g. a major car repair). Calculating the percent of households that are below the ALICE Threshold is an attempt to more accurately capture the proportion of households that are at risk of financial ruin or are already impoverished.

What usually surprises many people about the ALICE Threshold is learning the basic cost of living. For example, in Clinton County in 2015, the household survival budget (includes childcare, taxes, and healthcare, but no luxuries or savings) was \$55,080 annually (\$4,590 monthly) for a family of four including an infant and a preschooler. In Ingham County, that same family of four would have to make \$56,256 a year (\$4,688 monthly) to meet their basic expenses. Without savings or an adequate social safety net, this family, who may not appear impoverished, could be at high risk of becoming financially unstable as a result of unexpected expenses.

#### **PERCENTAGE OF HOUSEHOLDS BELOW ALICE THRESHOLD\***

In many areas in our region, about one-third of households are either impoverished or at risk of financial instability because their household income is below the ALICE Threshold. In the urban areas, more than half of households are either impoverished or at risk of becoming impoverished.



\*Note: ALICE is an acronym that stands for Asset Limited, Income Constrained, and Employed. It is comprised of households with income above the Federal Poverty Level, but below the basic cost of living. The <u>ALICE Threshold</u> is the average income that a household needs to afford the basic necessities defined by the Household Survival Budget for each county in Michigan.

(Unless otherwise noted in this report, households earning less than the ALICE Threshold include both ALICE and households below the federal poverty level.)

Source: 2017 Michigan United Way ALICE Report, the United Ways of Michigan

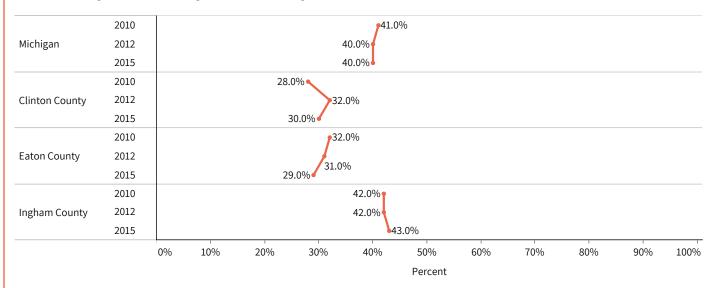
#### SPEAKING OF HEALTH

Focus Group Participants

"[Having to 'penny pinch' is] causing problems in my marriage. Because we can't do anything, we can't go anywhere, we can't save anything. We're living in a shitty apartment, that we really can't afford, and we can't leave! So, the only thing that we can do is try to work as much as possible, even though me and my husband, we've already missed so much time. In fact, because of FMLA, he missed 495 hours last year."

#### **TREND IN PERCENTAGE OF HOUSEHOLDS BELOW ALICE THRESHOLD\***

In Michigan and in Ingham County, the percentage of households with incomes below the ALICE Threshold has been relatively stable over the reporting period. In Eaton County, however, there has been a decrease in the number of households that are at risk of financial ruin between 2010 and 2015. The percentage of Clinton County households with incomes below the ALICE Threshold during 2015 was less than during 2012, but more than during 2010.

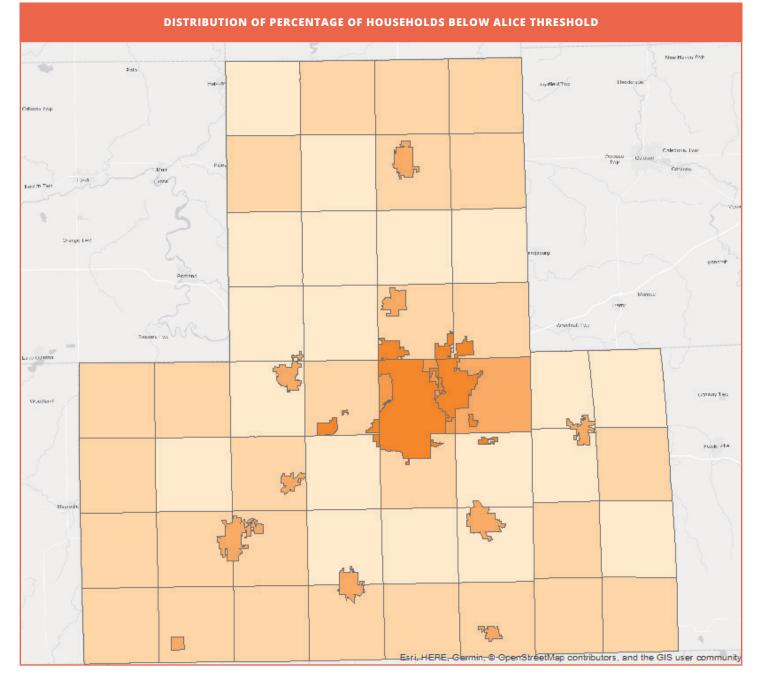


\*Note: ALICE is an acronym that stands for Asset Limited, Income Constrained, and Employed. It is comprised of households with income above the Federal Poverty Level, but below the basic cost of living. The ALICE Threshold is the average income that a household needs to afford the basic necessities defined by the Household Survival Budget for each county in Michigan.

(Unless otherwise noted in this report, households earning less than the ALICE Threshold include both ALICE and households below the federal poverty level.)

Source: 2017 Michigan United Way ALICE Report, the United Ways of Michigan

#### Income



#### PERCENTAGE OF HOUSEHOLDS BELOW ALICE THRESHOLD

Countryside Suburbs = 19.4%

Inner Suburbs = 30.2%

Farms & Fields = 30.7%

Small Cities = 35.9%

Lansing Twp = 46.0%

Lansing City = 56.0%

East Lansing = 57.0%



#### **MEASURE**

Gini coefficent for income inequality

This measure ranges from 0.0 to 1.0. When the index is at 0, total income is shared equally between all families; when it is at 1.0, one family owns all income and all others have none. Here, income is defined as new revenues and economic resources received by individuals and families during the course of a year.

#### **DATA SOURCE**

American Community Survey

YEARS 2009-2016

#### **REASON FOR MEASURE**

In general, this measure is used to examine the extent of inequality, and the number itself does not imply value — neither 0 or 1 would be "ideal". However, places with high income inequality (Gini coefficients ranging from 0.5 and above) such as countries in southern Africa and many South American countries, have generally poorer health outcomes than places with relatively low income inequality (Gini coefficients less than 0.35), such as Europe, Australia, Canada, and Scandinavia.

At the neighborhood level, spatial income inequality is neither intrinsically bad nor good. There is not much income inequality in neighborhoods consisting of new high-priced houses; nor is there much in neighborhoods consisting of low-rent private or public housing. However, across a region or community, high levels of income inequality may affect health outcomes.

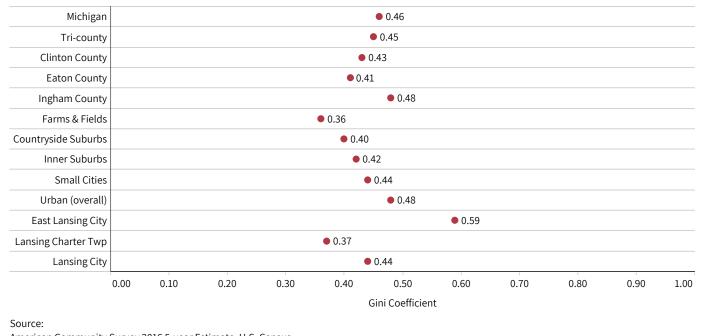
#### SPEAKING OF HEALTH

#### Focus Group Participants

"The cost of everything is rising, but yet people's wages and income are not rising to make up for the increased cost. So, just based on that factor alone, I don't think that the kids today are going to have healthier lives."

#### **GINI COEFFICENT FOR INCOME INEQUALITY**

Income inequality is similar throughout the majority of the tri-county area, ranging from 0.40 to 0.44 for most geographic areas. However, there are some exceptions, as Lansing Charter Township and Farms & Fields have more income equity within their respective areas. Meanwhile, there are larger variations in household incomes for the urban area, Ingham County, and East Lansing. The unusually high number for East Lansing, compared to the rest of the region, is due in large part to the presence of students attending Michigan State University.



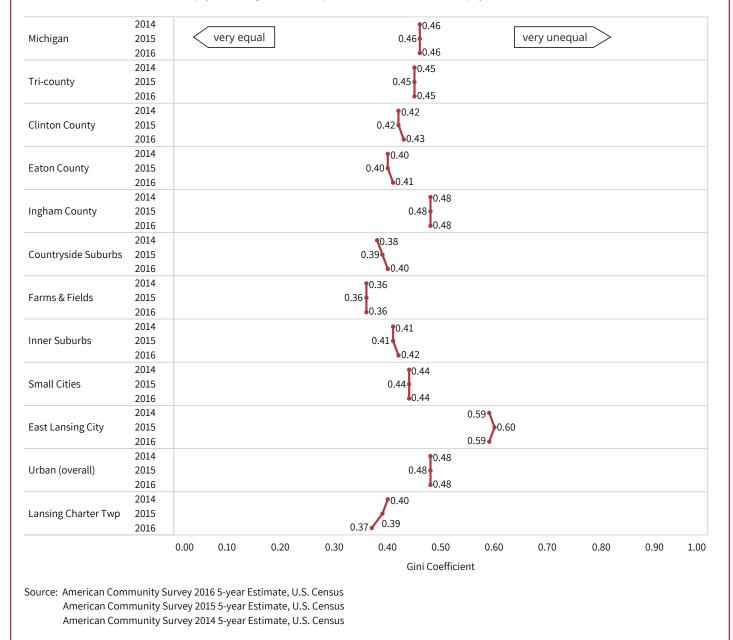
American Community Survey 2016 5-year Estimate, U.S. Census

#### **Income Distribution**

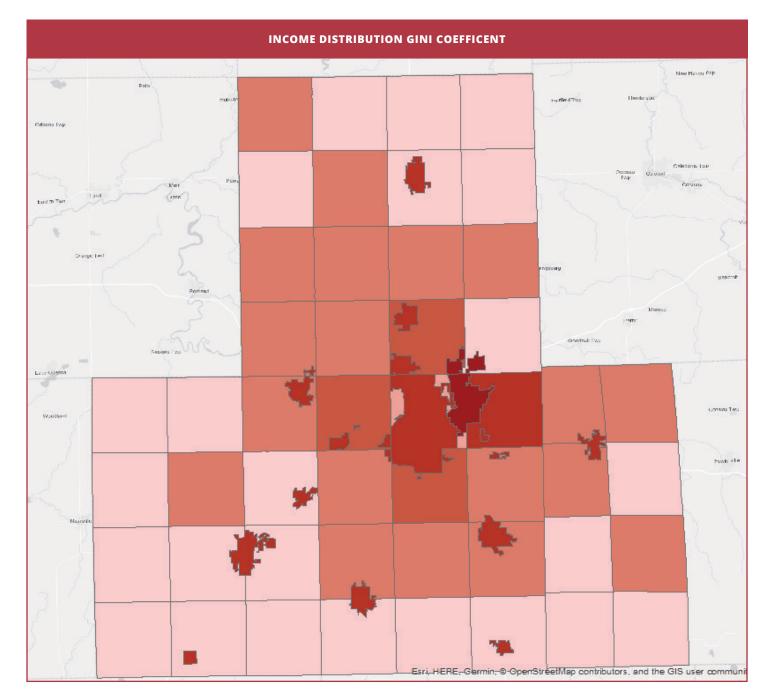
Income inequality may have negative consequences for the poor. The movement of high-income earners away from the low income earners, for example, may leave low income earners with relatively few jobs or reduce the extent to which the middle class and the rich confer positive effects on the poor, such as tax revenue, charitable and cultural investment, and business investment. Diversity in incomes among neighbors can enhance the social environment by improving distribution of role models, and providing positive social networking opportunities.

#### TREND IN GINI COEFFICENT FOR INCOME INEQUALITY

Income inequity is typically stable in our region. Over the previous three years, many areas did not experience a change in income inequity at all. Two exceptions are the Countryside Suburbs, which saw an increase in income inequity, and Lansing Charter Township, which saw a decrease in income inequity.



#### **Income Distribution**



#### **GINI COEFFICIENT**

Farms & Fields = 0.36

Lansing Twp = 0.37

Countryside Suburbs = 0.40

Inner Suburbs = 0.42

Small Cities = 0.44

Lansing City = 0.44

East Lansing City= 0.59

# Quality of Primary Care

#### MEASURE

The number of Ambulatory Care Sensitive (ACS) hospitalizations per 10,000 people per year

Ambulatory Care Sensitive hospitalizations are hospitalizations for conditions such as asthma, diabetes, or dehydration were timely and elective ambulatory care can decrease hospitalizations by preventing the onset of an illness or condition, controlling an acute episode of an illness, or managing a chronic disease or condition. Ambulatory care is care provided in a primary care setting, such as a doctor's office, rather than a hospital.

#### DATA SOURCE

Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation.

**YEARS** 2013, 2014, and 2016 (2015 data not available at time of publication)

#### **REASON FOR MEASURE**

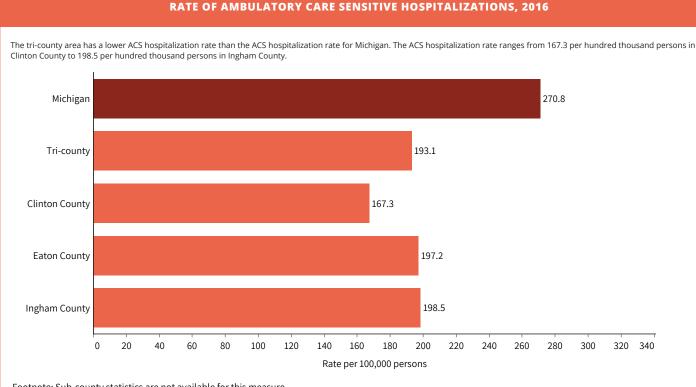
ACS conditions are illnesses that can often be managed effectively on an outpatient basis and generally do not result in hospitalization if managed properly. High rates of ACS hospitalizations in a community are an indicator of a lack of (or failure of) prevention efforts, a primary care resource shortage, poor performance of primary health care delivery systems, or other factors that create barriers to obtaining timely and elective ambulatory care.

ACS hospitalization rates are not available at the sub-county level.

#### SPEAKING OF HEALTH

#### Focus Group Participants

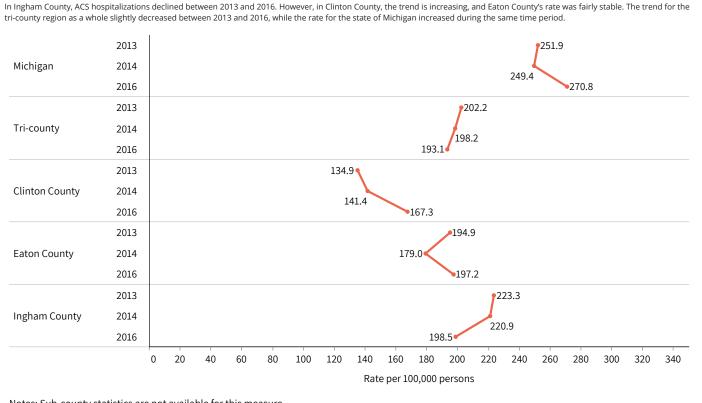
"I told the doctor I had pain symptoms, and I felt as if it were a baby [inside me]. It would move. And I told the doctor what I felt. And the doctor said, 'Take these pills, they're good for you, for the pain ... .' Because, since I had three babies, [the doctor said that was the problem]. And it wasn't that. It was a tumor. He never checked my stomach; he never sent me to do an ultrasound or anything."



Footnote: Sub-county statistics are not available for this measure.

Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).

#### TREND IN RATE OF AMBULATORY CARE SENSITIVE HOSPITALIZATIONS, 2013-2016

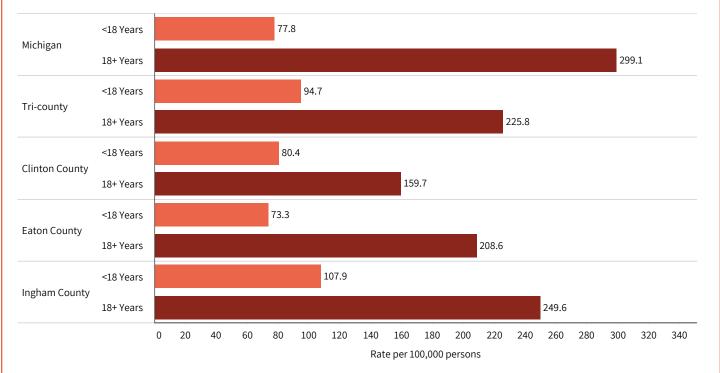


Notes: Sub-county statistics are not available for this measure.

Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).

#### RATE OF AMBULATORY CARE SENSITIVE HOSPITALIZATIONS, BY AGE GROUP, 2016

ACS conditions are more likely to affect adults than children under the age of 18. Consequently, ACS hospitalizations are more prevalent among adults. When stratified by age, children under 18 years old in the tri-county area have a slightly higher rate of ACS hospitalizations than for the state of Michigan overall. Individually, both Clinton County and Ingham County have ACS hospitalization rates for children that are higher than the state rate, while Eaton County's rate is slightly lower. All counties in the Capital Area have adult ACS hospitalization rates that are lower than Michigan's adult rate.



Footnote: Sub-county statistics are not available for this measure.

Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).



## **Access to Primary Care**

#### MEASURE

The percent of adults who reported not having someone that they consider to be their personal doctor or primary care provider

#### DATA SOURCES

- Michigan Behavioral Risk Factor Surveillance System
- Capital Area Behavioral Risk Factor Surveillance System

YEARS 2008-2016

#### **REASON FOR MEASURE**

Having access to care requires not only having financial coverage but also access to providers. While high rates of specialist physicians has been shown to be associated with higher, and perhaps unnecessary, utilization, having sufficient availability of primary care physicians (i.e. a physician practicing in a primary care specialty such as general medicine, family medicine, internal medicine, pediatrics, or gynecology) is essential so that people can get preventive and primary care, and when needed, referrals to appropriate specialty care.<sup>CHR</sup>

Sub-county level geographic area group breakouts are not available for this indicator.

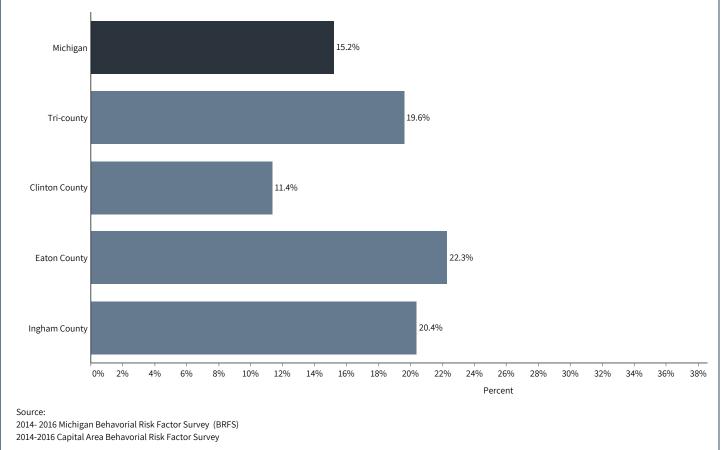
#### SPEAKING OF HEALTH

#### Focus Group Participants

"But, if I try and change my doctor now, first, I'm locked into that doctor for the next year. Then, on top of that, if I do change my doctor, I still have to try and find a doctor that accepts my care, through Medicaid, that no one wants to take." I've had people tell me, 'No, we don't take that.""

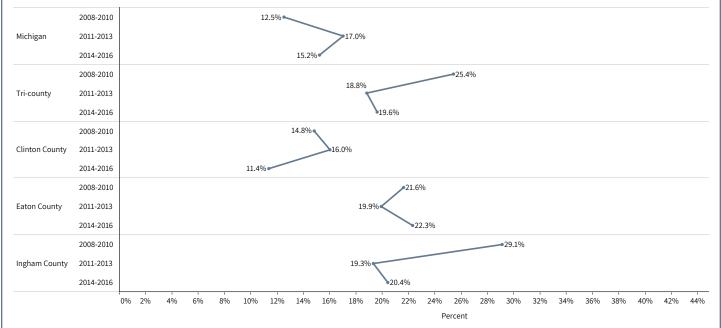
#### PERCENT OF ADULTS WHO REPORTED NOT HAVING A PERSONAL DOCTOR/HEALTH CARE PROVIDER, BY GEOGRAPHY, 2014-2016

The percentage of Michigan adults who reported not having a primary care provider or somebody that they consider to be their personal doctor was 15.2%. In the Capital Area, slightly more adults, approximately one in five, reported not having someone that they consider to be their personal doctor. For the individual counties in the Capital Area, Eaton County and Ingham County have a similar proportion of adults who reported not having somebody that they consider as their personal doctor (22.3% and 20.4%, respectively); in Clinton County, the prevalence was about half that of the other two counties.



#### TREND IN PERCENT OF ADULTS WHO REPORTED NOT HAVING A PERSONAL DOCTOR/HEALTH CARE PROVIDER, BY GEOGRAPHY, 2008-2016

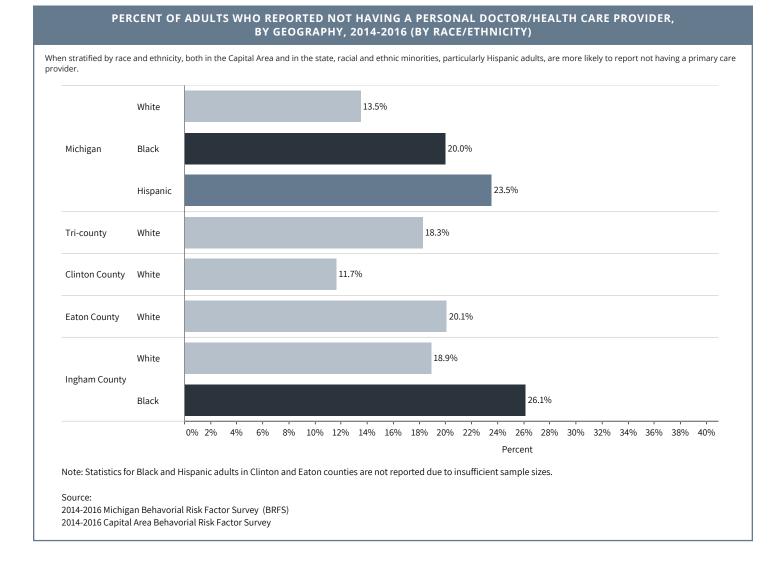
In Michigan, the percentage of adults who reported not having a personal doctor or primary health provider increased slightly from 2008-2010 to 2014-2016. In the tri-county area, however, there has been an overall decrease in the percentage of adults reporting not having a primary care provider. Among individual counties, a decline was observed in Clinton and Ingham counties, while the trend was stable in Eaton County.



Notes: In 2010, the methodology of the Capital Area BRFS was changed to incorporate cell phoned as well as landline telephones. Extreme caution should be used when using the statistics for trends.

Source:

2008-2010, 2011-2013, and 2014-2016 Michigan Behavorial Risk Factor Surveys (BRFS) 2008-2010, 2011-2013, and 2014-2016 Capital Area Behavorial Risk Factor Survey





## **Access to Health Insurance**

#### MEASURE

Percentage of adults 18-64 years old without health insurance

DATA SOURCE American Community Survey

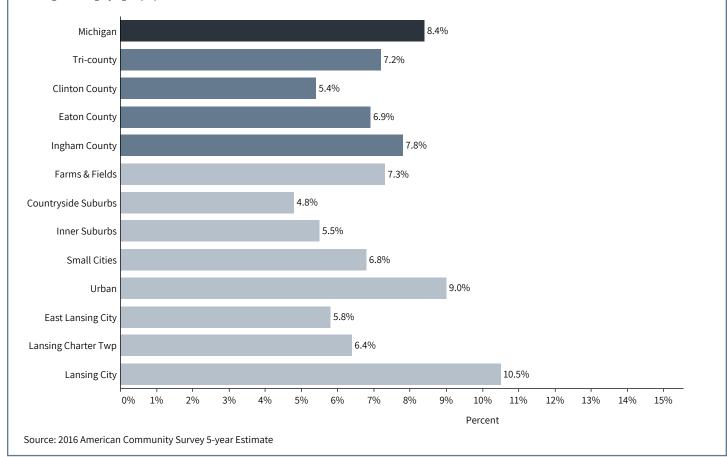
YEARS 2010-2016

#### **REASON FOR MEASURE**

Health insurance coverage helps patients gain entry into the health care system. Lack of adequate coverage makes it difficult for people to get the health care they need and, when they do get care, burdens them with large medical bills. Uninsured people are more likely to have poor health status; less likely to receive medical care; more likely to be diagnosed later; and more likely to die prematurely. The Patient Protection and Affordable Care Act (ACA), a comprehensive law passed in 2010, provided new strategies to reduce the number of uninsured and to improve the organization and delivery of health care.

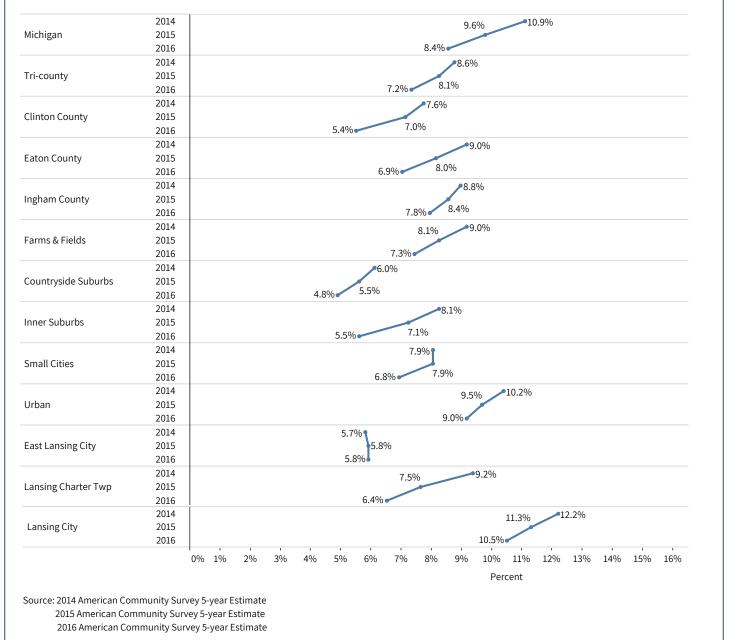
#### PERCENT OF ADULTS 18 TO 64 YEARS OLD WITH NO HEALTH INSURANCE (2016)

Despite the increased access to health insurance resulting from the implementation of the ACA, there are still adults with no health insurance. Overall, the proportion of adults 18-64 years old without health insurance is lower in the Capital Area than in the state, but that is not true for certain areas within the tri-county region. Urban areas in general, and specifically the City of Lansing, have a slightly higher proportion of adults with no health insurance than the state.

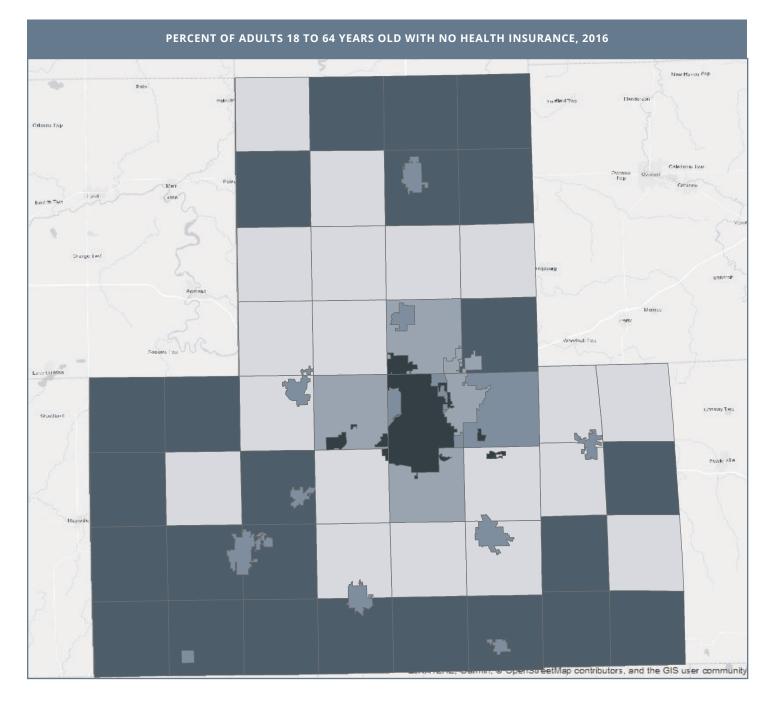


#### TREND IN PERCENT OF ADULTS 18 TO 64 YEARS OLD WITH NO HEALTH INSURANCE, 2014-2016

Based on the 2014-2016 five-year estimates from the American Community Survey, the percentage of adults 18-64 years old without health insurance has decreased in all geographic areas within the tri-county area; the exception to this is the City of East Lansing, for which the percentage has remained steady. Decreases of two percentage points or greater were noted for Clinton County, Eaton County, the Inner Suburbs, and Lansing Charter Township.



#### **Access to Health Insurance**



#### UNINSURED ADULTS 18 TO 64 YEARS OLD



Countryside Suburbs = 4.8% Inner Suburbs = 5.5% East Lansing City = 5.8% Lansing Twp = 6.4% Small Cities = 6.8%

Farms & Fields = 7.3%

Lansing City = 10.5%

# Communicable Disease

#### **MEASURE**

Rata of chlamydia cases per 100,000 persons

#### **DATA SOURCE**

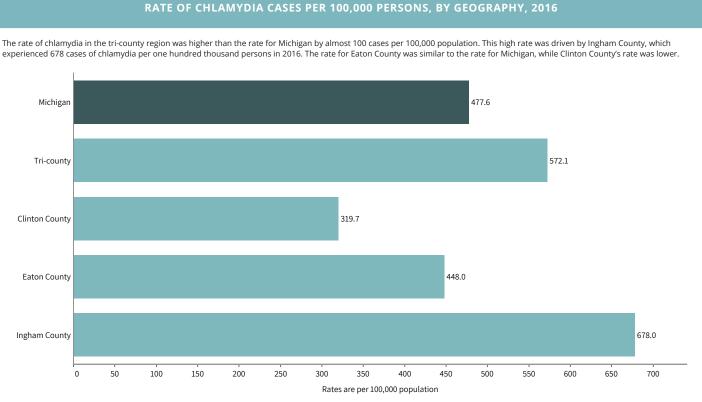
Michigan Sexually Transmitted Diseases Database, STD & HIV Prevention Section, Bureau of Epidemiology, Michigan Department of Health and Human Services

#### YEARS 2010-2016

#### **REASON FOR MEASURE**

Chlamydia is a common sexually transmitted infection caused by the bacterium Chlamydia trachomatis. Chlamydia is of public health significance because of the impacts of untreated disease on reproductive outcomes, transmission of other sexually acquired infections, and the costs to health systems. The costs of treating subfertility due to chlamydia are high, as tubal surgery and in-vitro fertilization are expensive. The costs of treating the complications of undiagnosed C. trachomatis infection, including pelvic inflammatory disease and tubal infertility, are high both in psychosocial and financial terms. Additionally, as with other inflammatory sexually transmissible infections, chlamydia facilitates the transmission of HIV infection in both males and females.

Sub-county level geographic area group breakouts are not available for this indicator.



#### Note:

STD cases: Outpatient clinics, hospitals, doctors offices and other health facilities report STD cases to the Michigan Department of Health & Human Services. Cases include Michigan residents and reports of out-of-state testing for Michigan residents.

Source: Michigan Sexually Transmitted Diseases Database, STD & HIV Prevention Section, Bureau of Epidemiology, Michigan Department of Health & Human Services; Table prepared by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services.

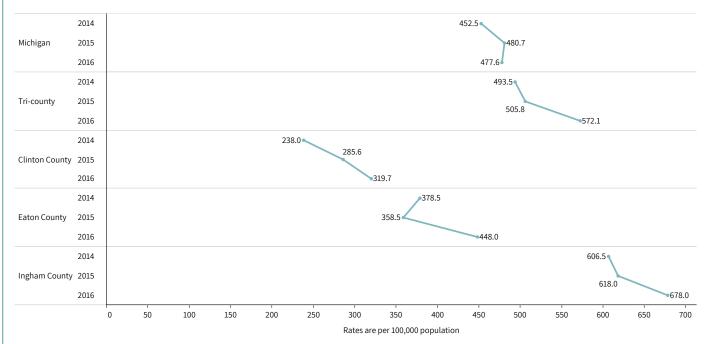
#### SPEAKING OF HEALTH

#### Focus Group Participants

"One more thing that needs to be said in the higher grades, middle school/high school. I think there needs to be a better sex education. You get it in fifth grade ... And then I think you get it again in eighth grade maybe ... . But after that you're done."

#### TREND IN RATE OF CHLAMYDIA CASES PER 100,000 PERSONS, BY GEOGRAPHY, 2014-2016

Between 2014 and 2016, there was a modest increase in the statewide rate of chlamydia per hundred thousand persons. In the Capital Area, there were steep increases in the rate of chlamydia cases for the tri-county area and each county.



#### Note:

STD cases: Outpatient clinics, hospitals, doctors offices and other health facilities report STD cases to the Michigan Department of Health & Human Services. Cases include Michigan residents and reports of out-of-state testing for Michigan residents.

Source: Michigan Sexually Transmitted Diseases Database, STD & HIV Prevention Section, Bureau of Epidemiology, Michigan Department of Health & Human Services; Table prepared by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services.



## **Communicable Disease Prevention - Immunizations**

#### MEASURE

Rate of non-medical immunization waivers claimed for schoolchildren.

Waiver data is assessed for kindergarteners, 7th graders, and any new students entering a school district

## DATA SOURCE

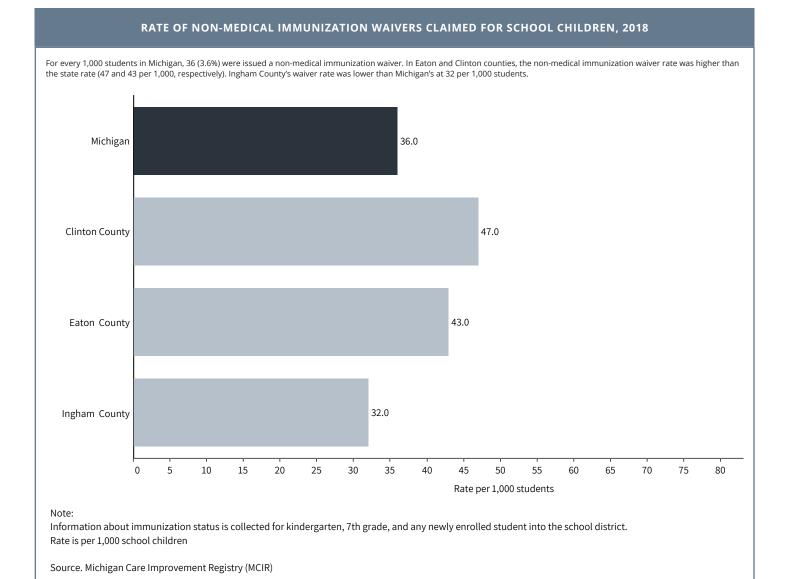
Michigan Care Improvement Registry

YEARS 2016 (running percent from June 2015-June 2016), 2017 (running percent from June 2016-June 2017), 2018 (running percent from June 2017-June 2018)

#### **REASON FOR MEASURE**

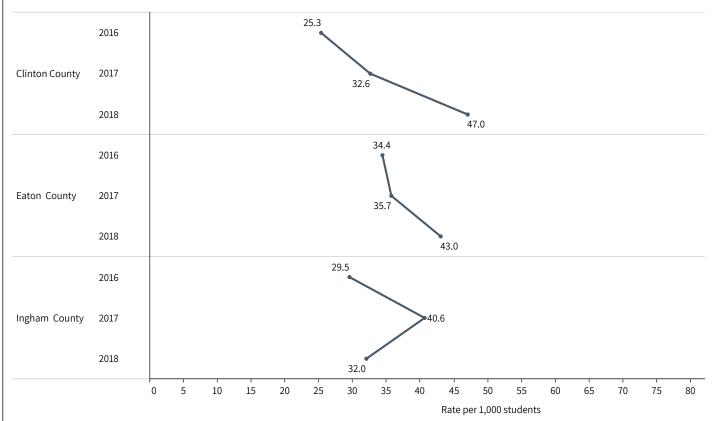
Many infectious diseases thought to be eliminated from this country, e.g. pertussis, mumps, measles, have reemerged in recent years. Outbreaks related to these and other vaccine-preventable diseases threaten the lives and well-being of the most vulnerable populations: children under age one, those who are too young to be vaccinated, and children and adults who are immunesuppressed due to other medical conditions. For this reason, it is important that contacts of these people be vaccinated. However, parents in many states may opt out of vaccinating their children by seeking legal exemptions to public school immunization requirements. Fear over certain vaccine components and perceived risk of side effects or complications result in some parents opting to forego vaccination for their children. This puts unvaccinated children and adults at risk, because it increases the number of unvaccinated people they are exposed to and facilitates disease spread.

Sub-county level geographic area group breakouts are not available for this indicator.



## TREND IN RATE OF NON-MEDICAL IMMUNIZATION WAIVERS CLAIMED FOR SCHOOL CHILDREN, 2016-2018

For both Clinton and Eaton counties, the rate of immunization waivers claimed increased between 2016 and 2018. The trend for Ingham County is less clear, as there was an increase from 2016 to 2017, followed by a decrease in 2018.



#### Note:

Information about immunization status is collected for kindergarten, 7th grade, and any newly enrolled student into the school district. Rate is per 1,000 school children

Source. Michigan Care Improvement Registry (MCIR)



## □ □ □ ■ Chronic Disease - Diabetes

#### **MEASURE**

Age-specific preventable hospitalization rate per 10,000 persons related to diabetes among adults

#### **DATA SOURCE**

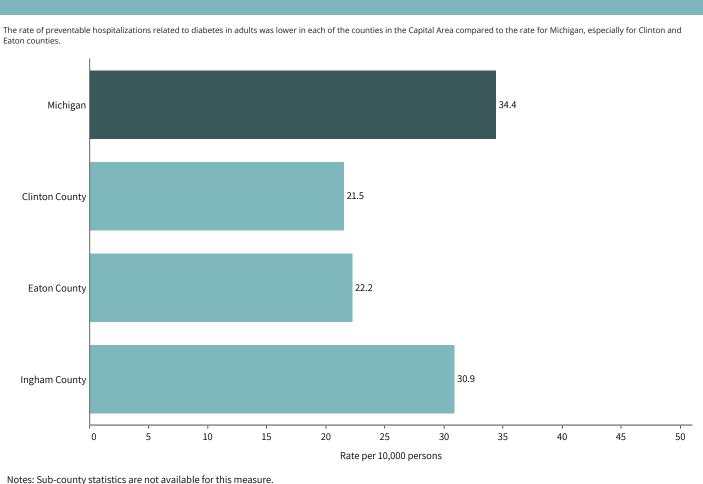
Michigan Resident Inpatient Files (via MDHHS)

YEARS 2010-2016

#### **REASON FOR MEASURE**

As rates of overweight and obese individuals increase, diabetes also continues to become more prevalent in the U.S. Diabetes presents as one of three types: Type 1, Type 2 and gestational diabetes. Diabetes is a chronic disease and is a large cause of morbidity and mortality in the U.S. Complications from diabetes can include stroke, kidney failure, nerve damage, blindness and lower limb amputations.

Sub-county level geographic area group breakouts are not available for this indicator.



Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using

data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).

PREVENTABLE HOSPITALIZATION RATE DUE TO DIABETES PER 10,000 ADULTS, 2016

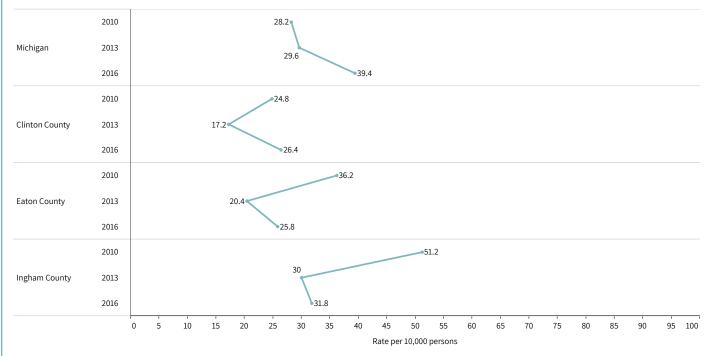
2014 was the latest year for certain stratifications.



#### TREND IN PREVENTABLE HOSPITALIZATION RATE DUE TO DIABETES PER 10,000 ADULTS, 2010-2016

their diet."

In Michigan adults, preventable hospitalizations due to diabetes increased between 2010 and 2016. Over the same time, all three individual counties experienced a decrease, followed by an increase, in their hospitalization rate. Two of the counties, Clinton and Ingham, had an overall decline in their hospitalization rate, while Clinton County's rate increased slightly.

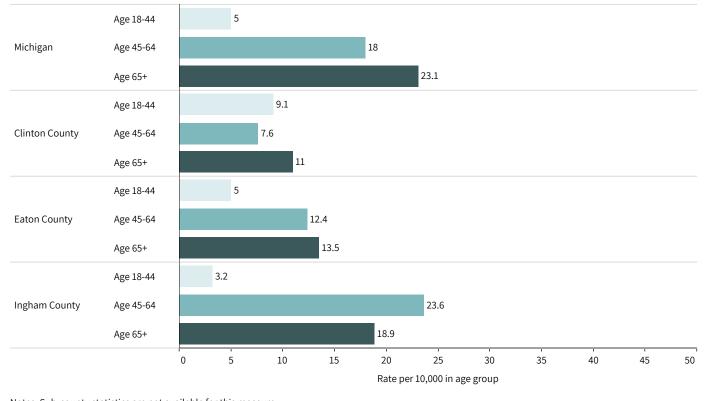


Notes: Sub-county statistics are not available for this measure.

Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).

## PREVENTABLE HOSPITALIZATION RATE DUE TO DIABETES PER 10,000 ADULTS, BY AGE GROUP, 2016

In the state of Michigan, as age increases, so does the prevalence of preventable hospitalizations in adults due to diabetes. Not all of the counties in the tri-county region, particularly Clinton and Ingham counties, follow this pattern. Of particular concern is the high rate of diabetes-related preventable hospitalizations in Clinton County adults 18-44 years of age compared to counterparts in other counties.



Notes: Sub-county statistics are not available for this measure.

Source: Michigan Resident Inpatient Files created by the Division for Vital Records and Health Statistics, Michigan Department of Health & Human Services, using data from the Michigan Inpatient Database obtained with permission from the Michigan Health & Hospital Association Service Corporation (MHASC).



#### **MEASURE**

The age-adjusted death rate due to diseases of the heart per 100,000 residents

#### **DATA SOURCE**

Michigan Department of Health & Human Services Resident Death File

YEARS 2013-2015

#### **REASON FOR MEASURE**

Cardiovascular disease is the largest cause of death in Michigan. Cardiovascular disease includes diseases of the heart and blood vessels in the body. Examples of such diseases are coronary heart disease, heart failure, sudden cardiac death, and hypertensive heart disease. Cardiovascular disease is an important indicator to track due to the risk of chronic morbidity and mortality that accompany it. Cardiovascular disease is often linked to other factors that can influence health; low education, low income, and low socioeconomic status have all been associated with increased cardiovascular disease and cardiac arrests.

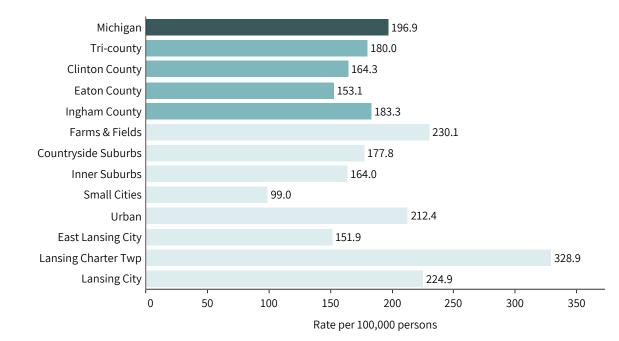
## **SPEAKING OF HEALTH**

#### Focus Group Participants

"Especially in ... people of colors, because of the fact that we have so many people who have diabetes, who have high blood pressure, a lot of times we are predisposed to having those kinds of illnesses that, again, if you catch people early on before they get to the point of actually having a full-blown illness, perhaps educating them beforehand will help to prevent them from getting to the point that they actually have the diabetes or high blood pressure."

#### AGE-ADJUSTED MORTALITY RATES DUE TO CARDIOVASCULAR DISEASE, BY GEOGRAPHY, 2015

The Capital Area and the state of Michigan have similar rates of death due to cardiovascular disease. The number of deaths in the tri-county area related to cardiovascular disease was primarily driven by Ingham County's rate, which was 183.3 deaths per 100,000 persons compared to 180.0 deaths per 100,000 persons in the region. Deaths due to cardiovascular disease were especially high for Lansing Charter Township, at 328.9 deaths per 100,000 persons.

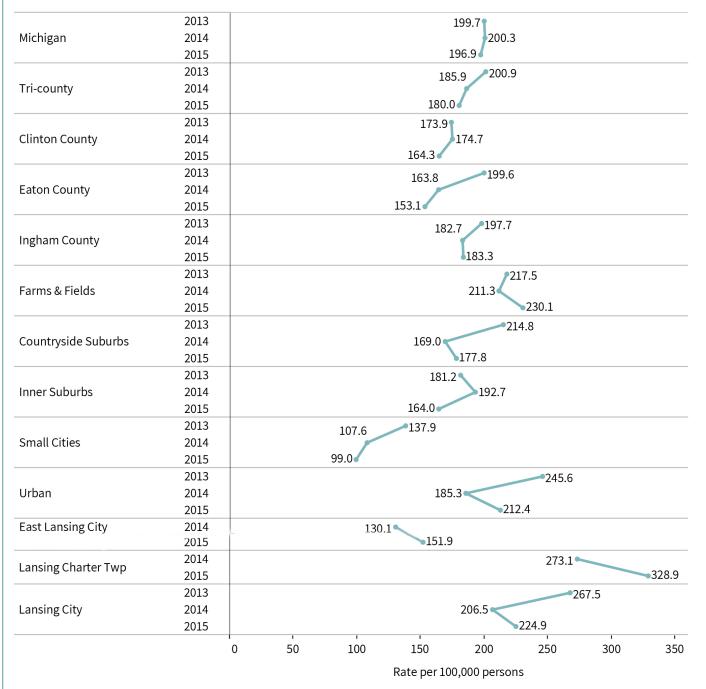


Notes: Data displayed are by the underlying cause of death which is the condition giving rise to the chain of events leading to death. Causes of death are classified in accordance with the Tenth Revision of the International Classifications of Diseases (ICD-10), a coding structure developed by the World Health Organization.

Source: 2015 Geocoded Michigan Death Certificate Registry. Division for Vital Records & Health Statistics, Michigan Department of Health & Human Services; Population Estimate (latest update 9/2014), National Center for Health Statistics, U.S. Census Populations With Bridged Race Categories.

## TREND IN AGE-ADJUSTED MORTALITY RATES DUE TO CARDIOVASCULAR DISEASE, BY GEOGRAPHY, 2013-2015

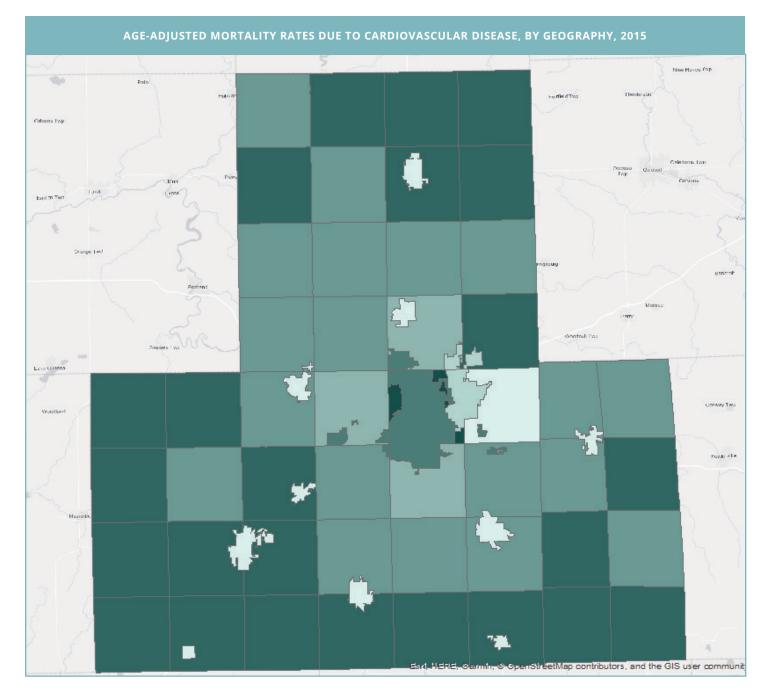
Among all the geographies for which trends could be assessed, there has been a decline in the age-adjusted rate of death due to cardiovascular disease, with the exception of 'Farms and Fields', which experienced a small increase between 2013 and 2015. In some areas, for example the state of Michigan, the decline is very modest, whereas in Eaton County, the decline was relatively steep. Trends cannot be analyzed for the City of East Lansing and Lansing Charter Township, as these geographies did not have enough years of data for this indicator.



Notes: 2013 statistics for East Lansing city and Lansing Charter Township were not available at the time of publication. Data displayed are by the underlying cause of death which is the condition giving rise to the chain of events leading to death. Causes of death are classified in accordance with the Tenth Revision of the International Classifications of Diseases (ICD-10), a coding structure developed by the World Health Organization.

Source: 2015 Geocoded Michigan Death Certificate Registry. Division for Vital Records & Health Statistics, Michigan Department of Health & Human Services; Population Estimate (latest update 9/2014), National Center for Health Statistics, U.S. Census Populations With Bridged Race Categories.

## **Chronic Disease - Cardiovascular**



## UNINTENTIONAL INJURY DEATH RATE





## **Mental Health - Adults**

#### MEASURE

Percentage of adults with poor mental health

See notes below for definitions of this measure.

#### DATA SOURCES

- Michigan Behavioral Risk Factor Survey (MI-BRFS)
- Capital Area Behavioral Risk Factor Survey (Capital Area BRFS)

#### YEARS 2008-2016

#### **REASON FOR MEASURE**

Overall health depends on both physical and mental well-being. Measuring the number of days when people report that their mental health was not good, i.e., poor mental health days, represents an important facet of health-related quality of life.<sup>CHR</sup>

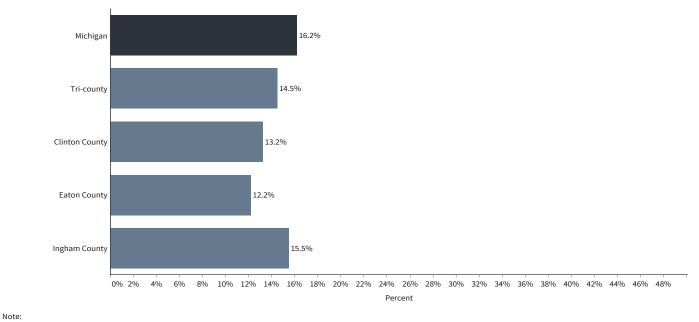
#### **NOTES ABOUT MEASURE**

Mental health statistics from the MI-BRFS may not be directly comparable to those from the Capital Area BRFS, because the questions for mental health were different in both survey instruments. The MI-BRFS question reads "Now thinking about your mental health, which includes stress, depression, and problems with emotions, for how many days during the past 30 days was your mental health not good?", whereas in the Capital Area BRFS, the question was "During the past 30 days, for about how many days did a mental health condition or emotional problem keep you from doing your work or other usual activities?"

Sub-county level geographic area group breakouts are not available for this indicator.

## PERCENT OF ADULTS WHO EXPERIENCED POOR MENTAL HEALTH, BY GEOGRAPHY, 2014-2016

The number of adults experiencing poor mental health is approximately equivalent in the Capital Area and the state of Michigan. In the Capital Area, 14.5% of adults were categorized as experiencing poor mental health, while in Michigan, the prevalence was 16.2%. For the individual counties, the prevalence of poor mental health was similar, but not the same, ranging from 12.2% in Eaton County to 15.5% in Ingham County.



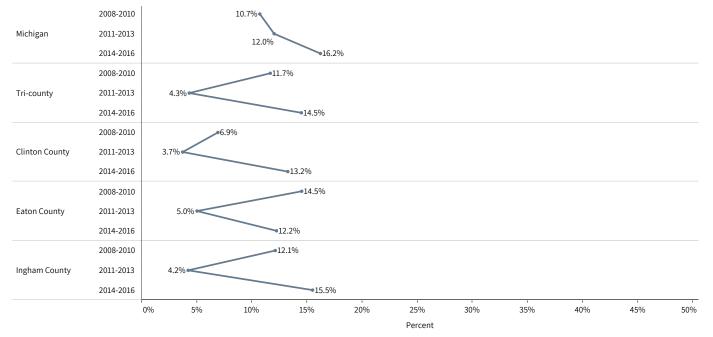
Poor mental health is defined as reporting 14 or more days, out of the previous 30, in which a person's mental health was not good, which includes stress, depression, and problems with emotions.

Source

2014, 2015, and 2016 Michigan Behavorial Risk Factor Survey 2014-2016 Capital Area Behavorial Risk Factor Survey

## TREND IN PERCENT OF ADULTS WHO EXPERIENCED POOR MENTAL HEALTH, BY GEOGRAPHY, 2008-2016

Excluding statistics from the 2011-2013 Capital Area BRFS, there is an increase in the number of adults experiencing poor mental health both in the Capital Area and in the state. Within the counties in the Capital Area, poor mental health increased in Clinton and Ingham counties, while Eaton County had a slight decline in the percentage of adults who reported experiencing poor mental health.



Note:

Poor mental health is defined as reporting 14 or more days, out of the previous 30, in which a person's mental health was not good, which includes stress, depression, and problems with emotions.

Source:

2008-2016 Michigan Behavioral Risk Factor Surveys and 2008-2010, 2011-2013, 2014-2016 Capital Area Behavioral Risk Factor Surveys

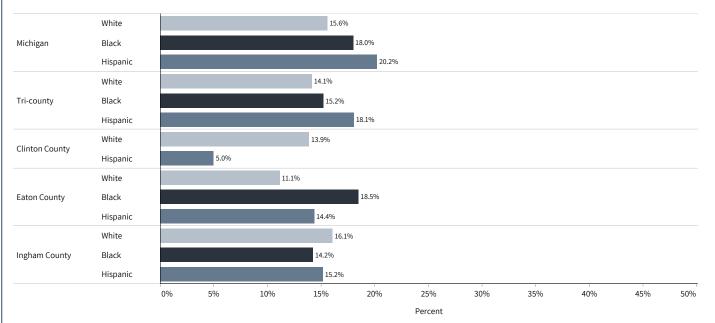
## SPEAKING OF HEALTH

#### Focus Group Participants

"Without Community Mental Health, I can't find [a psychiatrist] because everybody's booked. My primary care doctor right now, thank god, is doing my psychiatric meds for me even though he says, 'I don't like doing them, but I know how hard it is right now.' He has 15 patients, he told me, that are trying to get in to a psychiatrist who can't because Community Mental Health is turning them all down, because they said they're too high functioning."

## PERCENT OF ADULTS WHO EXPERIENCED POOR MENTAL HEALTH, BY GEOGRAPHY, 2014-2016 (BY RACE/ETHNICITY)

Some dissimilarities in poor mental health were seen among different racial/ethnic groups. In the state of Michigan, the proportion of adults experiencing poor mental health ranged from 15.6% among White adults to 20.2% among Hispanic adults. In the tri-county area, the prevalence of adults experiencing poor mental health was slightly less but had a similar distribution among racial/ethnic groups, from 14.1% among White adults to 18.1% among Hispanic adults. In Clinton and Ingham counties, White adults had the highest prevalence of poor mental health, while Black adults had the highest prevalence in Eaton County.



Note:

Poor mental health is defined as reporting 14 or more days, out of the previous 30, in which a person's mental health was not good, which includes stress, depression, and problems with emotions.

Statistics for Black adults in Clinton County was supressed due to small sample size

Source:

2014, 2015, and 2016 Michigan Behavorial Risk Factor Survey

2014-2016 Capital Area Behavorial Risk Factor Survey

## SPEAKING OF HEALTH

## Focus Group Participants

"Medicaid limits you in terms of the number of visits that you have per year. When you're dealing with issues of mental health, that usually is not something that can be resolved in 20 visits."



## **Mental Health - Adolescents**

#### MEASURE

Adolescents with symptoms of depression, as measured by the percentage of 9th and 11th grade students who felt so sad or hopeless almost every day for two weeks or more in a row that they stopped doing some usual activities during the past 12 months

#### DATA SOURCES

- Michigan Youth Risk Behavior Survey (MI YRBS)
- Michigan Profile for Healthy Youth Survey (MiPHY)

#### YEARS

MI YRBS: 2012-2013, 2014-2015, 2016-2017 MiPHY: 2013-2014, 2015-2016, 2017-2018

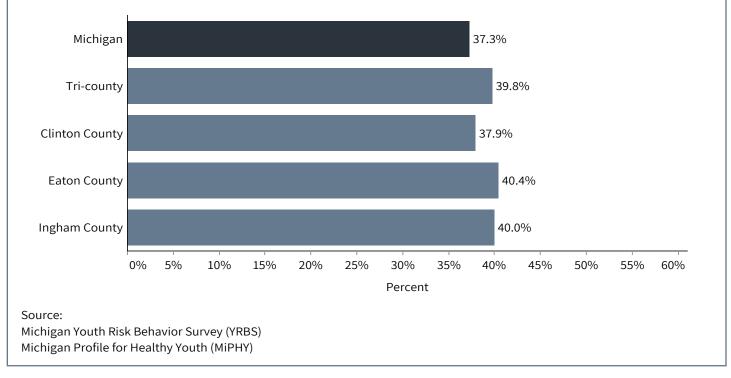
#### **REASON FOR MEASURE**

Overall health depends on both physical and mental well-being. Measuring the number of days when people report feeling depressed represents an important facet of healthrelated quality of life. <sup>CHR</sup>

Sub-county level geographic area group breakouts are not available for this indicator.

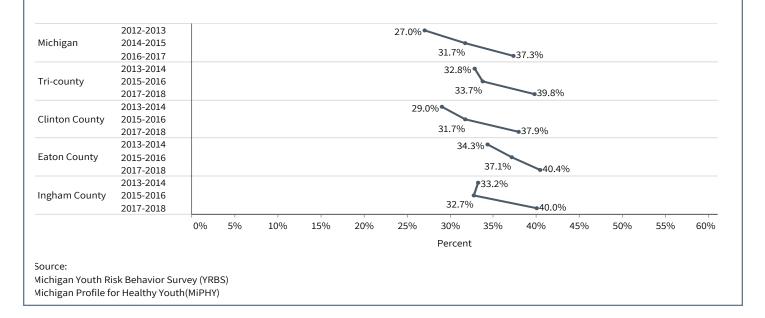
## PERCENT OF ADOLESCENTS WHO FELT HOPELESS ALMOST EVERY DAY FOR TWO WEEKS OR MORE IN A ROW THAT THEY STOPPED DOING SOME USUAL ACTIVITIES DURING THE PAST 12 MONTHS, BY GEOGRAPHY, 2017-2018

The proportion of adolescents in the Capital Area who reported symptoms of depression within the past year was nearly the same compared to the state, 39.8% and 37.3%, respectively. Among the individual counties, Clinton County had a slightly lower proportion of adolescents (37.9%) who reported symptoms of depression than adolescents in Eaton or Ingham counties (40.4% and 40.0%, respectively).



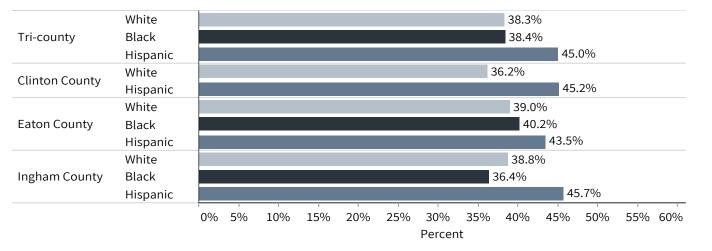
## TREND IN PERCENT OF ADOLESCENTS WHO FELT HOPELESS ALMOST EVERY DAY FOR TWO WEEKS OR MORE IN A ROW THAT THEY STOPPED DOING SOME USUAL ACTIVITIES DURING THE PAST 12 MONTHS, BY GEOGRAPHY, 2013-2018

The proportion of adolescents who reported symptoms of depression consistently increased in all geographies between 2013-2014 and 2017-2018 (2012-2013 to 2016-2017 for statewide data). For the tri-county area as a whole, the percentage of adolescents with symptoms of depression increased by seven percentage points over four years.



#### PERCENT OF ADOLESCENTS WHO FELT HOPELESS ALMOST EVERY DAY FOR TWO WEEKS OR MORE IN A ROW THAT THEY STOPPED DOING SOME USUAL ACTIVITIES DURING THE PAST 12 MONTHS, BY GEOGRAPHY, 2017-2018 (BY RACE/ETHNICITY)

In all geographies, the proportion of Hispanic adolescents who reported symptoms of depression was consistently higher than White or Black adolescents.



Note: Statistics for Black adolescents in Clinton County were supressed due to insufficient sample size

Source:

Michigan Youth Risk Behavior Survey (YRBS) Michigan Profile for Healthy Youth (MiPHY)



#### MEASURE

Adult obesity prevalence represents the percentage of the adult population (age 18 and older) with a body mass index (BMI) greater than or equal to 30 kg/m2

BMI is calculated from the individual's selfreported height and weight. BMI is defined as weight in kg divided by height in meters, squared.

#### **DATA SOURCES**

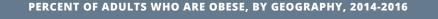
- Michigan Behavioral Risk Factor Surveillance System
- Capital Area Behavioral Risk Factor Survey

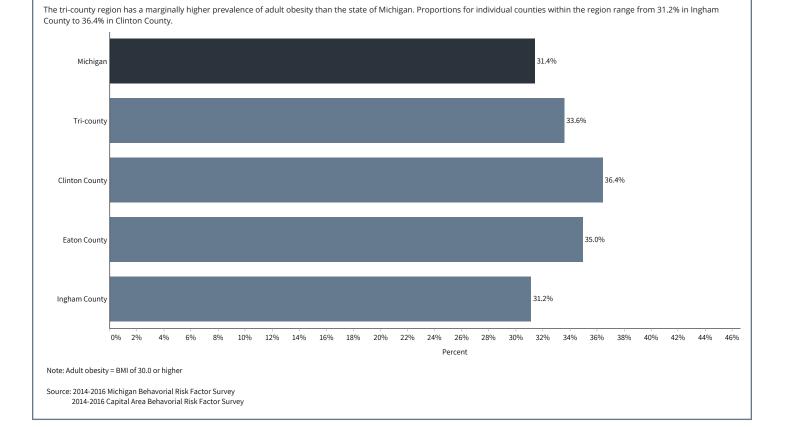
#### YEARS 2008-2010, 2011-2013, 2014-2016

#### **REASON FOR MEASURE**

Obesity is often the result of an overall energy imbalance due to poor diet and limited physical activity. Obesity increases the risk for health conditions such as coronary heart disease, type 2 diabetes, cancer, hypertension, dyslipidemia, stroke, liver and gallbladder disease, sleep apnea and respiratory problems, and osteoarthritis.

Sub-county level geographic area group breakouts are not available for this indicator.





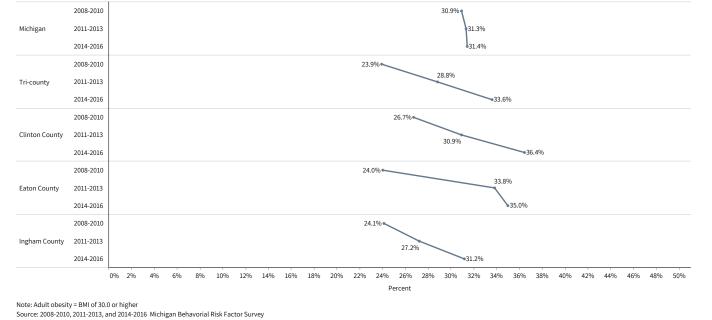
## SPEAKING OF HEALTH

Focus Group Participants

"I feel ashamed when I go to the doctor, and they pretty much just lay on me, well, if you didn't weigh this much, if you did this, if you did that, if you did that—" Part of the problem, not that I need food stamps to eat healthy. ... But, it is hard for someone who has state insurance, whose income is above the poverty line [to afford healthy foods]. So, you don't get assistance, and when your doctor lays into you about being large, and different things like this, like, 'Well, what do you want me to do?"

## TREND IN PERCENT OF ADULTS WHO ARE OBESE, BY GEOGRAPHY, 2008-2016

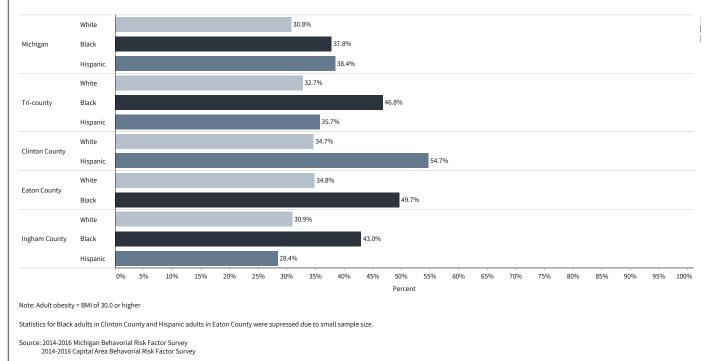
According to the Michigan BRFS, obesity in adults statewide has plateaued. This is not the experience of the Capital Area region, nor the individual counties in the region. Locally, the percentage of adults who are obese has increased by 9.7% from 2008-2010 to 2014-2016.



<sup>2008-2010, 2011-2013,</sup> and 2014-2016 Capital Area Behavorial Risk Factor Survey

## PERCENT OF ADULTS WHO ARE OBESE, BY GEOGRAPHY, 2014-2016 (BY RACE/ETHNICITY)

Looking at obesity by race/ethnicity, obesity disproportionately affects minority adults, compared to their White peers. In Clinton County, over half of Hispanic adults are obese. In Eaton and Ingham counties, obesity is highest among Black adults.



2018 Community Health Profile & Health Needs Assessment



#### MEASURE

Adolescent obesity prevalence represents the percentage of 9th and 11th grade students who are obese (at or above the 95th percentile for BMI by age and sex)

BMI is calculated from the individual's self-reported height and weight. BMI is defined as weight in kg divided by height in meters, squared.

#### **DATA SOURCES**

- Michigan Youth Risk Behavior Survey (MI YRBS)
- Michigan Profile for Healthy Youth (MiPHY)

#### YEARS

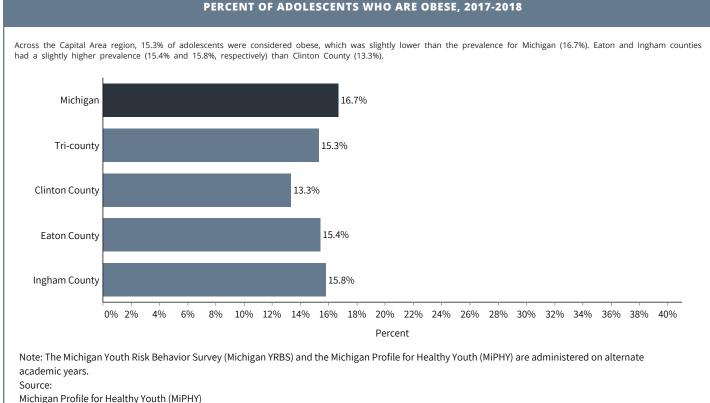
MI YRBS: 2010-2011, 2012-2013, and 2014-2015,

MiPHY: 2011-2012, 2013-2014, and 2015-2016

#### **REASON FOR MEASURE**

Some of the immediate health effects of obese youth are that they are more likely to have risk factors for cardiovascular disease, such as high cholesterol or high blood pressure. In a populationbased sample of 5- to 17-year-olds, 70% of obese youth had at least one risk factor for cardiovascular disease. Obese adolescents are more likely to have pre-diabetes, a condition in which blood glucose levels indicate a high risk for development of diabetes. Children and adolescents who are obese are at greater risk for bone and joint problems, sleep apnea, and social and psychological problems, such as stigmatization and poor self-esteem. Potential long-term health effects for obese children and adolescents include a high probability of adult obesity, heart disease, type 2

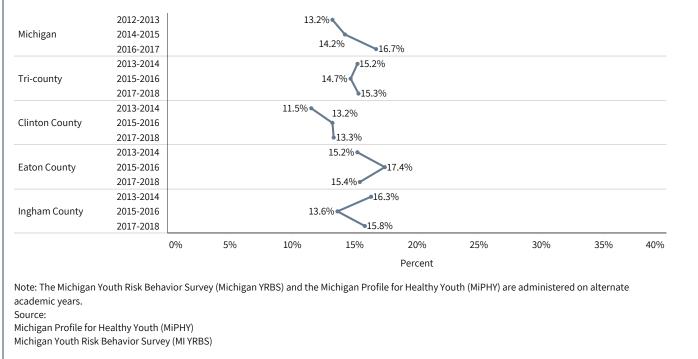
diabetes, stroke, several types of cancer, and osteoarthritis. One study showed that children who became obese as early as age two were more likely to be obese as adults. Being overweight or obese is associated with increased risk for many types of cancer, including cancer of the breast, colon, endometrium, esophagus, kidney, pancreas, gallbladder, thyroid, ovary, cervix, and prostate, as well as multiple myeloma and Hodgkin's lymphoma.



Michigan Youth Risk Behavior Survey (MI YRBS)

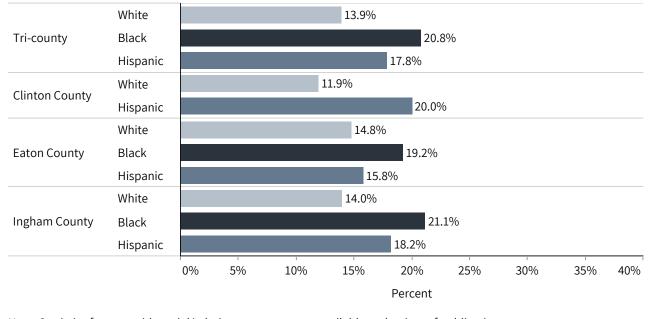
## TREND IN PERCENT OF ADOLESCENTS WHO ARE OBESE, 2013-2018

The trend for adolescent obesity is mixed across the various geographies. For Michigan and Clinton County, adolescent obesity increased from 2013-2014 to 2017-2018 (2012-2013 to 2016-2017 for Michigan). The trend for the Capital Area region is relatively flat, due, in part, to the small decline in obesity in Ingham County during this time frame.



## PERCENT OF ADOLESCENTS WHO ARE OBESE, 2017-2018 (BY RACE/ETHNICITY)

When looking at obesity between racial/ethnic groups in the state and the region, more Black adolescents were obese compared to their White and Hispanic peers. In the region and in Ingham County, one in five Black adolescents were obese.



Note: Statistics for statewide racial/ethnic groups were not available at the time of publication. Statistics for Black adolescents for the Clinton County were suppressed due to small sample sizes.

Source:

Michigan Profile for Healthy Youth (MiPHY) Michigan Youth Risk Behavior Survey (MI YRBS)

# Speaking of Health

This section presents the data collected through seven focus groups conducted with traditionally hard-to-survey populations.

# **Focus Groups**

## **Participant Demographics**

#### 56 TOTAL PARTICIPANTS PARTICIPANTS REPORTING CHRONIC DISEASE: 35 (62.5%)

When presented alongside quantitative (numerical) data, qualitative data enriches information by revealing the thoughts and beliefs of community members by using their own words. Qualitative data is especially beneficial when gaining the perspective of traditionally vulnerable groups, who are often underrepresented when using quantitative survey methodology.

Six focus groups were conducted over several months. An emphasis was placed on hearing from participants representing groups that experience greater health disparities, have greater health needs, or are traditionally hard-to-survey.

These included:

- Individuals who are uninsured or utilize Medicaid
- Individuals with low or no income
- Individuals experiencing homelessness
- Individuals from racial, ethnic, and linguistic minority groups
- Individuals with health conditions
- Individuals with special needs

AGE	# PARTICIPANTS
18-24	6
25-34	11
35-44	8
45-54	8
55-64	14
65-74	4
75+	4
No Response	1

Focus groups were conducted in each of the three counties: Eaton Rapids (Union Street Center) in Eaton County; St. Johns (Clinton County District Courthouse) and Lansing (Peckham) in Clinton County; and Lansing (Cristo Rey Church, Allen Neighborhood Center, and Greater Lansing Housing Coalition) in Ingham County. They ranged in size from 5 to 12 participants. The format of the group was informal discussion-the facilitator asked questions revolving around certain topics, and participants were able to join the conversation as desired. All focus group participants were compensated a \$25 gift card for Meijer or Walmart and were entered into a raffle for one \$75 Visa gift card per group. Many thanks to the many organizations and individuals who assisted us in coordinating and recruiting for these focus groups.

# PARTICIPANTS	EIVIPLOTIVIEINT STATUS
10	Not working, looking for work
10	Not working, not looking for work/ On disability
14	Working part-time
10	Working full-time
3	Stay at home parent/ Homemaker
9	Retired
3	No Response

EMPLOYMENT STATUS # DARTICIDANTS

IPANTS	HOUSEHOLD INCOME	# PARTICIPA
24	Less than \$20,000	
13	\$20,000-\$34,999	
15	\$35,000-\$49,999	
1	\$50,000-\$74,999	
2	\$75,000 or greater	
3	No Response	

RACE/ETHNICITY	# PARTICIPANTS
White or Caucasian (non-Hispanic/Latino)	24
Black or African American (non-Hispanic/Latino)	13
Hispanic/Latino (any race)	15
Native American	1
More than one race	2
No Response/Other	3

Focus groups were recorded, and the data was analyzed by one individual. For analysis at the individual group level, participants' responses to each question were summarized; topics that popped up throughout the group were also noted and the discussion surrounding them summarized. Having read the discussion and using the summaries, the analyst noted themes of deeper meaning as applicable. For analysis among the groups, the analyst compared data for each question and topic. The main similarities and differences among the groups were noted, and topic themes and deeper themes were noted. Throughout this process, relevant quotations were pulled out to support themes.

Concept maps are also used as a data visualization method. The analyst developed these based on the data narrative and represent how various concepts and themes are related.

#### NOTE ABOUT SPANISH LANGUAGE FOCUS GROUP

While most of the focus groups were conducted in English, one of the focus groups was conducted in Spanish. The audio file was transcribed first into Spanish language text, then professionally translated into English. The English translation is what is quoted in this document.

## HEALTH CARE COVERAGE # PARTICIPANTS

Private Insurance	14
County/ Health Department Plan	5
Healthy Michigan	5
Military Health Plan	2
Medicaid	23
Medicare	10
Other	1
Uninsured	2
No Response	1

## DISABILITY STATUS # PARTICIPANTS

Mental Health Condition	16
Physical Disability	20
Sensory Impairment	4
Developmental Disability	5
Other	16
Caretaker for person with disability	10
In recovery from substance addiction	2
Used or currently use WIC	24
Used or currently use SNAP or food bank/pantry	40
No Response	7

1

2

# HOUSING STATUS# PARTICIPANTSPermanent Housing41No Permanent Housing2Temporary Housing (shelter, transitional housing)4Staying with friend, relative, etc.8Prior homelessness14Prior use of housing services (local housing services, vouchers, shelters, etc.)13

Other

No Response

 Has there been a time recently when you or someone you know needed care but didn't get it (or had trouble getting it)? Did having insurance, no insurance, Medicaid at the time make a difference?

Many participants said that they have had trouble getting health care, for a wide variety of reasons that aren't necessarily limited to individuals with low income or with or without private insurance:

#### NOT ENOUGH LOCAL PROVIDERS PRACTICING A SPECIALTY

"There are certain, I guess, specialties, where the number of physicians that are practicing in this area, it's hard to find them. Then those that are practicing don't accept Medicaid at all. So, you end up being very limited."

#### LACK OF QUALITY CARE OR A LACK OF PROVIDERS WHO ARE ABLE TO DIAGNOSE WHAT'S WRONG;

"One of the things that I have had an awakening about is the quality of healthcare that's available in the Lansing area. I had an issue a couple of years ago, where my body, because of my medication, went into liver failure. I went from being perfectly fine to being on the liver transplant list, but doctors in Lansing could not diagnose that. They ended up sending me to Ann Arbor for evaluation. ... That was really disappointing to know that the quality of healthcare that I needed to have taken care of was not available here."

#### LEGISLATION THAT AFFECTS CARE (MENTIONED BY ONE PARTICIPANT)

"[Governor Snyder] just approved this step law, which means people that are going on biological therapy no longer have to go through the blasted step program where you have to fail a medication to be put on a different medication. I had to fail so many different medications before I could be put on another medication."

"It bugs me when legislators think they know what they're doing and they want to block people from using biologics. It's like okay, then why should people be able to do their own insulin shots at home if you're going to block us from taking our biologics at home?"

#### INSURANCE COMPANIES (INCLUDING MEDICAID) OR THE GOVERNMENT AFFECTING CARE

"It's really hard to get specialized services, because you have to have a referral, because you have Medicaid. Your doctor has to try everything he can before he sends you to the specialist."

"Health care is a business model controlled by the insurance company, and it pisses me off that a doctor can say I need something, and, yet, an insurance company can say, 'We're not covering that.' Then I've got to be stuck with even less than the generics sometimes."

Participants acknowledged that being low income and/or having Medicaid affects one's ability to get care and the quality of care. However, just having insurance doesn't guarantee affordability of care.

## HEALTHCARE WITH MEDICAID

There is a lack of providers who accept Medicaid, especially in some localities. Mental health care, specialty care, and dental care were specifically mentioned as hard to find care for. Participants talked about how, once they find a provider that accepts Medicaid, the wait is typically very long before they can get in, and that it is difficult to change doctors when you are on Medicaid. Participants feel that they are discriminated against for being on Medicaid (or for being low-income). Medicaid coverage can also be inconsistent, and losing that coverage can affect health.

"I have a hard time finding dental care that takes Medicaid. And then if they do it's in Lansing, and I don't drive."

"It's just really stressful, when I see him in pain, and I know his blood sugar is 300, but we can't get in with his doctor for almost six months, because they're full, and there are no doctors in the area that will take his Medicaid that are accepting new patients."

"But, if I try and change my doctor now, first, I'm locked into that doctor for the next year. Then, on top of that, if I do change my doctor, I still have to try and find a doctor that accepts my care, through Medicaid, that no one wants to take. I've had people tell me, 'No, we don't take that. Thank god.' "The problem that I have with Medicaid—it's a blessing to have some insurance; any insurance is better than none. But when you make a doctor appointment, it's like they put you on the back burner. But if you have a ton of money, they're like, 'Oh yes, yes sir, come in the next day.' If you got Medicaid, you might be waiting a whole month or two months to get some medical assistance."

"I don't know about you guys, but I feel like being low income sometimes affects—or they look at your insurance, I don't know if that's just me..."

"No, they do."

"They do."

"[I was on Medicaid, and] they get me on a good medication. ... I felt like I was 20 again. ... I went out and got a job. They took away my insurance right away, I couldn't afford [the medication], I lost [the medication], and I end up back sick again, end up back in the system again, got my Medicaid back. I went back on [the medication], and my body rejected it. It didn't work on me this time. So, then that means they had to go up the next tier."

## HEALTHCARE WITH NON-MEDICAID INSURANCE

One participant said that with Medicare, they have no issues finding providers; another said they have no problems finding providers with their private insurance. One individual with insurance said they had trouble finding a doctor who accepts it. Participants had good experiences with Veterans Affairs healthcare. Participants with insurance mentioned issues with getting care because insurance coverage or quality varied, insurance didn't cover it, and/or because their deductible or co-insurance was too high to afford. One participant mentioned the large-hospital takeovers of independent offices and how that caused them to have to pay more to see the same doctor.

"And [Ingham Health Plan] only covers what they refer... I don't have everything I need."

"It used to be really good insurance, and they just don't cover near as much as they used to. So, sometimes [my mom] does real well after a medical encounter with the bill, and other times she gets stuck with a ridiculous amount of money. Of course, she's on a very fixed income. But, right now, her biggest issue is hearing aid—she has to wear a hearing aid in both ears—and her insurance will pay zero on that."

"It's always been a great experience [with Veterans Affairs health care]. You know, I've heard some horror stories about some of the things that have been going on in veterans hospitals elsewhere, but not here. I've always gotten very good treatment here, whether it be Battle Creek or Ann Arbor or Detroit or wherever."

"My insurance is different from my friend's. My friend, she goes for that insurance, maybe she's paying more for her insurance, and then she goes to the good doctors."

## INSURANCE-INDEPENDENT ISSUES AFFECTING CARE

Participants indicated that regardless of whether one has Medicaid or private insurance, the medical system can be burdensome for persons with limited income. This includes costs of medication, office visits, and incidental expenses and having to see a doctor in order to get medication refills. However, participants did mention providers who are willing to help patients reduce costs. Not necessarily specific to low income persons is that, in general, navigating insurance is difficult, and getting care isn't always easy.

"We have a huge deduction on our Medicaid. I can't even take him to the doctor. ... And so last week when my son was sick, the lot of okay, we're going to do this Nyquil thing, or we're going to do this. And hopefully it's not an infection, and if it is, where are we going to get the money? ... And he's under 19 years old; he's only 9. He should get insurance. It's not by my fault that he doesn't."

"It's [the elderly] pay for their medication or they pay for their meals. It shouldn't be like that in this county. I also see it, because I work with adjudicated youth, I see it there, the lack of healthcare that they've had throughout Michigan, not just in our counties. I've seen it in the schools because I've been a substitute teacher. And how kids can't – and you'll be like, Why aren't you at home going to the doctor?' 'Can't afford it.' Kids know this. Something not right."

"With my medications, my doctor requires that I show up every month for an appointment to get my medications. I can't afford that, so finally, I was able to talk her into filling them over the phone."

"For me, it's even small things. I have to pay for parking. To go to my doctor. I understand, your hospital's growing, you have this great new center for cancer, and you're a great heart hospital. I have \$10 to last me two weeks, and you want me to give you two of my \$10 to go see my doctor? I'll ride the bus."

## Are you able to get the preventive services that you need, like yearly physicals, well-child visits, dental care, etc.?

## **MEDICAID**

Particularly in the Eaton rural group, participants discussed that it can be hard to find preventative care providers (e.g., dentists, ophthalmologists) that accept Medicaid, are taking new patients, and are nearby. However, one participant expressed that Medicaid enabled her to get preventative care services and keep up on doctor's visits. Another participant on Medicaid was very satisfied with her family doctor and eye doctor.

"Because I am on Medicaid, I do get preventative services pretty well and can keep up on all of my needed doctor visits. But I know ... that once I find a better job and make more, then I'm going to be cut from services, and I'm going to have to figure out a way of health care, probably for me and my children."

## **NON-MEDICAID**

Some participants with insurance other than Medicaid mentioned issues with getting care they needed because insurance coverage varied, insurance didn't cover it, they couldn't find a provider who takes their insurance, and/or because their deductible or co-insurance was too high to afford—including for preventive services, like mammograms. Dental care was an area that was mentioned by a few individuals with non-Medicaid insurance as being not covered.

"I'm being told I have high blood sugar, and the medications they want to give me are not covered [by Ingham Health Plan]. And also, especially, the mammogram they want to do on me isn't covered."

"I had to be on my husband's insurance for a while because of the co-pays and everything, and even my prescription that I've been on for five years I had to pay for. And the doctor said, 'You can't just get cut off of it; you can't just stop taking it.' Well, what am I supposed to do? If I can't afford it, I can't take it? So, it's more of like a health risk, like you're going to a doctor to get help for your health, but then they're causing you to not be able to get that."

"I pay to go to the dentist because I don't have insurance that pays for it." [insurance was private, from employer]

Another participant said that in the home where they live, the program pays for the majority of health services, including medical, dental, and mental health—they "have everything that [they] need."

## Have you ever tried to access mental or behavioral health services? If so, what was your experience?

## **ACCESS TO CARE**

Many participants expressed frustration at mental health services often being hard to access, whether because they are expensive, it's hard to find providers that accept Medicaid, there are language barriers, there aren't any nearby, or because people don't know how or don't have the resources to do so. Community Mental Health (CMH) was criticized, especially over their perceived tendency to only see people who are very low functioning or who express a desire to self-harm or harm someone else; their perceived use of medication that causes side effects or makes you sick or crazier was also mentioned. "In this area, this is a mental health desert. Despite the fact that we have two medical schools right up the road at Michigan State, no one stays at Lansing. People come, get their education, and then leave. So, when you need a mental health provider, it's very hard to find one. First of all, there are not large numbers of providers in this area. Then, when you start looking at providers who are accepting new patients, the number gets even smaller and then of those that are accepting new patients, those that accept Medicare or accept Medicaid, it reduces the number even further."

"I even went to MSU psychiatry, but the co-pay is \$40. So, it's like, I need my mental health [to be] good for not just me but my daughter, and yet I didn't get that because of the money, the co-pay."

"[CMH] said because I'm high functioning, I'm too high functioning for them."

"[Psychiatrists are] all booked, and without Community Mental Health, I can't find one, because everybody's booked. My primary care doctor right now, thank god, is doing my psychiatric meds for me even though he says I don't like doing them. ... He has 15 patients he told me that are trying to get in to a psychiatrist who can't, because Community Mental Health is turning them all down because they said they're too high functioning."

" I have Community Mental Health, or maybe a private practice or two, that offers therapy and will accept my insurance, and then Community Mental Health gives you, 'Do you hear voices?' 'No.' 'Do you see things?' 'No.' 'Are you suicidal?' 'No.' 'Are you homicidal?' 'Do I need to be, to see the doctor? Because I can be.' I hate saying that to people, but it's the truth, you know what I mean, and I will do whatever I need to do to get help."

#### CULTURE CAN ALSO BE A BARRIER TO CARE

'I've found that we Mexicans don't want to ask for help because, why, if we're not crazy? I [had therapy and] was not crazy, but I needed to learn in order to help my son."

## **INADEQUACY OF CARE**

Quantity and quality of care [though not necessarily from mental health specialists] were also criticized by some participants.

"Medicaid limits you in terms of the number of visits that you have per year. When you're dealing with issues of mental health, that usually is not something that can be resolved in 20 visits. Which, if you happen to have medication to manage your condition, those visits are split between seeing a psychiatrist and seeing a therapist. ... The alternative is to use Community Mental health if you have Medicaid. If you don't have Medicaid, then you're pretty much on your own. But with Community Mental Health, again, you're allotted only a certain amount of time and then you're on your own again."

"I'm trying to do everything I can for [my daughter]. You know, she's on Medicaid. What I didn't like, that Bridges Crisis thing, they let the people walk out. Then all they do is call the cops. I'm like, wait a minute. I'm limited to what I can do. [They say,] "Just let her go, let her go. We'll get the cops to get her." What if you don't find her? Then then the person's dead! 50-50 chance of getting someone back into mental health. They're already not thinking correctly, and Community Mental Health makes situation worse."

"I went to the doctor here, in Clinton County... I've been to about three or four different ones because they just either can't figure out what's wrong with me or they don't want to prescribe me anything that they don't feel comfortable with." "All three of those doctors, they told me I was too young to be on any sort of anti-anxiety medication. Yeah, I see young people abusing things, but when I've been on a prescription for five years, I'm not going to be abusing it, but I guess they just think that I am because I'm so young. But if I need that mental help and I know that something's going to work because I've been on it, why won't they?" "I've had someone say, 'Get the fuck out. Go see a shrink.‴

"I kind of felt like [the provider wasn't] really listening to what I was saying, and so I kind of sought it out on my own for a different counselor, therapist, psychologist, whatever you want to call it. And then I found someone that I feel that listens to me better."

Another participant spoke very positively about the State of Michigan and CMH and how they helped her and her son navigate and get mental health treatment.

"Any person can go [to CMH] to ask for help, and they give you information, and then, you integrate it to the appointments, or the psychiatrist doctor, or if it's just a therapist." Two participants discussed their attempts to access care when pregnant or postpartum. One individual has Medicaid coverage when she is pregnant, and she is able to see a counselor with no co-pay. Another participant has postpartum depression, and her insurance didn't cover inpatient treatment, and her copay for outpatient was too expensive, so she wasn't able to access care.

"They've always taken really good care of me pregnant-wise. My deductible is \$1,500 a month when I'm not pregnant, so it's like, don't really go to the doctor unless you absolutely have to. But as far as during being pregnant, I've been able to see a counselor. And I haven't had to have a co-pay or anything like that. ... So, I just try to, I guess, invest as much as I can while I have access to it, and then when the baby's born, I'm not sure how much that's going to change or what, but I guess I'll find out."

"I think that they need to have some type of program or some kind of something for [moms who aren't pregnant or have postpartum depression]" 2. How do you feel about the relationship with your doctor or other health care provider? Do you feel that your health care provider listens to you? Do they make sure that you understand what they are telling you? Do they allow you to help make decisions regarding your medical care or treatment?

Participants have had both good and bad providers and good and bad relationships with their providers. One participant mentioned that having rapport is important, especially when you have a lot of health issues going on (which can be an issue with changing residents, etc.).

Good providers were associated with going above and beyond (e.g., willing to do "pep talk" appointments, telling them to call if needed), listening to patients (e.g., having time, feeling like your concerns are taken seriously, having the doctor prioritize your main symptom, having a relationship), complying with patients' requests and letting them make decisions about their care, not doing anything to make patients "second guess them," being on time, being respectful, and acting in a timely manner.

"[Veterans Affairs providers] are trained to establish immediate dialogue in a relationship with patients. ... They seem to cue in on my anxieties, my pains, and things to that effect. So, kudos to the VA certainly. They're doing a great job."

"When I went I told the doctor about my [hand circulation problem] but then I told him about my mother, she had poor circulation and they amputated her left leg. My brother had quadruple heart bypass. And so, I'll tell you what, he got me right in to a heart specialist to see if everything's pumping right and why this is happening. ... But he just listened and he got me right in to a specialist."

"I think it's somewhat confidence in which you feel the person from your country has more sympathy with you, so they listen to you. ... In my country ... I've always had the same doctor, and he's the one who knows my story, and has known me for many years. So, it's like a friend, an acquaintance, something like that."

"I kind of had to shop around for a good doctor because the first two we tried, it just felt like we were a number and they were shuffling us in and out. ... I found one that really listened, and she was good at explaining stuff to me in common language and not all the fancy doctor words. Once I found her, for my kids, I found out she was a family doctor. So, then I just moved to her too and now we just all see her because she's so great. But for a while it was hard to find someone that you could feel like they were listening to you and you could understand them, and you didn't feel rushed and just hurry up let's do your appointment and get you out. But it was worth it."

Bad providers were associated with prescribing medication inappropriately or offering expensive treatment or treatment that causes side effects, dismissing concerns that patients think are serious (which can lead to serious problems), talking to patients paternalistically (e.g., you need to do this or that), not listening, judging patients in ways that affect treatment, not being able to diagnose or treat a problem, and making decisions on treatment without really listening to the patient (or seeming like they don't).

"She didn't even know me from Adam to be calling me a drug addict. For the first time she'd ever seen me, I don't think she even read my chart or anything."

"And I'm like, 'Look, I have this, this, this, this and this going on.' Well, you're overwhelming me, and let's deal with this the next appointment.' I'm not waiting another four weeks!"

"The physical therapist [was] like, 'You know what? I think this might have actually been a misdiagnosis ... I think part of your muscular problem is that you have this damage to this area, that's never been treated, or looked at.' And, she looked through all of my medical records— nobody even bothered to look there. Even though that's where I'm saying the pain was." "All it took was somebody pressing their thumb in the right spot to help me. And no one would listen."

"Sometimes when you go to complain about something, [doctors] say, "No, no, this is not related to this.' How can it be not related to this? .... So they don't listen to you anymore ... about the complaint. They say, "Don't interrupt me." I talk about what happened to me so they know how to diagnose me, then [the doctor] doesn't give you enough time to listen to you. In addition to that, sometimes [the doctor] does something not related to your complaint. For example, you complain about pain in your hand, and [the doctor] sends you for something about the urine."

Participants have had both good and bad providers and good and bad relationships with their providers. One participant mentioned that having rapport is important, especially when you have a lot of health issues going on (which can be an issue with changing residents, etc.).

Good providers were associated with going above and beyond (e.g., willing to do "pep talk" appointments, telling them to call if needed), listening to patients (e.g., having time, feeling like your concerns are taken seriously, having the doctor prioritize your main symptom, having a relationship), complying with patients' requests and letting them make decisions about their care, not doing anything to make patients "second guess them," being on time, being respectful, and acting in a timely manner.

"[Veterans Affairs providers] are trained to establish immediate dialogue in a relationship with patients. ... They seem to cue in on my anxieties, my pains, and things to that effect. So, kudos to the VA certainly. They're doing a great job."

"When I went I told the doctor about my [hand circulation problem] but then I told him about my mother, she had poor circulation and they amputated her left leg. My brother had quadruple heart bypass. And so, I'll tell you what, he got me right in to a heart specialist to see if everything's pumping right and why this is happening. ... But he just listened and he got me right in to a specialist."

- "I think it's somewhat confidence in which you feel the person from your country has more sympathy with you, so they listen to you. ... In my country ... I've always had the same doctor, and he's the one who knows my story, and has known me for many years. So, it's like a friend, an acquaintance, something like that."
- "I kind of had to shop around for a good doctor because the first two we tried, it just felt like we were a number and they were shuffling us in and out. ... I found one that really listened, and she was good at explaining stuff to me in common language and not all the fancy doctor words. Once I found her, for my kids, I found out she was a family doctor. So, then I just moved to her too and now we just all see her because she's so great. But for a while it was hard to find someone that you could feel like they were listening to you and you could understand them, and you didn't feel rushed and just hurry up let's do your appointment and get you out. But it was worth it."

Bad providers were associated with prescribing medication inappropriately or offering expensive treatment or treatment that causes side effects, dismissing concerns that patients think are serious (which can lead to serious problems), talking to patients paternalistically (e.g., you need to do this or that), not listening, judging patients in ways that affect treatment, not being able to diagnose or treat a problem, and making decisions on treatment without really listening to the patient (or seeming like they don't).

"She didn't even know me from Adam to be calling me a drug addict. For the first time she'd ever seen me, I don't think she even read my chart or anything."

"And I'm like, 'Look, I have this, this, this, this and this going on.' Well, you're overwhelming me, and let's deal with this the next appointment.' I'm not waiting another four weeks!"

"The physical therapist [was] like, 'You know what? I think this might have actually been a misdiagnosis ... I think part of your muscular problem is that you have this damage to this area, that's never been treated, or looked at.' And, she looked through all of my medical records— nobody even bothered to look there. Even though that's where I'm saying the pain was." "All it took was somebody pressing their thumb in the right spot to help me. And no one would listen." "Sometimes when you go to complain about something, [doctors] say, "No, no, this is not related to this.' How can it be not related to this? .... So they don't listen to you anymore ... about the complaint. They say, "Don't interrupt me." I talk about what happened to me so they know how to diagnose me, then [the doctor] doesn't give you enough time to listen to you. In addition to that, sometimes [the doctor] does something not related to your complaint. For example, you complain about pain in your hand, and [the doctor] sends you for something about the urine."

In terms of relationships with providers and getting care, participants spoke of needing to take an active role, including being their own advocate and working or having certain knowledge to get what they want from the relationship or in treatment. Culture was also mentioned as having the potential to effect relationships. Two participants felt that nurses/NPs/PAs are "better" than doctors—specifically that they listen, care, and are more engaged. One possible reason given regarding nurses is that they see fewer patients than doctors.

"Then, on the other hand, I've screwed up too with my doctor, where I had bouts of the pancreatitis that were not acute that I went to urgent care [for] ... But I never let my doctor know that, so all this time that [problem was getting worse]. If I'd let him know I was having these smaller attacks of it, he might've caught on then what was going on."

- "I have a good rapport with [doctors] because they respect me because they know I know medical knowledge. I go in there, I treat them with respect though, I'm always on time for my appointments ... I discuss my stuff with them, I come prepared with questions, I don't take up a lot of their time. I understand they're busy but I come with intelligent questions for them and I try to make their time as valuable as my time."
- "I have a good relationship with the providers that I see, but I think a lot of that falls up on me to be insistent about getting the answers that I need from the doctor. ... I do think that a lot of it falls on the individual to make sure that he or she gets what they themselves need from their doctor."

"I've got to be my own advocate, and if I don't, then my health is going to go downhill."

"[My doctor's] from India, and, culturally, he's

just really different than what I was raised." "He's just very to the point, and when he's driving home a point ... 'You need to this!' And, I'm like, okay."

Several spoke of "firing" their bad providers or "letting them go," including for not listening. Having bad providers can affect how patients approach new providers or care.

- "I had to have hand surgery a couple of months ago, and I went in to the doctor telling him, 'I'm going to watch every move you make, I don't trust doctors anymore. I'm going to be very vigilant, and be careful what you do, because I'm watching every move you make, because I've been hurt by too many doctors.""
- "I just, I feel like I'm kind of lost now since I've been to three different [providers] here in St. Johns. And I've looked up some, but I kind of feel like I shouldn't even go because I've been let down these three times from these doctors. It's just like I'm kind of at a loss right now."
- "I went through some really excruciating pain and bad times with one doctor. ... I fired a doctor, a cancer doctor, and hired another cancer doctor at a different hospital, different corporation, because my quality for life was very poor. She was using me for money; I did not need my medication she had me on."

Communication between providers also doesn't always happen.

"I've had a bad experience with [providers] exchanging information like they're supposed to, even when you request it. I said, 'I would like a copy of this sent to me and to my doctor.' I'll be lucky if I even get mine, my doctor seldom gets his. Like when you go to labs, like external labs and the blood test and all that. And then I'll see my doctor a few months later, he's the one who ordered them but he never got them."

Some participants mentioned that because they are overweight, their concerns are often put in the category of "it's because you're fat," even with problems that don't seem related to weight. They remarked that it's "like discrimination" or "size-ist," though they did acknowledge that obesity can cause health problems. One example is that, when speaking about workplace accommodations for pain (e.g., standing desks), a participant said that doctors might not write a prescription if someone is overweight. "You have to go to your doctor that takes four months to go see, that 'Hey, I'm getting a lot of lower back pain from my chair at work.' ... And, that's all they'll say: 'No, I'm not going to give you a prescription for that, because you're fat.""

"I feel like because I am obese, because I am a large person, I am automatically in the category of, 'It's because you're fat.' ... I don't have high cholesterol, I don't have high blood pressure, I have no pre-diabetic symptoms, I am perfectly healthy. My heart is good. ... But, every time the doctor sees me, 'You're obese. You need to lose weight.' Came here for an ear infection, which doesn't have anything to do with the rest of me, 'That's fat.' "I feel ashamed when I go to the doctor, and they pretty much just lay on me, 'Well, if you did hat.'"

"[Cheap, unhealthy food], or not eat, which one's healthier?" "That's kind of how my doctor makes me feel."

Participants also had a sense that time can dictate the provider visit. There was also comparisons made between American health care and health care in other countries—often the other countries' were seen as better for the factors being compared.

"I think that here [in America], because it's the government, there's a specific amount of time, let's say, five minutes, ten minutes, in which you'd be heard [at a healthcare visit, at] the most." **3.** What's your experience with chronic diseases? How do they change your life? How do you get treatment for your condition? What has been your experience been like trying to get it under control?

Changes/reductions in normal activities (and having to take medications) were the most talked-about changes that people had or chose to make in their lives due to having a chronic disease. Finances was and relationships were also mentioned as being impacted.

Participants' normal activities can also be impacted by chronic disease. When they don't feel healthy, their relationships can also be affected.

"The only thing that [my husband and I] can do is try to work as much as possible, even though me and my husband, we've already missed so much time. In fact, because of FMLA, he missed 495 hours last year."

"I used to be very involved in my church and I'm ... lucky if I go to church maybe what twice a month or even monthly? And I used to teach Sunday school, I can't do that anymore ... . I used to go to festivals ..."

"The disease itself is life-altering because all of my life I was a working professional. I earned pretty well in everything. To go from 100 to zero in a matter of several months, it's a lifechanging experience."

"I'm taking a medication in which they forbid Vitamin K. And that's the green vegetables, onions, garlic, and many more. So, if I wished to lead a healthy life, I wouldn't be able to do it. It's very hard for me because I can't."

Chronic disease and feeling unhealthy can also affect finances and relationships (including having custody of children or children wanting to live with parents).

"My biggest obstacle right now is trying to maintain a job. I have a child support case in court tomorrow. ... With the disability of hoarding, and things, and I have ADD. So, it just, it makes it very difficult. I can't say that I've ever worked a 40-hour-a-week job, and I'm being court-ordered to pay this child support." "It affects relationships, and ability to do just social things, and right now, my ability to drive is affected. I can still drive, I just can't drive long distances, right now."

"[When someone isn't feeling healthy,] emotionally it'd be that the person ... would be more isolated, wouldn't want to talk, would stay away from the group. Or also, he could think about other things ... like not wanting to live ... feeling pain, fatigue, and a lot of stress." ... "The consequences of stress are very bad."

Medications were listed as very important to controlling many participants' conditions. A common problems with medication was that it can cause side effects or complications, especially if it's not being managed well. Not all conditions can be managed to the level the individual wants. Medication can sometimes be hard to get, especially with society's current drug problems. For conditions that relate to stress, such as high blood pressure, and to cope with emotions/ moods, participants also spoke of the power of pets.

"I take medicine for [my chronic condition]. I don't have a problem with it most of the time."

"Recently I was diagnosed with acute pancreatitis, and they say it was caused by my [medication]. ... When I got out of the hospital, I developed some type of breathing problem. But, I guess it was from too much fluids, where I was just lying there for 3 ½ days and they had me on IV and all that. And then being cut off from [medication] at the same time, which gets rid of excess fluid."

"Another doctor was the one that [saw that my medications conflicted] because when I went in, I didn't see my regular doctor. [He] took me off that medicine, and I was good. But you know I could have died over a doctor not checking my medicine."

"And the heart doctor came in and prescribed me [medication] to discharge me. But, they didn't give me instructions [and then I had a serious complication from an interaction]." "It's to the point where nobody will touch me, there's nothing they can do for me but just give me pain pills." "I've already accepted that if I can get my pain down to a five, I never go below a five, if I can get myself down to a five on a scale of 1 to 10, I'm happy. And most people look at me and go, what?"

"Why do [doctors] have to hear [it from specialists that they can't do anything for the condition] over and over again [before she can get pain pills]? They have to send me to certain places to get the same information back. It doesn't, it's just wasting tax payer's money."

"All three of those doctors, they told me I was too young to be on any sort of anti-anxiety medication also. Yeah, I see young people abusing things but when I've been on a prescription for five years. I don't think that I'm—I'm not going to be abusing it but I guess they just think that I am because I'm so young."

"Having animals is more healthy than people realize because it takes some of the stress away and you relax...You figure animals love you no matter what you do. They just love you period. "

Sometimes conditions can be treated through only lifestyle changes.

"Before I was not having to take anything to control my sugar, and now I cannot get off the insulin because of this one drug I took." "My sugar was controlled by diet".

"I take a lot of medication four times a day, or three times a day. But, what I noticed, too, is that I didn't need those medications anymore, or vitamins, either, when I changed my eating habits."

"I'm not on medications now, I've been trying to manage it with exercise and food choices."

Participants discussed trouble explaining or having people understand disabilities, especially "hidden" ones. "A lot of people don't understand [condition], because it's not that common and it affects everybody in a different way. So, it's hard to tell doctors, because I look normal, but then I wouldn't move, and it's like a whole different thing. ... So, it's kind of hard for me to explain to people so that they understand what's going on. So that's been a challenge."

"And, I heard [other participant] say earlier that he has hidden disabilities, as do I, also. So, you don't know what that means—so people look at you, and they don't think anything about that. But, they don't know the day to day struggles, just to get through each day."

"Every day is a matter of trying to take care of myself, but also trying to help other people understand what it is when I'm going through because when people look at me, they think that I look fine – I mean, I am fine, it is what it is, I have what I have, I'm not my illness, but still trying to get people to understand the things I experience as a person with [chronic disease]. It's difficult. It's very, very difficult."

Thinking back to the time before you or your family member developed the disease - what things, actions, or interventions might have prevented them from getting it in the first place?

Stress, environment, diet, and genetics were all named as contributing factors to getting chronic diseases. Participants said that while chronic diseases have a genetic component and some have unknown causes, lifestyle can play a role in helping to prevent many diseases—eating well and exercising were mentioned, and there was also a discussion about stress and the harm that it can cause. One participant said they would have tried a natural preventive treatment if they'd known.

"My dad has diabetes. ... I think that, for prevention, he should have had a better diet. And my father doesn't like vegetables, for example. He wants meat on everything. If the food is only vegetables, rice and vegetables, he says that isn't food because it has to have meat. So, to my dad, the main problem is his diet." "... I think a lot of [my military experience] contributed to my stress and my high blood pressure. But I think surviving the mean streets of [city] as a kid, or it could perhaps be even genetic, I don't know. So, with me it's just a multitude of different caveats or bullet point concerns that has contributed."

"I think that diet would have been different if [I'd been] able to do it for myself, because during the recession, my husband lost his job. ... So, we had to be on food stamps. Well, you've got to make so many food stamps try to last you as long as you can. Or if you've got to go to the food pantry, it's all carbs."

"I have a thyroid disease. Both my parents had hypertension. So, I purposefully growing up watched my salt intake. I didn't get [hypertension].

"I want to say everyday life – when you wake up, you know you've got to be able to pay a bill. It's coming. If it's not there, it's coming. And you try not to get stressed out. Every chance I get, I budget. I try to keep it under control because you aren't going to ever be stress free."

"I think lifestyle definitely has a huge impact, especially with me. ... [I]n your busy world and you're dealing with kids, work, whatever, things happen, you don't eat healthy as you could, not exercising ... All of those things build up and it's hard on your – I mean not just what you can physically see, but inside, clogging the arteries. Yeah, it definitely takes a toll."

"Hypertension and diabetes runs in my family on both sides. So, I had a genetic predisposition, which doesn't mean I had to have it, but I didn't become diabetic until I was almost 50. ... I do think maybe if I had continued to be more active at that time, I could have prolonged it or it may not have happened because at the time I was studying, I was fairly sedentary. ... I was eating whatever on the go, no concern about this was healthy. I think that contributed to it and maybe brought on the onset because I had a predisposition."

Education was mentioned as something that could help people make healthy changes.

"Classes like this one on education are very important, especially for our culture. ... And by sharing—depression is something that has occurred in my family, so being aware, seeing that people in my family have suffered through

66

that, being conscious of being more active and that it's okay, and to look for help, or talk with someone. But, education, like this class is what makes it easier." 4. Sometimes the neighborhood / area people live in can help them to be healthy, or make it hard to be healthy.

Overall, being healthy might take a lot of personal effort—e.g., to find free/lowcost opportunities, to learn how to eat/ buy healthy food, to get to stores, to take the time to cook with fresh produce, etc. It also might require resources (time or money) or abilities (teach oneself about nutrition) that people might not have. Some changes that need to be made, like with the physical environment, may be out of participants' control.

## What are the things around where you live that help you to be healthy?

Participants mostly thought of factors related to the physical environment, programs and resources, and community building/relationships when discussing what in the community helps them to be healthy.

## **PHYSICAL ENVIRONMENT**

Many participants expressed that they enjoy walking and biking, so living near parks, trails, and areas where they are able to walk/ bike (like the river walk) help them to stay healthy (and nature also helps with stress management). Opportunities to access fresh fruits and vegetables (farmers markets, the mobile food pantry, personal and community gardens) were also appreciated.

"If you really want to look at [what helps people be healthy] in Eaton Rapids ... [It's] very outdoor oriented. You can always see people who are fishing, kayaking, swimming somewhere, riding bikes, walking, doing all that stuff."

"I'm really close to ... trails that go through the woods there, it's about two miles of trails. It's really beautiful. So, I walk. In the summertime I walk through there quite a bit. My mother lives like 2.2 miles away from me, and driving it takes 4 minutes, walking it takes 44." "I think one of the things I like most about this community is that in terms of things to do to

help keep you fit, there is a variety that you

don't necessarily have to [pay] out of your pocket for because a lot of people are not able to do some of those things. But the river walk is there. It's for free."

"There is access to healthy food, especially in the spring and summer, where the community gardens are available there for anybody to take advantage of. They provide seeds. They provide tools. They provide plots if a person chooses to take advantage. But again, it takes a special person to seek that out and to try to take advantage of that.

"I think the farmer's market's coming to town helps people be healthy and connects us to those farm-fresh foods."

"But they just need to make sure that when they do a farmer's market, it's a legit farmer's market because they have one up there and people are selling stuff that is not food."

## PROGRAMS AND RESOURCES

Participants appreciated programs that helped them to afford [especially healthy] food (including food distributions offered by various agencies, WIC, food stamps being accepted at farmers markets, Double Up Food Bucks, and nutrition education opportunities. Free and low-cost opportunities for physical activity, through programs and in the built environment, were also mentioned (e.g., Market Moves, Medicare Silver Sneakers, BCBS Winter Warm-Up, the river walk).

"I like [the food distribution] at Cristo Rey so well because it's all fresh fruit and veggies. You know, you can go to the other banks, and they'll give you boxes of mac n' cheese, boxes of stuffing—you know, things like that—and that stuff is not allowed in my house anymore. But that's great to get that fresh fruits and veggies like that."

"[The food distribution at Cristo Rey] gives you fruit and vegetables, some I've never seen before, and they actually explain to us how to prepare them, how to eat them. ... And so, you get introduced to fruits and vegetables you've never eaten before in your life, which is a good thing because they're good for us. They give us recipes, and they even demo with the fresh vegetables there and they make a salad, and they have everybody taste ... It's a good program."

"Because I have Medicare and Silver Sneakers is a benefit, I get to go to the Y for free. I have a membership at Planet Fitness, and it's free. The fact that I can do that, it's more motivational than anything else because I don't have to try and budget or come out of my pocketbook gym fees and all of that."

"Something that kind of helps me stay healthy in my area is .... [certain neighborhood] also does their walking program during the spring and summer, where you go walk laps around Hunter Park, and when you walk—I think it's like 10 laps—10 or 5 laps, you get like \$5 to go spend at the farmers market."

## COMMUNITY AND RELATIONSHIPS

Talking and bonding with others in the community and mutual respect were named as conducive to good health. Teen centers were mentioned as a place for kids to find community.

"Sometimes there are people there that are from a low income background. They have an understanding of what you go through to try to get health services, but they also have a background of what problems you're having. I think that's very important in ... getting an accurate report or an accurate diagnosis ... ."

"I think the main thing is to learn to respect basic rules that help us to live in a society, and to be more empathetic. Because, I think we're losing that very much, in reality."

"If I have anything to do after school, or work, or whatever, I have that, and he has a sense of community [at the teen center]. ... A sense of community." "Yeah, that's important. A belonging."

## What are the things around where you live that make it harder to be healthy?

Conditions affecting the physical environment, programs and resources, community and relationships, safety, housing, substances, and health care were all discussed.

## **PHYSICAL ENVIRONMENT**

Some participants discussed a lack of safe places for physical activity (including unsafe sidewalks, no nearby parks, no nearby lowcost exercise options, and no indoor options (for when it's winter). Many discussed the food desert effect, where places to buy healthy, less expensive foods are harder to access (especially regarding distance and transportation) or fewer in number and places that don't have healthy food options and/or that are more expensive are closer or greater in number. Lastly, one group discussed the proliferation of vacant buildings in Lansing, which often have icy sidewalks.

"Our sidewalks are a mess. They're not safe to walk. If you have any ambulatory problems, they're not safe to walk them"

"I wish there were more parks available. I can compare, for instance, before I moved back to Lansing, I lived in Ann Arbor. In Ann Arbor, on every other street corner there's a park. They make a different use of their greenspace than we do. It's very hard to find a park without having to physically get in the car or get on the bus and go a ways to get to a park. It's really, really hard."

"It's like where you don't live close to a supermarket where you can get a variety of foods and at a good price, and some of them might go on sales off and on, versus the convenience stores, where they're going to eat you alive. You cannot shop in a convenience store and live like that for a whole month, from month to month."

"So many of our neighborhoods are really food deserts, because the big chain stores are on the outskirts. ... If you're anywhere in between and you don't have a vehicle, transportation access, you're left with Quality Dairy and some of the mom-and-pop stores on the corners that don't necessarily have healthy food."

"Something that makes it difficult to be healthy is the two-hour walk to Family Fare for me. So, I could just go to Family Dollar and grab stuff to eat. And everything there is in a box or in a can."

"[There are] six pizza places in this—" "Little town, yeah."

"I tink [vacant houses are] a lot of the problems with the East Side. There are a lot of vacant houses, houses that have been torn down. You can only do so many gardens. Some of the space, when she was talking about the parks, they should be using some of those spaces as a small park."

"A lot of our vacant buildings and homes and stuff are actually owned by the county because the land bank, but the land bank doesn't do anything with them. You end up with the sidewalks that don't get taken care of, because it's not an individual who the city can ticket. It's the county itself that owns the properties. There's a lot of work to be done."

## PROGRAMS AND RESOURCES

A lack of affordable exercise programs, and that advertising for those that exist isn't always good, was mentioned. Even with assistance programs, some people still can't afford the food they need (healthy food is often more expensive), and some food assistance programs (e.g., Project FRESH) are limited to certain demographics and/or times of year or don't give out very healthy food. Farmers markets can be expensive, also, and are often only open for part of the year. A need for nutrition education—how to cook (healthily), what items in stores are healthy (without additives, etc.), and how to make healthy choices with the resources you have-was also mentioned.

"I think there's a real need for education. ... I think if more people ... were educated about how to [read labels] and the importance of doing it, then perhaps more people would do it. But it's very difficult to find the education you need in order to make the better choices. Having, I don't know, like an education class of, here are five stores that are local to you and here's a good 40-item list of things that don't have a ton of additives and they are affordable. ... Or even just teaching people how to make things themselves."

"It's like well [ALIVE is] not even comparable to the YMCA. That is way more expensive than YMCA, because YMCA helps with the lowincome slide. They'll put you on the sliding scale for your income and stuff. So, I was really hoping for the Y [in Eaton Rapids], and I don't want to drive all the way out to the one on Waverly here."

"Sometimes I don't eat real healthy. Sometimes, you don't have the money to be able to eat real healthy. So, I use the produce programs and stuff that they have. Every little bit helps out"

"I feel like that's another problem: the cheap food is the not-healthy food, and the more expensive it gets is the healthier."

"[It's cheaper to eat like crap,] especially when you can get ramen noodles, four for \$1. And buy a bag of chips and a can of chili, and if you spread this night out of this, the next night this. It is what it is. Too much money for state assistance, which is fine, whatever, I don't really want your assistance; I'd rather do it on my own. But, it is hard for someone who has state insurance, whose income is above the poverty line. So, you don't get assistance, and when your doctor lays into you about being large, and different things like this. Well, what do you want me to do? I just won't eat, I just won't eat. I go through this phase of, I'm just not eating today."

"You know, chips or not eat, which one's healthier?" That's kind of how my doctor makes me feel."

"If you've got to go to the food pantry, it's all carbs." It's not good for the development of your children."

## SAFETY

In the non–Clinton County and non–Eaton rural groups, a lack of safety was identified. Participants said that nearby parks and neighborhoods were unsafe (due to drugs, liquor store/"drunks", prostitution, fast traffic, loose/vicious dogs, etc.).

"Well, we have parks where I live—I live on the east side—but I guess I live in the ghetto side. We have a lot of drugs and prostituting and stuff where I live. So, the park is nowhere to go and hang out because the cars will go by and beep at you thinking you're prostituting in the park."

"The whole neighborhood called Animal Control. They tried to get the pitbull ... Animal Control told us, 'Find out who the neighbor is.' Are we supposed to be investigators or something? I don't care who owns the dog as long as the dog don't bite my head off or foot off. We've got to be safe. We've got little kids running around the neighborhood. We don't need nobody getting bit."

"We deal with the drunks all the time; they're walking down the street. We deal with the drug houses; we deal with the guns."

## HOUSING

Participants noted difficulty in finding good, affordable housing. Section 8 is seen as hard to get and a very lengthy process. There is a lack of affordable housing options being built; there is a lack of houses for people that need them. Houses can be very close together, which is seen as a potential safety issue (fire, construction mishaps, etc.). Resources to help fix up the interior of houses or to make them handicap-accessible are needed. One participant mentioned that it's hard to find barrier-free subsided housing (especially without a lot of smoking). Participants noted that people can't always choose where they want to live-rather, their income or other situation dictates it—and that there are health disparities between the inner city and suburbs.

"They need to build more houses, and where all they're tearing these houses down, they need to build houses, because there's a lot of people out there that need places to live." "And they're making them into gardens, and it's crazy ... We need people there, not gardens."

"There's a lot of disparity when it comes to the neighborhoods. I think most people want to live in a vibrant neighborhood that's safe, that has activity, that has good neighbors, those kinds of things. I think everyone wants that. But there's very much a difference between the inner city and the suburbs. If you can afford to move to the suburbs, it's a wonderful thing. If you're in the city, you're stuck. There's not a lot you can do. So, that disparity, it shows not just in the neighborhood itself, but in the health of the people in the neighborhood. If you look around you and your neighbors are unhealthy, chances are you're unhealthy too because everyone around you is like you."

"[You] shouldn't have to be homeless to be able to get [Section 8]. As long as the place that you're at accepts it, that should be good enough, you shouldn't have to be put on the [long waiting] list. And no wonder, because it's expensive. If you're on Social Security disability and you have to pay rent, \$600-something a month, that doesn't leave you much to live on."

## **SUBSTANCES**

Substances weren't, overall, a large focus of any of the groups. However, there were some issues related to substances that can impact health.

"I don't think there is any [addiction treatment] in Eaton Rapids, but for the hospital if you OD or something. A lot of it's just swept underneath the rug, which leads back to the mental illness issues and everything else."

"And what makes [gardening] difficult is that some people go out to smoke. And we're in the garden, in a place that is clean and for relaxing; you're smelling the smoke."

"I know alcoholism's a big thing in this community. We have more liquor stores and more bars and more places to buy liquor than we have anything else. And many, many people utilize it to the point of sickness."

## **MISCELLANEOUS**

One group discussed a lack of awareness, community, health care (for those with certain insurances, like Medicaid), and people and service providers who care. Another theme that emerged in one group in particular was that of community responsibility—some issues ("crappy" houses, gun violence) were seen as things that are the community's fault: some believed gun violence lately is kids' fault, although others remarked that the issue is complex (there was agreement in the group that adults need to safely secure their guns). Finally, one participant mentioned that speed of diagnosis can affect health.

"Part of the problem is awareness. Change starts in your own community, and it doesn't matter what kind of change. Drug use, mental illness, spousal abuse, being poor, illiterate, whatever it is, it all starts within your own community. ... There's just not enough awareness, I think." "I think that's part of the problem, is you have a lack of community. And I don't just mean your neighborhood, I mean Sparrow working with McLaren doctors, to work with Community Mental Health, to work with DHS, to on down the line. And, I think that's a lot of the problem, and a lot of the stigma, because I have state insurance, because I have this, because I have this; you get put in these categories, you know, you're in a category. ... It shouldn't be like that, it should be, we're all the same." "It doesn't matter if you have McLaren, Medicaid, or Blue Cross/Blue Shield, or you're government insurance, because you're a government employee, or all those things shouldn't matter. We should all receive the same respect and treatment, no matter what."

"My grandfather passed away. ... I missed a [dentist] appointment. The man who raised me, who is basically my father, passed away, and because I forgot I had a dentist appointment, because I had this major life event ... I couldn't get dental services anymore. 'Oh, you missed an appointment; shame on you.""

"I understand there are few professionals who go into medicine or dental care to not make money, there are those who genuinely want to help people. But, there's not very many, and there are not a lot of opportunities, and there's a greater need than there are providers." "There are service providers that do care: they are stretched beyond thin, and then the people that are the ones that allow them to either provide a service, or provide additional services are like, 'No, don't worry about that; that's not important. [Person with tooth problems,] you don't need teeth! Don't worry, you'll be fine!"

"[People] don't care of their house; they're always in the streets, and they condemn the houses. That's why the other houses are getting knocked down—because the people that rent them don't take care of them, so they have to knock them down because they're not up to code, the landlord doesn't want to put all that money back in there."

"[Gun violence is the fault of] the kids and the adults, because the adults by law, if you have a gun you're supposed to keep it locked up.

"I know sometimes the hospitals, they have a hard time reading different symptoms or diagnosing your blood. You don't get immediate help. Sometimes you have to wait. That will cause problems." 5. Thinking about the future...Do you feel your children are likely to be healthier than you, less healthy than you, or the same?

Responses to this question seemed pretty split. Many participants said that this is dependent on changes that may or may not be made, but that there is the potential for children to be healthier.

## **LESS HEALTHY**

Factors that participants took into consideration when predicting the probablyworse health of children in the future focused mainly on food. Technology, today's culture, and today's youth's motivation were also discussed.

## FOOD

Issues surrounding the negative impact of food on health included the addition of additives and chemicals to, and environmental (growing) concerns around, food; the higher cost of healthy (e.g., organic) food; the presence of food deserts; schools' food and drink options; the modern desire for convenience (e.g., fast food), instant gratification, and unhealthy food; and youth not knowing how to cook.

"In today's world and generation, they didn't practice what the older generations did, and that was, everything was homemade, fresher ingredients. Whereas today you have far more additives and preservatives and this and that that really you can't even spell out anymore.""

"I'm surprised at all of these young folks that don't know how to cook. What scares me is, if they don't know how to cook, even if they have access to healthy stuff, how are they going to prepare it?"

"When I went to elementary school, we had a regular cafeteria with good food in it. They didn't have the junk food like pizza and stuff like that, which I like. But, still, it didn't have all the junk food. We had real good, healthy food."

"But [pizza is] considered healthy because it has whole wheat crust. That's why they consider it healthy."

"I think pizza's on the menu once a week here at school."

"So many of our neighborhoods are really food deserts because the big chain stores are on the outskirts. ... If you're anywhere in between [the outskirts] and you don't have a vehicle, transportation access, you're left with Quality Dairy and some of the mom-and-pop stores on the corners that don't necessarily have healthy food."

## TECHNOLOGY

In the Spanish-speaking group, technology was attributed as the cause of distracted driving and less exercise / a decrease in sports; no communication outside of technology was also seen as affecting youth's heath.

"I'd say that [children's health] will be a little worse. Before, we weren't allowed to be watching television so much. What they'd have us do is play sports. Right now, no child wants to do anything that was done before. Before, when I was a child, there were ropes to jump with, there were different things, play ball, there were many healthy games. Now, I sometimes, I even tell my children that we should play something like that. 'Mommy, that's not interesting.' How is it not interesting? It's interesting because it's a sport."

## **CULTURE/MOTIVATION**

Today's culture of convenience and instant gratification, time demands, and youth's lack of motivation to work or do something with their life were given as additional factors contributing to poorer health.

"There are many young people ... not interested in doing anything normal for their lives. They don't care much. They do drugs, too. They smoke. The girls now, they get pregnant. Who takes care of the children?"

"The grandparents. And I blame welfare, too ... I'd say that well, they get pregnant the first time, okay, let's help with this baby. If you get pregnant again, we're not going to help you again. Maybe a little bit, but you have to work. And yes, they have to work, but they only work the hours they want to. Why? Because they get tired." "We live in the time where everything is instant gratification. We microwave everything."

## WAGE STAGNATION

"The cost of everything is rising but yet people's wages and income is not rising to make up for the increased cost. So, just based on that factor alone, I don't think that the kids today are going have healthier lives."

## **MORE HEALTHY**

When considering that children will likely be healthier, participants mainly discussed food/nutrition.

## FOOD

Food-related factors that lead to a promising outlook on whether youth will have better health are the already-existing good eating habits and enjoyment of fruits and vegetables that parents/grandparents see in their kids and more knowledge about how bad some additives, trans fats, etc., are.

"They're making a big deal out of what they take out of food, whereas when I was little, they were like, This is cheaper; let's put it in the food.' Well, now we've seen it doesn't benefit us and they're starting to advertise, 'Well, we don't have this in there.""

"[My kids] love their vegetables. They eat very well, their kids eat very well, and now my greatgrandchildren ... they eat avocados, they eat bananas. These kids are teaching their children to eat good foods, not garbage." "So, I think my great-grandkids are going to eat better than anybody."

## OTHER

Education (even in kids TV shows) for today's youth and parents and WIC were also factors that could contribute to healthier futures for children.

"I think the younger generations now, they have a lot more education and they're a lot more active, when they get off their video games and their computers." "Something else I do with my five-year-old, he likes watching Daniel Tiger's Neighborhood, and they always do a little song in every episode. One is, you have to try new foods that might taste good. He's always telling his sisters that. ... So, it's cute, and it sticks in his mind, and I love that it sticks in his mind."

"WIC has been a huge asset for me ... WIC is like, there are all the healthy foods that we can provide for you. And that helps. But they also do their counseling, and they'll teach me things, [like], even if you put a healthy meal in front of your kid, you know how to make them finish the whole thing."

## NEUTRAL

Some participants considered the following factors as having the potential to make today's youth healthier than us.

## TECHNOLOGY

Technology could be a health plus for youth (by giving them access to information, healthy apps, etc.)—but only if they use it to their advantage.

"All of us in here probably are computer literate some, and you can get on the computer and look for a recipe. Knowledge is no good if you don't use it to your benefit. You can have all the access you can, and if you don't make healthier choices, then you're still in the same boat."

## FOOD

One participant said that if healthy food becomes cheaper and unhealthy food becomes less cheap, that will help the next generation be healthier.

"With the cheap stuff being not-so-great food ... if that changes as [my daughter] grows up, l feel like she'll be definitely healthier than me."

## **ROLE MODELS AND FAMILY**

Parents having a healthy relationship and having strong family foundations and healthy habits and teaching them to their kids and grandparents getting positively involved in the family can lead to positive health outcomes.

"I'm hopeful that once we, as adults, become aware of the choices we're making, then we realize that our children and grandchildren are modeling what it is that we bring to the table. Perhaps that will change the way we do things or we can change it to help them." "Depending on the mom and dad, depending on the relationship between the two, is what the child's health depends on. If both parents have a balance with their food and everything, a moment for their phone, and have a schedule ready for everyone. So, it depends on that is how their child's health will be."

"The majority of older people are the ones who have to get a little more involved, like [grandparents] have to be a part of the family ... help their children to instill things in their grandchildren. Like, healthy food and having a schedule for everything, because technology has advanced a lot."

One participant mentioned that "We're trying to at least have something, good health, to learn. There are programs. We're trying to learn good things. Health or also, in school, there are classes on medicine, on how you should take care of yourself, and on all of those things." 6. We are interested in making our community a healthier place for older adults to live. What things do you think are important for that to happen?

Increasing community center-type experiences/programs and improving care in nursing homes and rehabilitation centers were the two most-discussed ways to improve the health of seniors.

## **TRANSPORTATION**

The improvement of public transit services came up in the Eaton rural and Clinton County groups. It was mentioned that Eatran isn't easy to get ahold of, and that it would be good if Clinton Transit had expanded service hours. One participant mentioned that getting to community centers isn't always easy.

"There are a lot of community centers and places to go exercise at, but if you're going to take an hour or more to get to a place and then go back home... That's what I've seen in the community a lot. A lot of people want to participate, but there's no way to reach these places."

"[Clinton Transit] is the only bus company in Clinton County, and a lot of low income, elderly, handicapped, mentally disabled, people depend on it, especially for doctor and medical appointments. And they're great at doing that, but if they could go later in the evening, past 5:30 pm or 6:00 pm, whatever it is. And then they're shut down completely on the weekends."

"Even if they stayed open till like 2pm on a Saturday and then were available for people who go to church—" "—church or a Saturday, maybe something recreational."

## COMMUNITY AND SUPPORT

It was recognized that seniors need a community to support them, including advocates and good neighbors. Increasing community programs, the importance of (and perceived lack of current) common neighborliness, and improvements for safety and health were mentioned.

"I think one of the main things is just to be more neighborly. When I was growing up, we used to check on our neighbors, and if there were seniors around and if their family wasn't there, we'd check on them, "How are you doing?", if they need anything. ... But that, I think, is one of the big issues, especially for seniors, because we need to care about them more, check in on them. ... That's what I don't see and I don't know how to encourage that or make that happen, because people are just set in their ways."

"I think they need [a strong] advocacy group, people that will advocate for them. Because when they don't ask for help, then they need to have someone to help them ask for help because they don't know where to go."

"A lot of the things that help the elderly are those community center-type experiences, because if you're over 63, and you're retired, your kids have moved out, and your family's gone cross country, or out of the country, you're alone. And, if your spouse dies, God forbid, because then you're truly alone."

## SAFETY AND PHYSICAL HEALTH

Suggestions for improvements related to safety and physical health included financial support for making homes accessible and making the neighborhood environment safer. Suggestions to help ensure physical health included improving care in nursing homes and rehabilitation centers and ensuring quick responses when seniors need assistance (e.g., food assistance).

"[To make our community safer for older adults, it's important to] have resources to help build ramps, have resources to help modify houses."

"Let me walk through the neighborhood without getting chewed at by a dog."

"It's not safe for older people some places. I don't feel too unsafe in Lansing ... But walking in the neighborhood nowadays is so hard, and that's one of my biggest concerns ... too many people who don't care about their dogs."

"You know, [a nursing facility] only bathe[s] them twice a week. Like, mandatory, by law?"

## **MISCELLANEOUS**

One participant pointed out that within the "senior"/"older adult" group, there are different groups (e.g., younger, often more affluent, two-person-family seniors; older, widowed seniors who live alone and might have trouble making ends meet), and that needs to be recognized and an effort made to reach the latter group. Education can also be a helpful tool in improving seniors' health. It was also recognized that seniors may not want to ask for help because they have pride or want to be independent.

"A lot of [one group of seniors] are individuals who get food stamps. They may have Section 8. They kind of are a forgotten part of the senior demographic who have a hard time making ends meet every month, who run out of food. ... How do you reach that group of seniors? Again, when you're dealing with that group, you run into some of the same problems that you do with people who have children. ... Nutrition-wise, what choices do you need to make in order to maximize your nutrition while maximizing the limited income that you have? How do you prepare foods? Those are all things you're faced with when you have children and you're on a limited income but you're also faced with when you're a senior on a limited income because perhaps now, you have health issues or mobility issues you don't have when you were 20, 30, 40, 50. There has to be the recognition that within that term senior, there's a spectrum of what senior means. ... it has to be a recognition and then a concerted effort to do an outreach to those people, I think."

"I have a mother who's 84 and she's proud. ... She doesn't have a car, but she gets SpecTran, and she will not ask me to pick her up. She will not ask me to take her places. It's that generation. Her generation – you can't do anything for her. I try, but she just will not accept. ... But as she gets older, I can see she's getting more frail and more fragile. ... How do you get them to see 'you need some help now.'?" 7. Some people have more opportunities than others. In an ideal world, what would need to change in order for everyone to have the opportunity to be healthy?

Participants across several groups suggested that health care, including mental health care, and access to health care need to be improved. Changes to community, programs, and resources and infrastructure were also mentioned.

### **ACCESS TO HEALTH CARE**

Participants spoke about wanting more affordable and/or more equal insurance coverage (including universal health care) for everyone.

"I think right now we're kind of in an all-ornothing situation. There are people who have absolutely no help whatsoever, and then there are people who have full [health] coverage. So, when you talk more about an equity situation, maybe person B, who had nothing, is brought up a level, that's still better than where they were. It's a step in the right direction. It's not in the direction of communism or socialism, and they may not have everything that they need and they may still have to say no to some things or even supplement what they're getting."

"I just feel that health care should be a right, a basic right, and not a privilege to those who can afford it. It's kind of an insult to human dignity to look at it in other ways, I think."

"I know if we had access to that, where all of our citizens had [universal health care], we would be better off. But I doubt if this country is willing to move in that direction."

"I think a lot of the inequities in the system and the way medication is given, the way that medical care is provided, there are disparities in the system, and, unfortunately, it always comes down to the battles between the haves and the have-nots. ... Everyone can see what needs to be done, but in order for that to happen, someone has to be willing to give up something so everyone else can have. Unfortunately, in the world in which we live, no one wants to do that. ... The sad part of it is, as a society, everyone comes out better when there is equality all the way around."

### IMPROVEMENTS TO AND NON-DISCRIMINATION IN HEALTH CARE

In many groups, participants mentioned that the care people receive or the accessibility of care is affected by their insurance, whether due to treatment constraints or discrimination, with Medicaid being most negatively impacted. A broader acceptance of different insurances was a desired change that was brought up. Two participants offered suggestions to improve care for persons with Medicaid, including requiring that a certain percentage of a provider's patients have Medicaid, requiring community service hours, or offering incentives (tax breaks, etc.) to providers. Another suggested changes to the healthcare system included more appointment hours. Needed improvements to mental health care, like it being more affordable, having more services, and providers being more understanding, were also discussed. One participant felt that doctors need to change how they interact with patients, such as admitting when they don't know something.

"I almost feel like, why aren't we making this a state law, that every doctor must offer at least 15 hours of community service a month, to practice in the state of Michigan?"

"Or, a certain percentage [of their practice] for Medicaid."

"I think with the Medicaid, because it's so limited to certain care, I think they should find a way to expand that. I think it's very limited, what you can go to and what you can get."

"And the discrimination is crazy, like she said, on what kind of insurance you have, because I notice the difference. I'm on Medicare and Medicaid now. And since I've been put on the Medicare as my primary, the difference in the treatment level that I got when I was in [the hospital] this time was a heck of a lot better than when I was just on the Medicaid prior." "I think they should improve Community Mental Health. They need more, stretch out more help, more resources to help."

"I just think [mental health care] should be a lot cheaper, and that would make everybody in an ideal world – if everybody had their mental health in check, then everything would be okay."

"Everybody to have access to pretty much every kind of [health benefits: experimental drugs, medicines, testing, etc.]; not just the big athletes, not just the big stars on TV."

"Obviously, mental health care is something that's critical. Just turning people out into the streets is not solving the problems. People don't get better being turned out into the street, in the same way that people don't get better with their health if they don't have proper nutrition or have access to proper nutrition."

"I'm tired of doctors taking a guess. If you don't know something, just tell me, 'I don't know something.' Don't tell me, 'Try this, so I can kill you.' I want you to tell me the truth. This is my life. My life is in jeopardy. ... If he doesn't get this medication right ... then [my daughter's] back in the hospital."

### COMMUNITY, PROGRAMS, AND RESOURCES

Enhancing a sense of community, making more community resources available and known, and greater community awareness and less stigma were discussed, especially in the Spanish-speaking and special needs groups. Ideas offered included communitybased programs where resources and efforts are pooled so that everyone benefits and more helping programs. The importance of extending a hand and reaching out to neighbors and other community members was emphasized. In the chronic disease group, improvements in access to healthy foods and nutrition also emerged as a desired change. These improvements could include increased affordability, having healthier food at schools and healthier Meals on Wheels (and ability to cater to

dietary restrictions/needs), and increased nutrition education. Education of health topics, like nutrition, was mentioned by several groups as a way to increase health.

"The country I'm from, the majority of the people cultivate everything healthfully ... Sometimes, they have community programs in which the community comes together to plant vegetables. And when the harvest comes, each person takes a little bit to their house, from the work they've done."

"It would be beautiful to ... have housing where ... single moms can live there, seniors can live there, and things like that, so that, I think of some of these great senior citizen men in the community, that are still able to be functioning people, could help a single mom with electrical, plumbing, handyman repairs, so that you're feeding into each other. Because a lot of these older people, their kids have moved away, their grandkids are gone. But, they would be a great mentor for single moms' kids, who need a break, and the kids could go hang out with this adopted grandma." "Something where [housing is] affordable."

"[There needs to be a] resource book. I know [Capital Area Community Services] does a book, but that's way out towards Vermontville. No one knows about it unless you've done services through CACS and gotten their commodities. They need to have a program where there's commodities out [near Eaton Rapids], more so CACS compared to just going to a food bank. And make it accessible for our seniors and for anybody who needs it that is on that line. And a resource book—pick up that book and be able to say, 'You know I can't pay my rent today. I've got denied from DHS. What's the next step?""

"With my friends, there was a woman that, I don't know if she doesn't have a house, or what. So, we thought that forming a little group and asking her ... if she needed medicine, or if she needed help, so that we could help her, since she doesn't communicate much with people. We can ask, we can talk to her and see if she needs help, or if she is sick. So, to me, that's like having a team to be able to help people like that."

"Something like [the YMCA] in the community would be great for the teens, because YMCA has a lot of the teen programs." "[In an ideal world we could have that would help everyone to be healthy,] healthy food would be less expensive, and the junkier food would be more expensive."

"If I had been taught that earlier, eating healthy, I would have done better than eating what I did before, but I wasn't taught that. That's something they need to teach everybody."

### **INFRASTRUCTURE**

Additions of physical infrastructure and related programming could also improve health.

"I think, if nothing else, like we said, the biggest struggle is exercise. I guess maybe having ... some kind of community center, or some kind of physical – yeah, there's [Gym], which is \$10 a month, but like these people are saying, if you're struggling to just pay your bills, that extra \$10 is either a meal or gas. [discussion] And, just some kind of community center where there's swimming pools ..., a sauna ..."

"We have all these empty schools, all over Lansing. Use them! There's a beautiful architecture that we could save, if we just opened them up to the public. Whether it's housing for the poor, or it's food kitchens, or it's community centers."

### **MISCELLANEOUS**

The need for and loss of "old-school discipline" was discussed by a few participants in one group as something that has eroded and is needed to address some of the youth-related issues today (like drug use). One participant stated the need for parents to be trauma-informed and have their own supports. Another lamented that the drug issue has gotten so "out of control" that there's no easy answer to what we can do about it.

"I think there also needs to be a source of ... what can cause trauma. I don't think some parents are very knowledgeable on that in a kid's mind. And I also think that there should be more resources on when parents need a break. And reliable resources ... actual support groups to say, "Hey, maybe you're struggling a little bit; let me help you." And with no judgment, because I think a lot of parents feel judged nowadays."

"In answer to [what the community can do to address the drug issue], because today's society

with laws and nuances, there's pot stores now for medical marijuana cards, things in community awareness campaigns perhaps, law enforcement. There's no answer to that question. What can we do to impede or abate this issue? Really, it's gotten so much out of control. But there's access, like I said, to pot stores. What's next, I don't know. So, it's the world has changed." The following themes emerged across a variety of questions and among many of the focus groups. They represent additional dimensions to perceptions about health in our communities.

### **SCHOOLS**

The most frequent reason for bringing up schools was to discuss the food they have for students. Participants recognize that some students rely on school meals and don't necessarily have another option (like bringing cold lunch or getting better meals at home), and that schools should be serving healthy meals. Many participants were very critical about the lack of nutritional quality in food served at schools.

"A lot of kids, the only square good meal they get a day is that school lunch."

"That school lunch, yep, or breakfast."

- "I know some of those kids, the only meals they got were the breakfast they got at school, and the lunch they got at school."
- "I think they need to take pop machines out of the schools as well, especially the high school. My son said there are kids that come into class every day with a 20-ounce of pop. And I don't think that's very healthy."
- "The [chocolate milk at schools] is full of crazy crap ... it's got all the sugar in it. But that's supposed to be part of your healthy lunch because it meets federal criteria, which is questionable."

"[China and Japan have healthier] school lunches, it's pretty crazy. Even Europe has better food choices."

Some participants said that kids aren't being taught about nutrition or cooking today in general. Schools were mentioned as a good place where kids can be educated on health topics.

"Part of the problem is awareness. Change starts in your own community, and it doesn't matter what kind of change. Drug use, mental illness, spousal abuse, being poor, illiterate, whatever it is, it all starts within your own community." "I'm saying, that's where school comes in." One group agreed that the school system isn't great for kids' well-being—they have to get up early, do standardized testing (not seen as a good way to evaluate kids), and are overworked; there's no hands-on learning.

"They go to school way too early. All [school] is is testing. ... There's a Dr. Seuss saying, 'If you judge a fish by whether it can climb a tree, you're going to think it's stupid its whole life.' If you think my kid is stupid because of his test score, or this, that, or the other, no."

Issues of school safety were also briefly touched on, including the drug problem, lack of security, and school shootings.

"How can our kids be healthy in schools when there's so much danger? The school shootings and that really bother me."

### LAW, GOVERNMENT, AND POLITICS

The potential for law, government, and politics—on local, state, and federal levels to impact health and health determinants was mentioned across groups. Federal government was said to affect health and conditions impacting health, for example, through the agencies like the FDA, federal school nutrition criteria, and requiring better nutrition labeling on foods. State laws, like Michigan's step law, can help determine what medication people can or cannot get. Locally, the enforcement of ordinances can affect health conditions. Laws dictating care in given in nursing homes were mentioned, as was the fact that judges can determine if people can receive disability. One participant said his care-seeking behavior will potentially change due to politics and legal deliberations.

"A lot of that, when people go out of the country [for health care] it's because they're getting treatment that's not FDA-approved. So, universally, it might be working in Europe or Mexico or Canada, but in the United States, the FDA hasn't approved that medication. So, the doctors can't use it here, so you have to go where you can get it. You see that happening a lot."

- "When it snows and ices, the sidewalks, you can't go through them. The neighbors, the homeowners, they don't shovel, and the city doesn't enforce the ordinance. ... I think that's one of the issues, is the sidewalks and the ice and making sure the neighbors have got a path. There are people that have got to bring their kids in strollers in the winter."
- "Legally, you only have to feed your kids one square meal a day, because some people don't have it like that. But, think about it, our kids are up 14 hours out of the day. They're active; they're moving around. They need more nourishment."

"But I'm debating, maybe I should push to have this operation because of the political situation we have. That could go away overnight. And then I'll have no insurance, and I'll probably get stuck with \$100,000."

### **GUN VIOLENCE**

Most of the groups mentioned gun violence, ranging from saying it's a barrier to health for today's youth, being worried about someone being violent in one's neighborhood, and in terms of who should be blamed for the gun violence, especially in youth.

"I think a lot of seniors become antisocial because there is a lot of crime that's getting worse and worse in the city. So, people try to separate themselves from crime ... They're scared to open the door. You don't know if somebody's going to have a .22 facing you if you open the door nowadays."

"What gets me [is] ... try to take a gun into airport. It's not going to happen; you're not getting get near. But yet, if they can do that for airports, why can't they do that for schools? How about thicker glass and heavy-duty doors ... metal detectors you have to go through. If that's what it takes, let's do it."

### FINANCES AND ASSISTANCE PROGRAMS

Finances were seen as a determinant of health in terms of being able to afford health care or resources that can help people be healthy, like exercise, nutritious foods, home modifications, and living environment. It can be a limiting factor in seeking care and in making healthy choices.

In one group, the concepts of spending money on health care but not having anything left to live on and on whether it's worth it to pay to go to the doctor for preventative services if you can't afford to deal with any problems that are found.

"And then the question is, what if they find something [at a preventative care visit], and then it's just more tests and more tests? And then you're like, what are you supposed to do with that?

"What's the point of spending all of your money on maintaining your health, if you don't have much money left to live life? What's the quality of life there?"

"Trade-offs" in people with limited resources were mentioned in a few groups: going to the doctor vs. paying for rent, food, and/or utilities; using gas to get to work vs. using gas to go buy milk; buying medications vs. buying meals; and getting a job to earn money vs. needing benefits from state (which might be lost if income gets too high). One participant expressed a desire for a better transition or weaning off between having services and not having any.

"There's times you try to budget out your money, and you might fall short where you don't really have the gas. [You've] got gas to go to work. But you need to get that one gallon of milk. So, [do] you waste the gas to go get the milk, or do you just improvise ... because you live so far out somewhere?"

"Once I find a better job and make more, then I'm going be cut from services, and I'm going to have to figure out a way of healthcare and probably for me and my children. So, that's concerning to me. And that kind of puts people in a predicament where, do you better yourself and get cut [from] your services? ... I don't want to be on services my whole life. But I wish there was a way, if you're trying to better yourself, that they wean you off services not just completely cut you off services."

"I went out and got a job. They took away my insurance right away, and I couldn't afford [my medication]. I lost [my medication], and I end up back sick again, end up back in the system again, got my Medicaid back..."

### **DISCRIMINATION**

Several groups spoke about feeling discriminated against or treated differently because they were on Medicaid or because they were obese. One participant with Medicaid discussed feeling like she wasn't treated as well, which she realized when she got Medicare coverage. Others felt like people on Medicaid are deprioritized in terms of getting in to see a provider. Participants who were overweight often feel like they are treated different, that their problems are all blamed on them being overweight.

"But if you have a ton of money, they're like, 'Oh yes, yes sir, come in the next day.' If you have Medicaid, you might be waiting a whole month or two months to get some medical assistance."

"When I went in front of the judge for disability, he told me I was obese, overweight."

"Yeah, it's funny how that judge was a doctor, wasn't it?"

I feel like because I am obese, because I am a large person, I am automatically in the category of, '[You're having whatever medical problem] because you're fat."

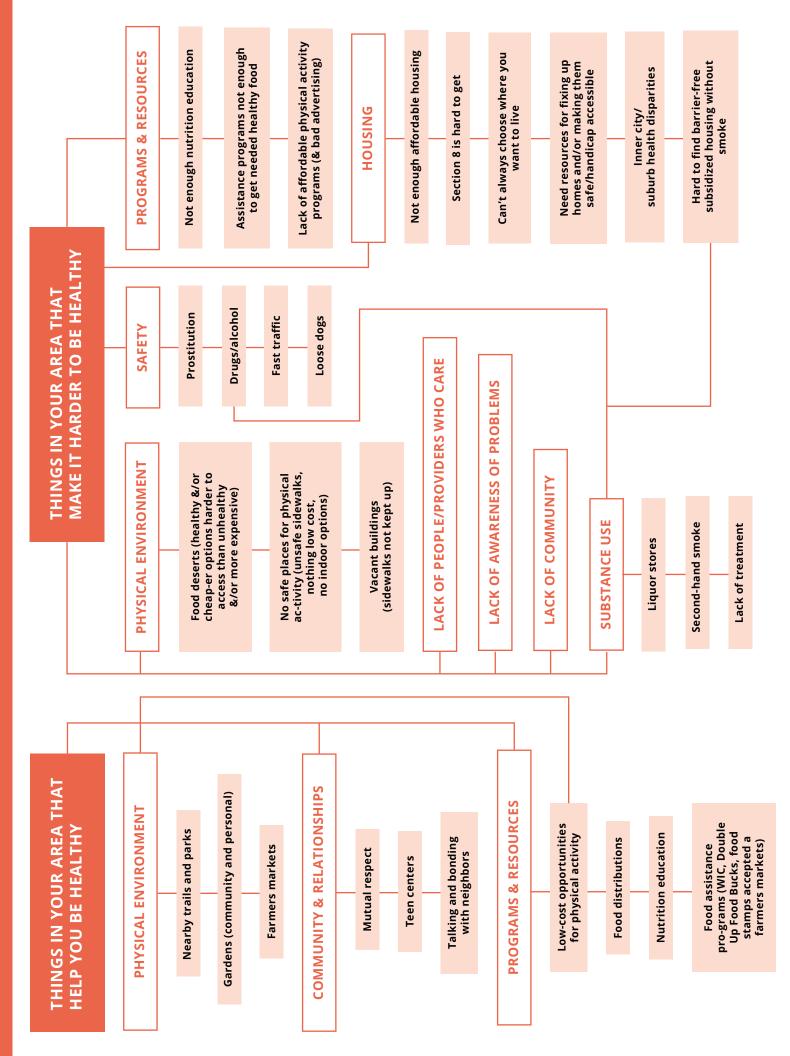
"Yes."

"It's like discrimination. Because I'm a big person, because I was born and weighed almost 10 pounds, and my whole life, I've been a big person, I'm unhealthy because I'm large, and that's all my problem."

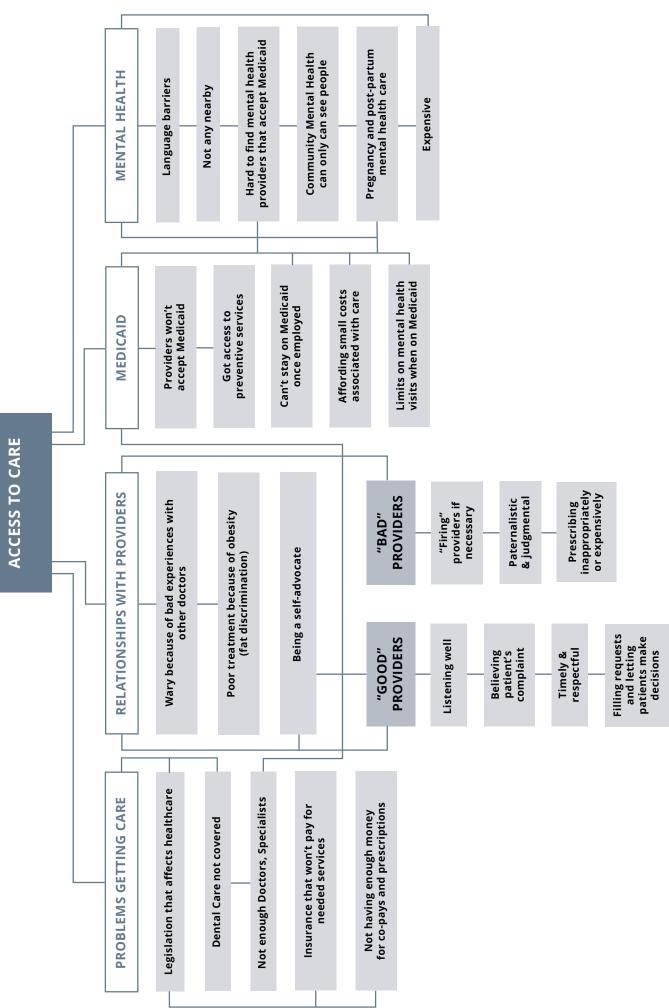
"And the discrimination is crazy, like she said, on what kind of insurance you have, because I notice the difference. I'm on Medicare and Medicaid now. And since I've been put on the Medicare as my primary, the difference in the treatment level that I got when I was in [hospital] this time was a heck of a lot better than when I was just on the Medicaid prior."

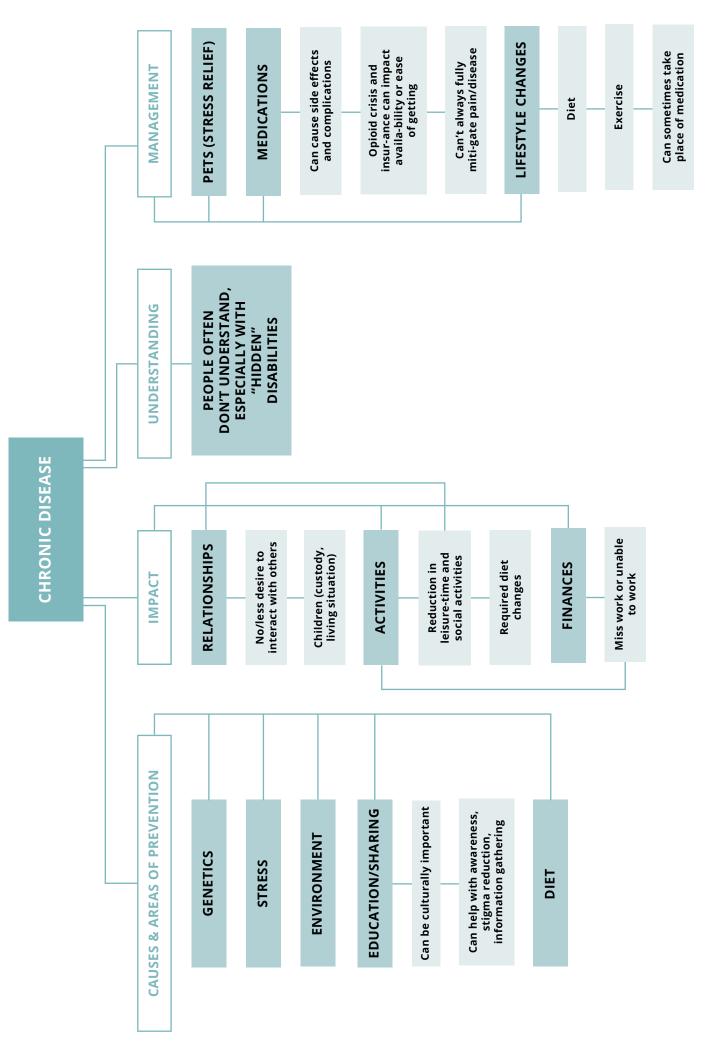
"It makes a difference."

**CONCEPT MAP OF FOCUS GROUP FINDINGS** 









# Community Input

This section provides perspectives on health gathered from various community outreach activities, including surveys and a Youth Photo Project.

### **Community Input**

The Healthy! Capital Counties Community Health Needs Assessment project is a collaboration between the four hospital systems and the three health departments in Clinton, Eaton and Ingham Counties, as well as a myriad of community organizations and representatives.

The primary method of determining the health needs of the region was through focus groups conducted with traditionally "hard-to-survey" populations hosted in numerous community locations, including Charlotte. Upon completing the assessment, findings were validated through community outreach activities including surveys, input walls and a Youth Photo Project.

The process provided an opportunity for HGB physicians, employees and Board of Trustees to provide input on determining the top three priorities.



## **Community Survey**

It was important to the Healthy! Capital Counties Workgroup to provide an opportunity for anyone from the community to give their input about the health of the tricounty area. To facilitate this participation, an online survey was created that asked about the defining characteristics of a healthy community, the most important health problems in their county of residence and county of employment, access to health resources, social needs, and health care barriers.

The community survey was available from May 1, 2018 to June 26, 2018 to people who lived or worked in the tri-county area. The 10-question survey asked participants about what they thought the characteristics of a healthy community were; what were the significant health problems in their community; addressing social needs in health care; the barriers to healthcare; and their ability to access health and community resources. Participation was solicited via the following methods:

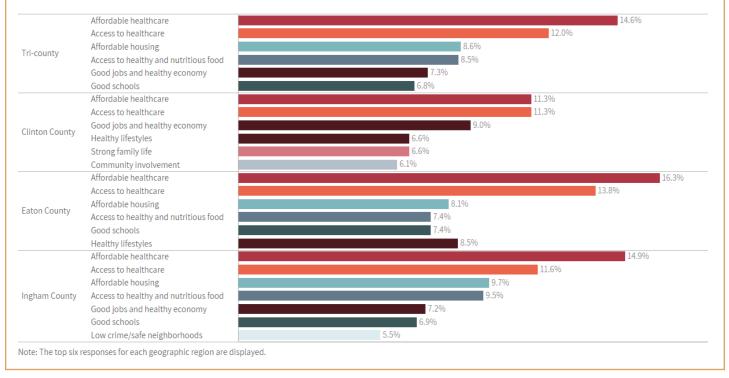
- Posting on the Healthy! Capital Counties website;
- Email invitation to the Healthy! Capital Counties list serve;
- Email and personal invitations to various partner agencies and coalitions within Clinton, Eaton, and Ingham counties;
- Facebook posts on health department and hospital partner websites;
- Boosted Facebook advertising within the tri-county area;
- Printed handouts at various coalition meetings, community events, and health department locations; and
- Press release

### PARTICIPANT DEMOGRAPHICS

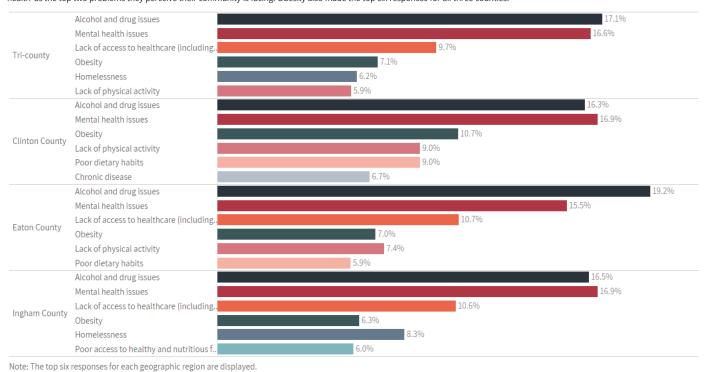
451 participants who lived or worked in Clinton, Eaton, and Ingham counties participated in the survey; other results were excluded from this analysis. 92.2% of respondents reported living in Clinton, Eaton, or Ingham counties; counties of residence for participants who only work in the tri-county area included Jackson, Shiawassee, Gratiot, and Ionia.

### WHAT DO YOU THINK ARE THE MOST SIGNIFICANT FACTORS THAT DEFINE A "HEALTHY COMMUNITY"?

'Affordable healthcare' and 'access to healthcare' top the list of significant factors that defined a healthy community for all three counties in the Capital Area. Starting with third place, the results begin to differ for the three counties. In Clinton County, third-place went to 'Good jobs and healthy economy', but in Eaton and Ingham counties, it was 'Access to affordable housing.'



#### IN THE COUNTY YOU LIVE IN, WHAT DO YOU THINK ARE THE MOST SIGNIFICANT HEALTH PROBLEMS?



### WHAT DO YOU FEEL ARE THE BARRIERS TO GETTING HEALTHCARE IN THE COMMUNITY IN WHICH YOU LIVE?

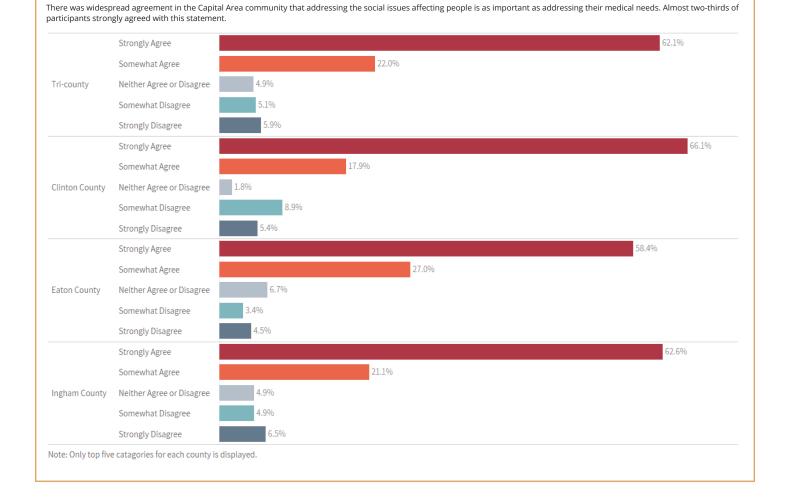
The most commonly identified hurdle to obtaining health care was the cost of care. The cost of medication and the inability to find a practice taking new patients were also commonly cited as a barrier to obtaining health care in the Capital Area.

Tri-county	Cost	20.8%
	Finding a practice that accepting new patients	15.3%
	Prescription / Medication Cost	14.3%
	Not knowing where to find resources to pay for care	10.9%
	Ability to schedule appointments	9.8%
	Cost	18.9%
	Finding a practice that accepting new patients	12.9%
Clinton County	Prescription / Medication Cost	16.7%
cunton county	Ability to schedule appointments	10.6%
	Location of healthcare / no transportation	9.8%
	No Barriers	8.3%
	Cost	21.7%
	Finding a practice that accepting new patients	15.0%
Eaton County	Prescription / Medication Cost	15.5%
Laton county	Not knowing where to find resources to pay for care	10.2%
	Ability to schedule appointments	10.2%
	Location of healthcare / no transportation	8.8%
	Cost	20.9%
Ingham County	Finding a practice that accepting new patients	15.8%
	Prescription / Medication Cost	13.3%
	Not knowing where to find resources to pay for care	11.6%
	Ability to schedule appointments	9.5%

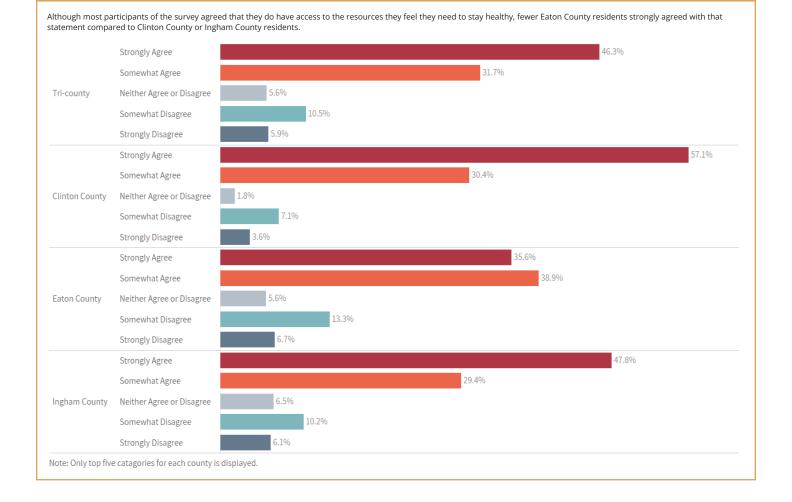
When considering the most significant health problems in the county in which they lived, participants in all three counties in the Capital Area listed 'Alcohol and drug issues' and 'mental health' as the top two problems they perceive their community is facing. Obesity also made the top six responses for all three counties.

#### 2018 Community Health Profile & Health Needs Assessment

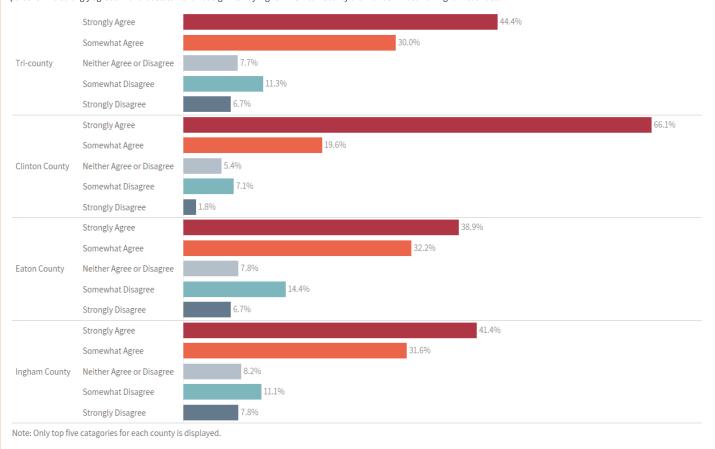
### ADDRESSING SOCIAL NEEDS IS AS IMPORTANT AS ADDRESSING MEDICAL NEEDS



### I HAVE ACCESS TO THE RESOURCES I NEED TO STAY HEALTHY



### I CAN AFFORD TO ACCESS RESOURCES AVAILABLE IN MY COMMUNITY



Most residents (74.4%) in the tri-county area strongly agreed or somewhat agreed with the statement "I can afford to access resources available in my community". The proportion of persons who strongly agreed with that statement was significantly higher in Clinton County than it was in Eaton or Ingham counties.

## **Provider Survey**

A specific effort was made to gain insight from local health care providers about the health of the community. Health care providers within the four hospital systems were encouraged to participate in an online survey that asked about the characteristics of a healthy community, the most important health problems in their county of employment, factors affecting patient health, referrals to other community resources, social needs of patents, and health care barriers.

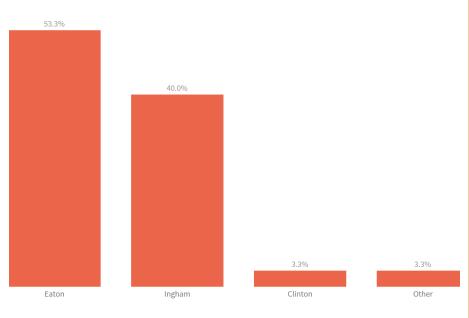
Health care providers were invited to complete the survey via communication from their hospital system. The provider survey was available from May 1, 2018 to June 29, 2018 and was open to providers working at Sparrow, McLaren Greater Lansing, Hayes-Green Beach Memorial Hospital, or Eaton Rapids Medical Center (ERMC). The seven-question survey asked providers about:

- characteristics of a health community;
- observed barriers keeping patients from progressing toward their health goals;
- observed barriers they see to patients accessing health care; and
- which community resources, if any, they refer their patients to.

Thirty providers responded to this survey. It is common for providers can be affiliated with multiple hospitals, but they were instructed to complete the survey only once. Half of the respondents were affiliated with ERMC; 42.3% were Sparrow affiliates; 32.1% with Hayes-Green Beach Memorial Hospital; and 21.4% with McLaren Greater Lansing.

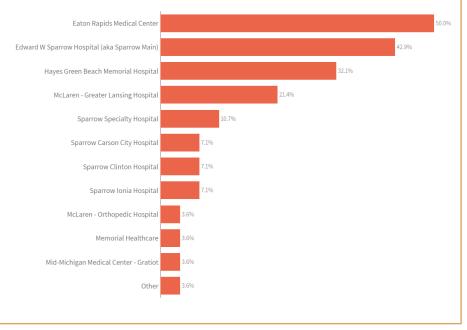
#### IN WHAT COUNTY DO YOU PRACTICE MOST OFTEN?

Most providers responding to the survey indicated that they most often practiced in Eaton County, followed by Ingham County.

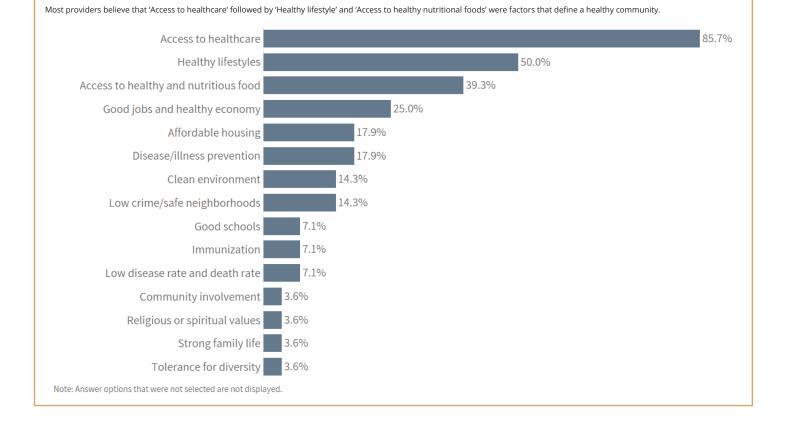


### WHAT HOSPITALS ARE YOU AFFILIATED WITH?

Most of the participants were affiliated with Eaton Rapids Medical Center, followed by Sparrow, Hayes Green Beach Memorial Hospital, and finally McLaren Greater Lansing.

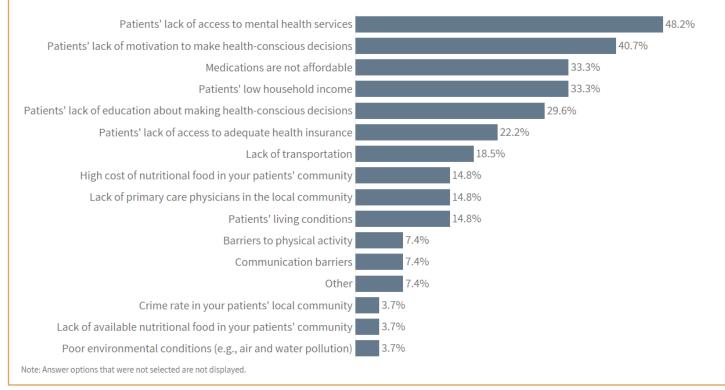


#### WHAT DO YOU BELIVE ARE THE THREE MOST IMPORTANT FACTORS THAT DEFINE A 'HEALTHY COMMUNITY'?"



#### WHAT DO YOU BELIEVE ARE THE TOP THREE FACTORS THAT NEGATIVELY IMPACT YOUR PATIENTS' HEALTH?

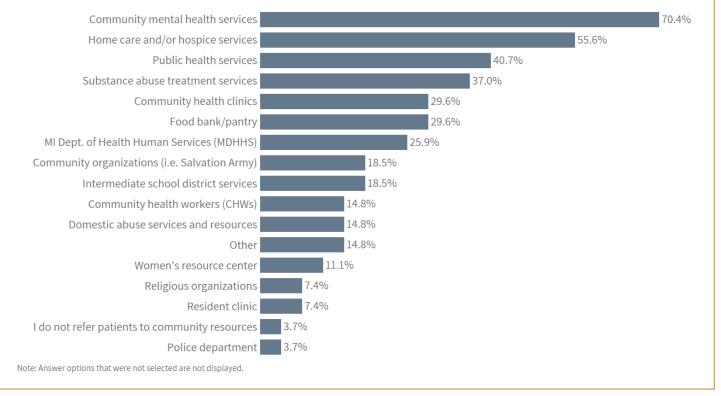
When asked to list the top three factors that negatively impact a patient's health, most providers indicated that a 'Lack of access to mental health services', patient motivation, and unaffordable medication were the top factors.



### 2018 Community Health Profile & Health Needs Assessment

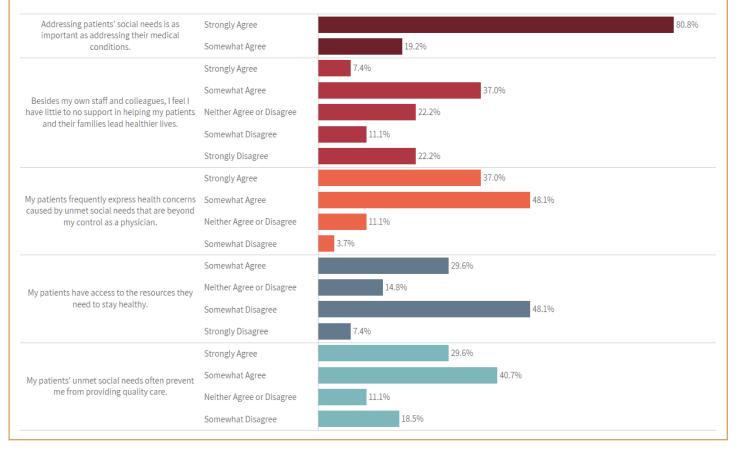
### TO WHAT, IF ANY, COMMUNITY RESOURCES DO YOU ROUTINELY REFER PATIENTS TO HELP ADDRESS UNMET NEEDS?

In order to address unmet needs, most providers (70.4%) referred their patients to community mental health services. Over half of providers referred their patients to either home care or hospice services.



#### INDICATE YOUR LEVEL OF AGREEMENT WITH THE FOLLOWING STATEMENTS:

Most physicians strongly agreed that addressing the patient's social needs is as important as addressing their medical condition; however, not all physicians strongly agreed that they have the support to help their patients lead a healthier life. Most doctors admitted that their patients express health concerns that are related to social needs that is not within their sphere of influence. When asked if their patients had access to the resources they needed to stay healthy, no physician reported that they strongly agreed with that statement; most somewhat disagreed or somewhat agreed with that statement. The majority of physicians strongly agreed or somewhat agreed that their patients' unmet social needs prevented them from being able to provide their patients quality healthcare.



## **Youth Photovoice**

### WHAT IS PHOTOVOICE?

Photovoice is a gualitative method used for community-based participatory research. It is a process by which people can identify, represent, and enhance their community through a specific photographic technique. Photovoice has three main goals: enable people to record and reflect their community's strengths and concerns, promote critical dialogue and knowledge about important issues through large and small group discussion of photographs, and influence policy makers. Photovoice has generally been used with marginalized groups that want their voices to be heard by those in power and is based on the notion that people are experts in their own lives and communities. Photovoice can be used to explore any issue that is of concern to a community.

### WHAT WE DID

Photovoice groups met over the course of 3–4 sessions and learned about the method as a research tool. Students brainstormed during the photovoice sessions around two questions: "What issues related to health do you and/or your peers face?" and, "What things in the community would help you to be healthier?" In between sessions, students went out into their communities and took pictures related to the theme. Other sessions included information on photovoice history and goals, photography techniques, and the SHOWeD method of caption writing. Participants went over their pictures each week as a group and shared their captions.

### **STUDENT DEMOGRAPHICS**

Participants were students from Grand Ledge and Eaton Rapids (the Eaton County group), J.W. Sexton and Eastern schools (Ingham County), and St. Johns and Ovid Elsie schools (Clinton County).

The Eaton County group had 9 participants (8 females, 1 male), Ingham County had 10 participants (9 females, 1 male), and Clinton County had 8 participants (all female).

### ANALYSIS

### **PHOTO AND CAPTION THEMES**

The SHOWeD method of caption writing, an analysis tool for participants, was used. Students answered these questions in their captions:

- What do you See here?
- What is really Happening?
- How does this relate to Our lives?
- Why does this problem or strength exist?
- What can we Do about it?

Based on the captions that students devised, group facilitators sorted the photos and captions into themes. These themes are:

- Mental Well-being
- Mental health and stress
- Self-value
- Self-determination and making positive choices
- Doing things that make you happy
- Social Settings
- Bullying and kindness
- Peer pressure
  - Diversity and Inclusiveness
  - Nutrition
  - Being active / getting outside
  - Healthy communities
  - Substance use
  - Schoolwork
  - Negative effects of technology

A few observations about the themes appearing in the photos and captions include the following:

- Only the Ingham County group spoke about the importance of schoolwork.
- Only the Eaton County group spoke about diversity and inclusiveness.
- Only the Clinton County group spoke about doing things that make you happy, and they spoke most out of all the groups on self-value.

### **BRAINSTORMING THEMES**

The three groups had both similarities and differences in their answers to the brainstorming questions asked before they started taking photos. (The themes that appear here are not necessarily the same as those that appear in the photos and captions).

## "What issues related to health do you and/or your peers face?"

Students from all three schools mentioned the following topics:

- Anxiety
- Depression
- Drugs and alcohol
- Smoking
- Physical activity
- Bullying
- Poor eating habits and nutrition and unhealthy foods

For both Eaton and Clinton County teens, a large focus was placed on feeling stress and pressures (related to peer pressure, expectations, fitting in, money, the future, family, etc.), where nothing related to that topic was mentioned in the brainstorming phase by Ingham County teens. Two answers in the Ingham County groups involved the substance environment at school (cigarette smoking and students smelling like marijuana).

## "What things in the community would help you to be healthier?"

Students from all three schools mentioned the following topics:

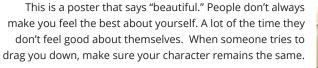
- Sports teams, sports clubs, and clubs that are outside of school and/or open for anyone
- More opportunities for exercise (especially low[er]-cost or free)
- Healthy fast food, affordable healthy food, and promotion of eating healthier food
- Support/help for mental health problems

All groups mentioned school-, community-, and mental health-related topics, along with topics related to mentoring, teachers, and career/college counseling. Clinton County focused most on school-related topics, and Eaton County focused most on communityrelated topics.



This is where people have little meetings and maybe relax and take mini breaks. Everyone has a room where they like to chill to help stress or anger management. Make Your Own Chill Zone.

Bakari M., Eastern



Tori B., Sexton



Life is all about perspective and how we view ourselves and how we think others value us. You can change things up on how you view life and yourself. Just looking straight on, all that is present is gray and gloomy, but the second you change how you see things, it can open you to a whole new world of bright pushing through the dark.

Catrina, St. Johns





Instead of suffering alone, let's open the door on mental disorders. Be more kind and understanding of people with mental disorders. Let's stop the stigma surrounding mental disorders.

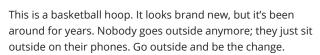
Savannah M., Grand Ledge

2018 Community Health Profile & Health Needs Assessment

Help is much needed, so go seek help at your local health center.

Estabraq M. & Jona A., Eastern

HEALTH CENTER IS OPEN

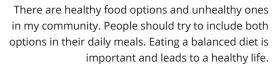


Alexus M., Eaton Rapids





Change your mind, change your world. Go outside and explore your surroundings. Today is a new day. *Estabraq M. & Jona A., Eastern* 



Sophia, St Johns

It's ok to ask for help. Don't be ashamed to tell someone what you're struggling with. There are people who have been through the same thing or will understand and want to help. Don't think you are alone.

### Destinee G., Grand Ledge

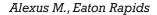




Cigarette smoke doesn't just affect the person holding the cigarette. Others may be harmed by the substance too. Always make sure you're aware of the people you're putting in danger.

Anonymous teen

This is a start of a nature trail. It's a long and challenging trail. A life with drugs and alcohol is limited. It can start with drinking and smoking as a teen. Stop giving kids access to drugs and alcohol.







These are some prescription meds. Every day a teen overdoses off prescription medicine; they start off taking it for something else, and addiction and abuse take over.

Tori B., Sexton



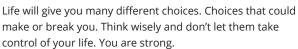
When you look at a refrigerator, you don't care what is on the outside, rather what is on the inside. Unfortunately, people judge and say hurtful things based on the look or outside of someone. They don't think twice about what is inside the person before they say these hurtful words. Be sure to taste your words before you spit them out.



This is a person's shoes. They are waiting. Teens in schools get bullied all the time. Sometimes bystanders can make a difference. If you see someone getting bullied, say something—it could help.

Tori B., Sexton





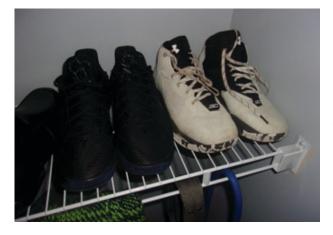
Keegan, St. Johns



Headphone Are Problem Solvers. When something happens, all you have to do is turn on music and step away from the situation before you make a bad decision.

Bakari M., Eastern

Hannah, St. Johns





Choose your own path. The happiness and freedom you get when you follow your own heart is a feeling you won't be able to replace. Make your future the one you want, and give it your all.

Hannah, St. Johns



There will be times in her life when she feels like this: completely alone. She might feel like she can't share her thoughts, opinions, or feelings. This happens every day. How can we as a community make people feel more welcome and less alone?

Destinee G., Grand Ledge

Black or white, shoes are shoes. It's the same thing with humans. Don't discriminate based on skin color.

Corbin O., Eaton Rapids



Do we encourage each other enough? Build each other up; don't tear each other down. Encourage someone today: the possibilities are endless.

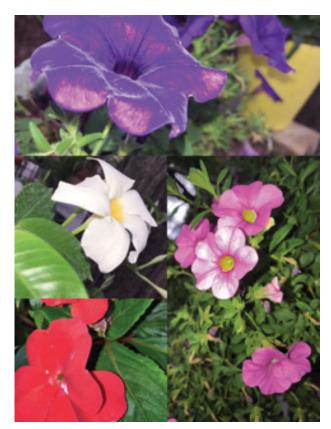
Destinee G., Grand Ledge



Less Joking, More Work

Teachers give too much work, and students just play around in class and don't get it done, then they have to take it home for homework. A lot of people stay up all night to finish their homework, and they stress in the morning cause they got no sleep. We can focus on our schoolwork at school and maybe convince the teacher that the assignment flow is moving too fast.

Bakari M., Eastern



Flowers can all be different colors and grow in different areas, but when you look closely, all flowers need the same things to grow. Humans are just the same. We are all different colors, sizes, and shapes, but look closely and you'll find that we all need the same things to grow. All flowers are beautiful, just like us. Help each other grow and sprout instead of drying them out and taking away their sunlight.

Jessie R., Grand Ledge



Besides the obvious drug issue, this photo shows a community where teenagers lack positive ways to relieve stress and boredom. A healthy community provides places where its young adults can spend free time.

Sophia, St. Johns





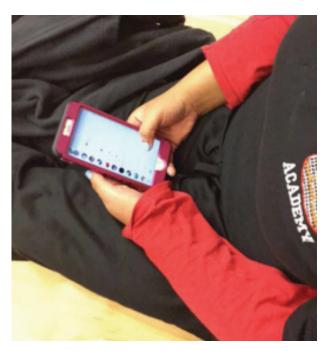
As teens, we try to please everyone we can—our teachers, parents, peers—even if that means doing things we aren't proud of. Let's stop peer pressuring each other.

### Erin C., Eaton Rapids

One of the biggest things I do to try to help our environment and community is not use single-use plastic but instead put my food in washable and reusable containers. Keeping our community clean can help us feel clean knowing we did something great for the place we love and live.

Catrina, St. Johns

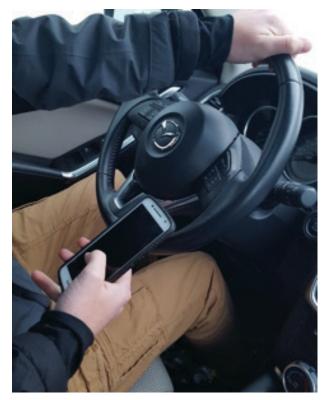




This is someone on their phone. All the time teens—even adults—overuse their electronic devices. They have the option to get on so many different things, it's easier to stay on them longer. Try to stay off your phone for at least three hours. It will help your mental health. *Erin C., Eaton Rapids* 

This is a picture of my polaroid camera. Taking pictures is something I've always enjoyed, and I make sure to give myself time to pursue this hobby. Find your hobbies and give yourself time to enjoy them.

Gretchen, St. Johns



Texting and driving is a significant problem, especially now when technology is so easily accessible. Using your phone while driving puts not only yourself but others at risk. Be considerate of people's lives.

Sophia, St. Johns

## Asset Inventory

Identifying and utilizing community resources are a crucial part of our comprehensive Community Health Assessment and Improvement Planning process.

## **Asset Inventory & Mapping**

This asset inventory was originally compiled by the 2012 Community Advisory Committee on March 1, 2012 as part of the 2012 H!CC Community Health Needs Assessment. The asset inventory was reviewed and updated in September 2015, including assets identified from Community Input Walls, and published in the 2015 H!CC Community Health Profile & Health Needs Assessment.

To move beyond simply listing an inventory of assets for the 2018 assessment, attendees of the February 8, 2018 Stakeholder Input Meeting were asked to review the asset inventory and vote on which asset categories (and individual assets within a category) would be most useful to the assessment process if they could be geographically mapped within the Capital Region. From this asset prioritization process, the Stakeholder Committee focused on health care system assets and food system assets as the initial asset mapping activities. Two asset maps have been included as products of this activity. Additional maps will be placed on the HICC website as they are generated.

This inventory will be used as part of the community health improvement planning process to explore the breadth and depth of community assets and resources that may be mobilized to address community health needs.

### WHAT IS AN ASSET?

An asset is anything that improves the quality of community life. It may be a person, group of people, place, or institution.

### **INDIVIDUAL ASSETS**

Personal assets held by each person residing in the three counties. Often personal assets may be leveraged into citizen and institutional assets through effective community organizing.

### **CITIZEN ASSETS**

Assets held by small groups of people united around a common purpose, often closely tied to place, age, common identity, etc. Grassroots associations, neighborhood associations, cultural organizations, faithbased organizations, parent organizations, youth organizations.

### **INSTITUTIONAL ASSETS**

Assets held by institutions in the community. These are often well-established groups, employers, or governmental entities, and are both for-profit and not-for-profit organizations. Some institutions are comprised of groups of institutions — these are labeled 'organizational' assets.

## 2018 H!CC Asset Inventory

Asset categories and individual assets within categories ranked according to opportunity for mapping asset locations

PRIORITY VOTES	EDUCATION ASSETS
#2 (35 votes)	
28	K-12 School Districts
16	Childcare and Preschool Providers (0-5)
8	Senior Centers
7	Public Libraries
7	Refugee Development Center
6	Tutoring/Mentoring Orgs
5	Vocational/Trade Schools
4	Colleges and Universities
4	Michigan Works!
4	Truancy Intervention
2	Community Centers
2	Infancy to Innovation Collaborative
2	Intermediate School Districts
2	MSU Extension Service
1	Suggested: Child Savings Accounts
0	Charter & Private Schools
0	Homeschool Organizations
0	Nature Centers
0	Virtual & Online Learning

	USIN	CCE	TC
по	USIN		

PRI	ORITY	
	VOTES	

#3 (27 votes)	
21	Homeless Prevention and Housing Organizations
17	Suggested: Affordable Housing
15	Aging In Place Efforts
13	Subsidized Housing Developments
7	Foster Care Homes (Adult/Child)
7	Weatherization, Home Improvement, Home Safety Programs
3	Suggested: Multi-generational Housing
2	Assisted Living Facilities
2	Rental Housing Landlords and Developments
1	Rehab Programs
0	Home-building Charities (Habitat)
0	Independent Living

PRIORITY VOTES	HEALTH CARE SYSTEM ASSETS
#1 (46 votes)	
27	Community Mental Health
22	Substance Abuse Treatment and Recovery Providers
20	Free Clinics
18	Mental Health Providers
13	Public Health Departments
11	Hospitals
7	Suggested: Chronic Ds. Management/Education
7	School Counselors/Psychologists
7	Community Health Centers
5	Nursing Homes
4	School/Parish Nurses
4	Dentists & Dental Clinics
3	Disease-based Support Groups
2	Pharmacies
1	Rehabilitation, Home Health & Hospice Providers
1	Private Physicians
1	Medical Schools
1	Eye & Ear Care Providers
1	College Student Health Centers
0	Urgent Care Centers
0	School-based/linked Health Centers
0	Physical and Occupational Therapists
0	Health Professions Schools
0	Emergency Medical Transportation
0	Alternative Medicine Providers
n/a	Health Insurance Plans (including Medicaid/Medicare)
n/a	County Health Plans

### **RECREATIONAL ASSETS**

### PRIORITY

### VOTES

#6 (13 votes)	
9	Walking/biking trails & Sidewalks
8	Parks and Public Recreation Programs
3	Community Education Programs
2	Suggested: Amusement Parks
1	4H and County Fairs
1	Canoe/Kayak Rental
1	Community Centers
1	School-based athletics
1	YMCA & Non-profit Recreation and Fitness Orgs
0	Bicycle Courses (BMX)
0	Bicycling Clubs
0	Community Dances
0	Conservation Activities (Stream Clean)
0	Golf Courses
0	Horseback Riding/Stables
0	'Lugnuts' Minor League Baseball Team
0	Potter Park Zoo
0	Private Membership Fitness Clubs
0	Riverboat
0	Swimming Locations

PRIORITY VOTES	EMPLOYMENT ASSETS
#7 (13 votes)	
14	Unemployment and Job-placement Services
5	Suggested: College Alternatives
2	AmeriCorps/VISTA/Service Corps
2	Economic Development Departments
2	Public Employers (State of MI, local)
1	Farmers & Rural Employers
1	Labor Organizations
1	Peckham, Inc.
1	Small Employers
1	Volunteer Organizations
1	Suggested: Job Training
0	Chambers of Commerce
0	Business Associations
0	Major Employers
0	Vulnerable adult and seniors services
0	Rehabilitation Services
0	School Co-op & Internships
0	Self-Employed & Startups
0	Suggested: NPOs

### FOOD SYSTEM ASSETS

### PRIORITY VOTES

#4	
(26 votes)	
14	Food Pantry/Bank/Commodities
13	Corner Stores with produce
10	Community Supported Agriculture Farms
7	Food Purchasing Programs (SNAP/WIC)
7	School Lunch Program
7	Suggested: Diabetes Prev. / Comm. Healthy Eating
6	Home-delivered Meal Services (Meals On Wheels)
5	Full-service Grocery Stores
4	Community Gardens
4	Farmer's Markets
4	Suggested: Farm Land
3	MSU Extension Service
3	Suggested: Nutrition Education
2	Congregate Meal Sites (summer kids/senior)
2	Food Policy & System Groups
2	Suggested: Food Hubs
2	Suggested: Local Food Guides/Atlas
1	Restaurants with healthy food choices
1	Suggested: Healthy Checkout Aisles
0	Double Up Food Bucks Program
0	Garden Supply Centers
0	Project Fresh (WIC/Seniors)

### PUBLIC SAFETY ASSETS

### PRIORITY VOTES

#5 (17 votes)	
6	Police and Fire departments
4	Domestic Violence & Crisis Response Orgs
3	Anti-bullying Organizations
3	Law Enforcement Training Centers
3	Local Public Health Departments
3	Suggested: Prisoner Re-entry
2	School Liaison Officers
1	Emergency Operations Centers
1	Environmental Protection Organizations
1	Neighborhood Watch
0	Emergency Preparedness Coalitions
0	Jails
0	National Guard
0	Probation and Parole Officers
0	State Police / Federal Agencies
0	Suggested: Youth Diversion Programs
0	Suggested: Cooling Centers

### **ORGANIZATIONAL ASSETS**

### PRIORITY VOTES

#10 (3 votes)	
9	Human Services Collaboratives
8	Multi-sector Coalitions (i.e. Substance Abuse Prevention, Great Start, etc.)
5	Faith-based Organizations
4	Suggested: 211 Directory
2	Crisis Intervention
2	Local Charities, Grant-makers, & Foundations
2	Non-Governmental Orgs
0	12-step Organizations (AA)
0	Chambers of Commerce
0	Economic Development (LEAP, Prima Civitas)
0	Informal groups and meetings
0	Service Orgs (Lions, Kiwanis)

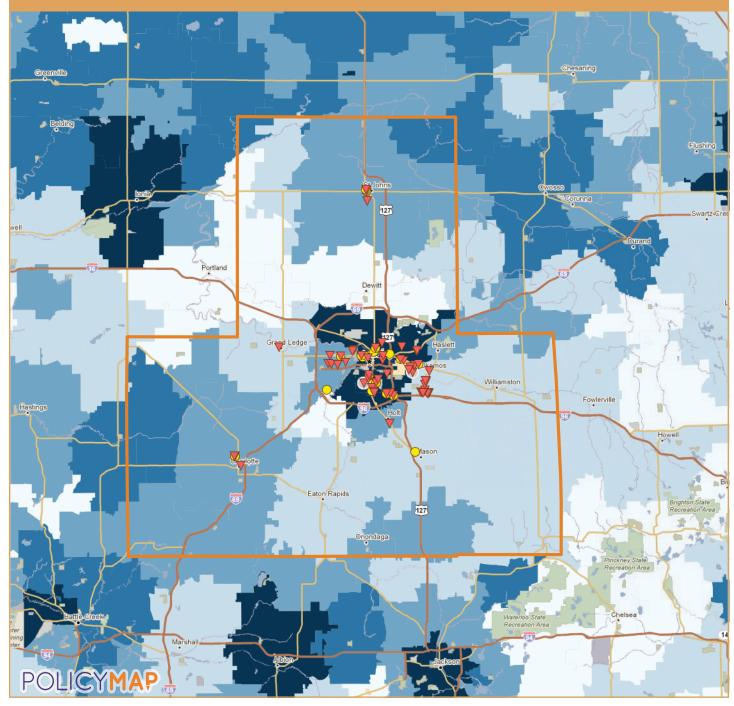
### **CULTURAL ASSETS**

### PRIORITY VOTES

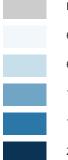
#8 (9 votes)	
9	Suggested: Cultural (faith-based/spiritual) Events
8	Suggested: Faith Communities
5	Public Spaces
4	Michigan State University
2	Performing Arts Organizations
1	Community Events and Festivals
1	Museums
0	Crafts and Enrichment Classes/Resources
0	Historical Organizations
0	Media Organizations
0	Nature Centers
0	Neighborhood Identities (i.e. Old Town)

PRIORITY VOTES	TRANSPORTATION ASSETS			
#9 (7 votes)				
13	Health & Senior Visit Transportation Providers			
5	Regional Transportation and Land Use Planning			
4	Bicycle Infrastructure			
3	Public Transportation Providers			
2	Suggested: Non-motorized Transportation			
1	Complete Streets Policies			
1	Long Distance Bus Services			
1	Trail System			
1	Train Service			
0	Airport			
0	Ambulances			
0	Mobility Managers			
0	Park n' Ride & Carpool Services			
0	Roads/Road Commissions			
0	Taxis			
0	Suggested: Fixed Route Bus Service			

### CAPITAL REGION BEHAVIORAL HEALTH SERVICE LOCATIONS (MENTAL HEALTH AND SUBSTANCE USE DISORDERS)



#### PERCENT OF PEOPLE IN POVERTY YEAR: 2012-2016 SHADED BY: ZIP CODE TABULATION AREA, 2010 SOURCE: CENSUS



Insufficient Data

6.12% or less

6.13% - 10.37%

10.38% - 15.09%

15.10% - 22.13%

22.14% or more

V Capital Region Mental Health Services

O Capital Region Substance Use Treatment Centers

CAPITAL REGION GROCERY RETAILERS (INCLUDES SMALL GROCERY, SUPERMARKETS AND SUPERCENTERS) Chesaning Flushing unna 127 Swartz lowell urand Portland Dewit A C Grand Ledge Williamston Fowlerville Hastings Mas Eaton Rapids 127 Onondaga 26 POLICYMAP

# PERCENT OF PEOPLE IN POVERTY YEAR: 2015 SHADED BY: CENSUS TRACT, 2010

SOURCE: USDA



Insufficient Data

Low Income and Low Access

Not Low Income and Low Access

★ Capital Region Grocery Retailers

## Next Steps

This report is only one step in our comprehensive Community Health Assessment and Community Health Improvement Planning process.





## **Prioritization: Setting a Shared Course**

### **Prioritization Methodology**

The Healthy! Capital Counties Community Health Profile and Health Needs Assessment produced a variety of data from a variety of sources about the health issues in the tri-county area. The report was used to identify the health issues to be prioritized. The work group and project staff utilized the consensus criteria method, as outlined below:

- Identifying the criteria to be considered when evaluating the issues;
- Selecting weights for each criteria;
- Identifying the issues to be evaluated, based upon the community profile and health needs assessment report;
- Engaging stakeholders in selecting the most important issues for each criteria; and
- Applying the weights to the stakeholder feedback

### Identifying the criteria

Based upon the experience garnered from the methods used in the 2012 assessment work, the decision was made to use the same four criteria for evaluating the issues to be prioritized. Those criteria are:

- Seriousness (how serious is the health issue)
- Control (how much control do we have to affect the issue)
- Capacity (what is our capability, as a community, to address an issue)
- Catalytic (how much does this issue affect other health issues)

### Selecting the weights of the criteria

In order to identify a broad spectrum of priorities that speak to the spheres of influence for all the project partners and that reflect the broad constellation of factors that influence health, the weighting scale was adjusted in this cycle of the project. Further analysis and study indicated that the weight assigned to the catalytic criterion contributed significantly to those priorities. For this process, the work group discussed this weighting process at length with project staff to identify a strategy that would reveal both upstream and downstream priorities. The consensus of the group was that one weighting scheme was not sufficient to identify a broad range of priorities. The work group agreed to identify two sets of weight to the voting results and to combine the results of the two weighting schemes into one list of priorities. Below are the weights agreed upon by the workgroup:

Criteria and Definition	Upstream weights	Downstream weights
a. Seriousness (how serious is the health issue)	4	4
b. Control (how much control do we have to affect the health issue)	2	3
c. Capacity (what is our ability, as a community to act on a particular health issue)	1	2
d. Catalytic (how much does this issue affect other health issues)	3	1

### Identifying the issues to be evaluated

The complete report, along with an executive summary, was provided to the Work Group members in preparation for prioritizing the issues. All members were polled, via email, by project staff to identify the issues that would be put before the community stakeholders. This step produced the following set of issues:

Access to affordable housingAccess to healthy foodAccess to opportunities for physical activity, adultsAccess to opportunities for physical activity, children and teensAccess to primary healthcare providersAccess to programs/services in the communityChild health (incl. asthma, diabetes, accidents)Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses)Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases)Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases)Environmental quality (clean air, clean water, toxic exposures)Financial stability (incl. poverty, living wage, income)Mental health, children and teens (incl. stress, depression, bullying)Obesity, adultsObesity, adultsObesity, children and teens (incl. stress, depression, bullying)Obesity, children and teensSafe and connected neighborhoods and communities (incl. safety, feeling connected, support for healthy choices)Substance abuse, teens (incl. alcohol, binge drinking, narcotics, illegal drugs)	Access to quality healthcare
Access to opportunities for physical activity, adults Access to opportunities for physical activity, children and teens Access to primary healthcare providers Access to programs/services in the community Child health (incl. asthma, diabetes, accidents) Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens	Access to affordable housing
Access to opportunities for physical activity, children and teens Access to primary healthcare providers Access to programs/services in the community Child health (incl. asthma, diabetes, accidents) Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Access to healthy food
Access to primary healthcare providers Access to programs/services in the community Child health (incl. asthma, diabetes, accidents) Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens	Access to opportunities for physical activity, adults
Access to programs/services in the community Child health (incl. asthma, diabetes, accidents) Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Access to opportunities for physical activity, children and teens
Child health (incl. asthma, diabetes, accidents) Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, adults Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Access to primary healthcare providers
Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses) Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, adults Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Access to programs/services in the community
Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, adults Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Child health (incl. asthma, diabetes, accidents)
Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases) Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses)
Environmental quality (clean air, clean water, toxic exposures) Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Communicable disease, adults (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases)
Financial stability (incl. poverty, living wage, income) Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Communicable disease, children and teens (incl. STDs, influenza, pneumonia, vaccinations for preventable diseases)
Mental health, adults (incl. stress, depression, access to services) Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Environmental quality (clean air, clean water, toxic exposures)
Mental health, children and teens (incl. stress, depression, bullying) Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Financial stability (incl. poverty, living wage, income)
Obesity, adults Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Mental health, adults (incl. stress, depression, access to services)
Obesity, children and teens Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Mental health, children and teens (incl. stress, depression, bullying)
Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices) Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Obesity, adults
Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)	Obesity, children and teens
	Safe and connected neighborhoods and communities (incl., safety, feeling connected, support for healthy choices)
Substance abuse, teens (incl. alcohol, binge drinking, narcotics, illegal drugs)	Substance abuse (adults) (incl. alcohol, narcotics, illegal drugs)
	Substance abuse, teens (incl. alcohol, binge drinking, narcotics, illegal drugs)
Tobacco use (adults) (incl. smoking, chewing tobacco)	Tobacco use (adults) (incl. smoking, chewing tobacco)
Tobacco use, teens (incl. Smoking, chewing tobacco)	Tobacco use, teens (incl. Smoking, chewing tobacco)

### Engaging stakeholders in selecting priorities

All project partners were encouraged to invite key stakeholders to the meeting where the health issues would be prioritized. The meeting was held October 21, 2015, and was attended by 68 participants. Project staff presented an overview of the Healthy! Capital Counties project as well as the project's community profile and health needs assessment report. The list of issues to be prioritized was also provided and participants were encouraged to review these and ask questions prior to the selection process.

Using the program "Poll Everywhere," participants were asked to use the issues list and respond to each of the following questions:

- Which three issues are most serious?
- Which three issues do we have enough control to affect?
- Which three issues do we have the greatest capacity to address?
- Which three issues affect other health issues?

Staff were available throughout the polling process to assist with using the text program and their cell phones to vote. Alternate voting methods were used for participants without cell phones.

### PRIORITIZATION VOTING RESULTS

### UPSTREAM WEIGHTING

As described previously, two sets of weights were applied to the votes received. The first set of weights, for which the catalytic criteria was highly weighted, produced the following scores. The top five priorities that emerged were:

- Behavioral Health
- Health Care Access and Quality
- Obesity
- Financial Stability and Economic Mobility
- Chronic Disease

	Seriousness	Control	Capacity	Catalytic	
	weight = 4	weight = 2	weight = 1	weight = 3	Weighted Score
Financial Stability and Economic Mobility	80	2	3	57	142
Affordable Housing	4	10	9	33	56
Education	48	12	7	15	82
Social Connection and Capital	20	14	12	24	70
Community Safety	8	16	11	0	35
Health Care Access and Quality $^{\ast}$	100	26	18	60	204
Environmental Quality	8	8	4	6	26
Built Environment	12	32	7	3	54
Obesity*	64	16	10	57	147
Tobacco	28	20	13	18	79
Behavioral Health	116	20	15	75	226
Physical Activity	4	28	8	3	43
Nutrition	16	40	9	27	92
Communicable Diseases	12	28	5	6	51
Maternal and Child Health	16	22	9	24	71
Chronic Disease*	72	10	11	33	126
Accidental Injury	4	2	2	33	41

\*HGB priorities

### **DOWNSTREAM WEIGHTING**

The second set of weights was based upon the catalytic criteria being set low. This approach produced a second set of scores, listed below. The top priorities from this set were:

- Behavioral Health
- Health Care Access and Quality
- Obesity
- Chronic Disease
- Financial Stability and Economic Stability

	Seriousness	Control	Capacity	Catalytic	
	weight = 4	weight = 3	weight = 2	weight = 1	Weighted Score
Financial Stability and Economic Mobility	80	3	6	19	108
Affordable Housing	4	15	18	11	48
Education	48	18	14	5	85
Social Connection and Capital	20	21	24	8	73
Community Safety	8	24	22	0	54
Health Care Access and Quality*	100	39	36	20	195
Environmental Quality	8	12	8	2	30
Built Environment	12	48	14	1	75
Obesity*	64	24	20	19	127
Tobacco	28	30	26	6	90
Behavioral Health	116	30	30	25	201
Physical Activity	4	42	16	1	63
Nutrition	16	60	18	9	103
Communicable Diseases	12	42	10	2	66
Maternal and Child Health	16	33	18	8	75
Chronic Disease*	72	15	22	11	120
Accidental Injury	4	3	4	11	22

\*HGB priorities

After the prioritization meeting, two members of the Work Group asked what the list would look like if those issues that were labeled for adults and children were aggregated. When this analysis was conducted, the list of priorities was as follows:

- Behavioral health
- Health care access and quality\*
- Obesity\*
- Financial stability and economic mobility
- Chronic disease\*

This new list was sent to all Work Group members asking if the original list of priorities should be revised. All who responded indicated the original list should be the final list.

### Strategic Plan: Top Three Priorities

Based on the research and data collected from the collaborative efforts of Healthy! Capital Counties, including the regional health indicators, and feedback from the community dialogues, plus the information learned through the community and health provider surveys, Hayes Green Beach was able to determine the top three priorities for its Community Health Needs Assessment:

- Access to primary healthcare providers and quality health care
- Chronic disease (incl. cardiovascular, diabetes, multiple chronic illnesses)
- Obesity

HGB will continue to work with the facilities that are part of the Healthy! Capital Counties collaborative to have the greatest impact on not only our direct service area, but on the tri-county region, with the most efficient use of resources available.

In addition, HGB will continue to use its current resources and move forward ongoing initiatives to positively affect the health and vitality of the communities we serve, especially focusing on the three priorities identified.



### **Goal: Health Care Access and Quality**

### Increase access to affordable healthcare services, and improve the quality of healthcare services.

### Objective 1. Increase the percentage of people with health insurance coverage



Recommended strategies:

 Develop and implement a coordinated plan to maximize the enrollment of newly eligible local persons into Medicaid and private insurance.

### Rationale:

There is currently no shared strategy to address this issue across the tri-county area. A coordinated system with established lines of communication would result in more access to health insurance coverage than a fragmented, scattered approach.

### Objective 2. Increase the percentage of people with a specific source of primary care



- Recommended strategies:
- Expand partnership with Cherry Health to serve a greater number of people in Eaton County.
- ➔ Increase the number of practicing primary care providers (Medical Doctors, Doctors of Osteopathic Medicine, Physician's Assistants, Nurse Practitioners)
- → Increase the percent of practicing primary care providers (MD, DO, PA, NP) whose panel of patients with Medicaid matches the percent of the population with Medicaid. Payors may consider offering an incentive to providers who can demonstrate that they are doing their "fair share".
- ➔ Increase the percent of primary care practices offering non-traditional hours for routine care

Rationale:

Many people who are uninsured or with Medicaid have difficulty finding a primary care doctor. These types of clinics accept patients regardless of their ability to pay or insurance status. More safety net provider capacity is needed to serve the influx of new Medicaid patients and those that will continue to be uninsured.

With the anticipated number of people entering the healthcare system in 2019, we will need additional providers. It may require the use of more mid-level providers such as Nurse Practitioners or Physician's Assistants.

Often, providers in private practice have only a small percentage of their patients who have Medicaid due to very low reimbursement rates and because these patients are more medically complex.

Many people work non-traditional schedules, lack paid sick time, have limited transportation options, or have family obligations that make accessing medical care during traditional office hours difficult. This increases reliance on emergency room care for people both with and without insurance. People who are most likely to lack a specific source of primary care are also most likely to benefit from expanded office hours.

### Objective 3. Increase utilization of clinical and community preventive services



Recommended strategies:

- Use payment and reimbursement mechanisms to encourage delivery of clinical preventive services (*i.e.* payors reduce or eliminate cost-sharing for evidencebased clinical preventive services, payors actively increase utilization of recommended services through data analysis and outreach) Clinical preventive services are things such as screenings, low-cost preventive medications like aspirin therapy, and immunizations.
- Support implementation of community-based preventive services and enhance linkages with primary care (i.e. tobacco cessation quitline and asthma home environment

Rationale:

Making preventive services free at the point of care is critical to increasing their use, but is not sufficient. Delivery of clinical preventive services increases when providers can maximize reimbursements through billing systems, and be incentivized for providing evidence-based services with measurable treatment outcomes. (NPS)

Clinical and community prevention efforts should be mutually reinforcing – people should receive appropriate preventive care in clinical settings intervention program linked to clinicians as referral points) One model is known as **SBIRT** (Screening, Brief Intervention, and Referral to Treatment) which utilizes clinicians and community resources to achieve better health outcomes that either can achieve alone.

➔ Implement evidence-based interventions to prevent Cardiovascular Disease and its complications (i.e. aspirin therapy, controlling high blood pressure, cholesterol reduction, smoking cessation services), and develop incentives and accountability mechanisms to broaden reach and increase utilization. (e.g., a clinician providing tobacco cessation counseling and medication) and also be supported by community-based resources (e.g. tobacco quitlines). Some preventive services can be delivered completely outside of traditional medical settings. (NPS)

Healthcare quality can be enhanced to achieve maximum population impact in the area of cardiovascular disease prevention. All medical providers in ambulatory and hospital settings should consistently implement evidence-based preventive practices, and monitor and evaluate the results.

## Objective 4. Enhance coordination and integration of clinical, behavioral, and complementary health services, and reduce barriers to accessing healthcare services.



- Recommended strategies:
- Engage and enhance care coordination models (i.e. medical homes, community health teams).
- Implement Patient shared decision making models in primary care settings
- → Implement health systems navigation services (i.e. Promotora, Patient Navigators, Peer Coaches)

Rationale:

Care coordination has been shown to reduce the cost of healthcare by focusing on preventative measures and limiting use of ED.

Engaging patients and their families in their care creates more accountability and ownership of their treatment plan.

Most patients are confused by the healthcare system. Patient navigation can increase compliance and make it easier for the patient to receive the care they need.

### **Goal: Chronic Disease: Diabetes and Cardiovascular Disease**

Create a community where everyone can receive screening, prevention and rehabilitation services with an emphasis on diabetes and cardiovascular health.

**Objective 1.** Increase access to health education and screenings.

Recommended strategies:

- Work with existing health education providers such as hospitals, schools, and health departments to increase the quantity of free or reduced cost programs/ services offered.
- · Star
- Work with CADA to ensure bus routes to connect lowincome residents to the location where programs/ services are offered.
- → Centralize programming/ services to a place where there is multiple things occurring offering something for everyone in the family.
- Overcome common obstacles that have prevented people from attending health education classes and receiving services, i.e. lack of childcare, cost, intimidation, etc.

Some areas of the tri-county region are well connected through bus service – others are not. Increasing coverage to more low-income residents will reduce barriers to attending programs/ services and classes.

Increasing the availability of health and wellness

programs/ services will offer more choices to our

Rationale:

service area.

Research shows that if individuals participate in activities as a family or with friends, they are more likely to sustain these activities.

Often times, things such as lack of childcare, cost and participant intimidation prevent people from attending health and wellness programs or receiving services.

### **Objective 2.** Increase the number of health and wellness programs/ services available to the community.

Recommended strategies:

- ➔ Work the medical staff to offer lunch and learn sessions.
- Continually implement a quarterly program guide focused on offering programming the in the area of physical, mental, emotional, nutritional and social health.
- → Collaborate with regional partners to bring programming and expertise to HGB's service area.
- Incorporate integrated health and wellness education into existing classes/ services, i.e., cardiac rehabilitation, physician visits, physical therapy, etc.

Physician engagement is critical in connecting patients and programs.

A comprehensive program guide that is distributed throughout our service area should increase awareness to the availability of programs and services.

Any one organization lacks the resources necessary to deliver the array of programming needed in the service area. Collaboration is the key to being able to offer diverse programming.

Take advantage of the relationship that already exists between patients and providers to increase programming exposure and improve outcomes.

Objective 3. Help increase interest in health and wellness education and services

Recommended strategies:

- → Create experienced-based programming that generates excitement and interest in the education offered.
- Create a robust survey process to evaluate the quality and effectiveness of the programming delivered.

Rationale:

Rationale:

HGB is hypnotizing that programming that engages the senses and delivers memorable experiences will generate more excitement, adherence and interest among participants.

Consumer feedback is essential in making sure that we are offering the right programs/ services at the right time. Bring programming/ services to a facility that provides mass customization and has something to offer everyone regardless of their interest in health and wellness.

Meet people where they are at and do not pound in health, but rather draw it out of them.

#### **Objective 4.** Encourage businesses to create worksite wellness programs

Recommended strategies:

- ➔ Provide the framework for businesses to create their own worksite wellness program
- → Make accessible educational material on various health related areas.
- → Create a robust marketing initiative that connects employees to the programs available.
- → Provide the Be Well at Work wellness portal to companies
- Identify and/or offer the programs/ services that → businesses need to keep their employees healthy.

Many businesses are interested and see the value in worksite wellness programs, but lack the knowledge to create these. Educational material is only as good as our ability to get it in the hands of the employee.

They key to a successful worksite wellness program is getting employees involved and engaged.

Rationale:

A one-stop platform that can identify the needs of a company, as well as enhance the health of all employees and the company morale.

Many employers experience a gap in what they are able to offer their employees as it relates to improving health.

**Objective 5.** With an emphasis on Population Health, enhance HGB's Diabetes Education and Cardiopulmonary Rehabilitation Programs.

Recommended strategies:

- → Increase physician awareness of the availability and With increased physician awareness there should effectiveness of these services. be an increase in referrals into these programs.
- → Increase patient and family engagement and create value in the minds of the patient.
- Improves access to these services.



- Enhance services to improve outcomes and patient compliance.
- → Include dietary, lifestyle changes and physical activity programs into the patient's treatment plan.

Even with a referral patients and their families struggle in understanding the value that these

programs will provide. Often time, things such as lack of childcare, cost and participant intimidation prevent people from

attending health and wellness programs or receiving services.

Program integration and enhancement has been shown to improve patient outcomes and patient compliance.

Creating a well-rounded treatment plan helps to limit the chance of a patient having to be treated again in the future.

### **Goal: Obesity**

## Create a community context where everyone can attain and maintain a healthy weight by increasing access to healthy foods and physical activity opportunities.

**Objective 1.** Increase access to healthy and affordable foods in communities.



Recommended strategies:

→

- Work with existing food outlets such as convenience stores, pharmacies, and fringe stores to improve the selection of fresh fruits and vegetables available for purchase, especially in low-income communities. Require stores accepting WIC benefits to carry selection of fresh produce. Explore the patterns of concentration of "food swamps" to determine overexposure of some areas to cheap high-calorie/high fat food choices.
- Plan bus routes to connect low-income residents to fresh food

## COUNTY HEALTH DEPARTMENT

- Improve access to Community Gardens, increase programs to learn to garden and safely preserve food, and support programs that provide tool loans, free seeds, and other gardening supplies.
- ➔ Work with the health department to increase the number of farmers' markets and stands to accept government food assistance program payment (Michigan Bridge Card, EBT Stands, Project Fresh vouchers, etc.)
- → Increase the number of people served through Community Supported Agriculture (Farm Shares) and Urban Agriculture. Community Supported Agriculture farms allow people to purchase a "share" of the farm's yield; typically a season-long selection of vegetables and some fruit. Urban Agriculture farms reclaim land in urban areas to farm, and decrease the distance from farm to table in urban areas.
- ➔ Incentives to purchase healthy foods (discounts, Double Up Food Bucks)

### Rationale:

People living in "food deserts" (areas where there is no place to buy fresh food) have difficulty buying fruits, vegetables, and other healthy foods. Increasing the availability of fruits and vegetables will offer healthy choices to patrons of small stores. Some evidence suggests, however, that over-exposure to "food swamps" (places with very high concentration of fast food and unhealthy food outlets) may also be a concern and need to be addressed through policy or practice changes.

Some areas of the tri-county region are well connected through bus service to food stores – others are not. Increasing coverage to more lowincome residents will reduce barriers to purchasing healthy foods.

Persons in urban areas often need space in a dedicated community garden; those living in rural areas need access to soil preparation services. Gardening allows people to eat more vegetables, and exposes them to a greater variety of produce.

Farmer's markets and produce stands are less likely to accept food stamps (Electronic Benefits Transfer, SNAP) than traditional grocery stores. Additionally, this allows a greater percent of food assistance dollars to stay local to the area.

Programs that allow consumers to purchase directly from farms increase the consumption of locally-grown produce. They introduce participants to a wider variety of produce than is often available at the grocery store. Persons who are disabled or too busy to garden can also benefit from CSA farms.

**Objective 2.** Implement organizational and programmatic nutrition standards and policies, and improve the quality of foods served at worksites, organizations, and institutions.

Recommended strategies:

- More schools adopt recommended school food nutrition standards
- Other non-school food service institutions establish nutrition standards and policies
- Policy changes to adopt recommended nutrition standards in childcare settings
- Work with local businesses to encourage ready access to fruits, vegetables and other healthy foods through the adoption of food procurement policies, farm-to-work

Rationale:

Starting education young in the school system will help to reduce the adult obesity rates

Rural areas tend to have limited access to healthy foods, as well as the education on how to collaborate partnerships in the community. programs, and worksite foodservice including food offered at meetings and events.

### Objective 3. Help people recognize and make healthy food and beverage choices

Recommended strategies:

Point of Decision Prompts for Healthy Food Choices → (calorie labeling, menu labeling, nutritional scoring systems)

Federal Law doesn't cover establishments under 20 locations

Increase educational opportunities aimed at identifying, purchasing, storing, and preparing healthy foods

Rationale: All food sales locations should have nutritional information on menus and labels

People knowing the basic facts about nutrition will then in return make healthier choices.

### **Objective 4.** Promote breastfeeding through policies and programs to increase the number of infants who breastfeed at birth and the proportion still breastfeeding at six months.



#### Recommended strategies:

- → Hospitals delivering babies adopt recommended policies and practices to support breastfeeding (i.e. Baby Friendly Hospital Initiative)
- → Increase the percent of worksites with Lactation Support policies and/or programs

Rationale: Programs that allow mothers to have education on the importance of breastfeeding and infant nutrition can drastically decrease childhood obesity.

**Objective 5.** Encourage community design and development that supports physical activity.

- ➔ Complete Streets
- → Increase the number of local planning boards that utilize Health Impact Assessments
- → Increase the number of municipalities incorporating active living concepts in their Master Planning process.
- → Increase signage to encourage physical activity (paths, routes, etc)
- → Increase opportunities for physical activity through infrastructure such as sidewalks, bike lanes, parks, paths and trails, adequate lighting, and playgrounds.

Safe Routes to School grant program to enhance the walkability in our community, and create safe routes for all ages.

**Objective 6.** Promote and strengthen school and early learning policies and programs to increase physical activity

- → Increase the number of schools adopting recommended physical activity policies and programs
- → Elementary Children's Weight Loss Program
- ➔ Policy changes to increase physical activity in childcare settings
- Childhood intervention aimed at parents (reduce screen → time)

encourage health habits in future years. Funding directly effects the lack of physical activity

Introduce physical activity at a young age to

programming. Increasing policies around early intervention and education will help to address children's needs for movement.

**Objective 7.** Facilitate access to safe, accessible, and affordable places for physical activity. Support workplace policies and programs that increase physical activity.



- → Point of Decision Prompts for Physical Activity (take the stairs)
- Shared Use Policies that open schools for community members physical activity
- -> Worksite Wellness (Health Plus, includes comprehensive check up)
- → Implement low or no-cost physical activity programs such as sports or walking clubs with community, non-profit, and faith-based organizations
- → Increase the number of worksites with comprehensive wellness policies informed by assessments
- → Assess physical activity levels and provide education, counseling, and referrals

Workplace challenges such as take the stairs, or walking meetings encourage movement throughout the work day as well as enhance worksite morale.

Cost can be a major barrier for individuals trying to stay active and healthy. Creating an environment that does not always cost money will impact a greater number of people.

### Moving Forward

HGB will continue to work with the facilities that are part of the Healthy! Capital Counties collaborative to have the greatest impact on not only our direct service area, but on the tri-county region, with the most efficient use of resources available.

In addition, HGB will continue to use its current resources and move forward ongoing initiatives to positively affect the health and vitality of the communities we serve.

